

FINANCIAL TIMES

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Fermenta's year of dreams and lost illusions, Page 32

Austria	Oct. 22	Indonesia	Rs 3100	Portugal	Esc 100
Belgium	Nov. 4	Ireland	Rs 3.50	S. Africa	R 5.00
Bulgaria	Dec. 4	Italy	1,1600	Singapore	S\$ 4.10
Cambodia	EST. 03	Jordan	Rs 100	Spain	Pts 75
Cyprus	EST. 76	Kuwait	Rs 500	Turkey	Lira 50
Denmark	Oct. 30	Lebanon	Rs 500	Sweden	SEK 6.00
Egypt	EST. 25	Liberia	Rs 50.00	Switzerland	Fr 2.20
Finland	Feb. 7.00	Lithuania	Rs 1.00	Tunisia	Rs 0.80
France	EST. 22	Maldives	Rs 4.25	Uganda	Shs 50
Germany	Oct. 28	Moldavia	Rs 200	Yemen	Rs 0.80
Greece	Oct. 10	Nicaragua	Rs 0.90	Turkey	Lira 50
Hong Kong	Oct. 12	Peru	Rs 1.00	U.S.A.	US \$ 0.50
Iceland	Oct. 12	Philippines	Rs 3.00	U.K.	£ 0.50
India	Oct. 15	Poland	Rs 1.00	U.S.S.R.	Rs 1.00
Iran	Oct. 15	Russia	Rs 1.00	U.S.A.	US \$ 1.00

World news

Business summary

Moscow prepared to open test sites

The Soviet Union proposed establishing a permanent international inspectorate to monitor a nuclear test ban and said it was ready to open its test sites to inspection.

Deputy Foreign Minister Vladimir Pavlovsky tabled a document giving the main provisions of a Warsaw Pact treaty at the 40-nation UN disarmament conference in Geneva and urged it to set up a committee to negotiate a nuclear test ban. Page 3

S Korea arrests

South Korean police arrested 2,000 dissidents on the eve of an opposition rally planned for the same day as the ruling party's convention. Some 80,000 riot police were on standby. Page 4

Brazilian warning

Brazil's industrialists warned that the country was headed for the worst recession in its history. Debt default. Page 4

Ban on Contras

President Jose Aznar of Honduras said Nicaraguan Contra leaders could no longer meet in his country's capital, Tegucigalpa. Page 4

Rhine blocked

Shipping on the Rhine was halted at Kaiserslautern after a tug and lighter sank in the main navigation channel. The waterway was expected to remain blocked for several days.

Rent strike law

The South African Government introduced legislation in parliament aimed at halting a year-old black rent and rates (property taxes) strike which has cost the authorities more than R17m (Sl15m). Page 3

New Ghana plot

Ghana's public failed a fresh plot against the Rawlings Government, arrested several people and seized weapons and funds. Page 3

UK policy on Syria

Senior Foreign Office officials were expected to urge ministers to review the UK's diplomatic break with Syria after the British general election. Page 22

Pakistan protest

Police in Karachi used tear gas to disperse about 200 truck drivers protesting against the death of a driver killed on Monday when police fired on a crowd. Page 27

Afghan attack

About 80 Soviets were killed in a guerrilla attack on their camp in northern Afghanistan and there was intense fighting around Kabul. Western diplomats in Islamabad said. Page 27

Indian 'violence'

President Junius Jayewardene of Sri Lanka urged India to give up "violence and bullying." Page 28

Greenland coalition

Two of Greenland's four political parties agreed to reconstitute their leftist coalition, the collapse of which prompted the May elections for the home-rule parliament. Page 28

Mudslide kills six

Six people died when a mudslide, 8 metres deep in places, inundated the village of Chokhain in the Soviet republic of Georgia. The mudslide, caused by heavy rain and melting snow, destroyed 15 houses and forced the evacuation of 300 people. Page 7

Tourists disappear

Some 25 Poles and 21 Czechoslovakians disappeared from tour groups in West Germany over the Whitson holiday weekend. Munich police said only 10 people out of 35 on one Polish tour turned up for the journey home. Page 7

Komatsu group dismisses president

THE HOUSE chairman of the Iran Contra investigation yesterday accused the Reagan Administration of privatizing US foreign policy and of deceiving Congress.

In winding up the first six weeks of Iran-Contra hearings, Mr Lee Hamilton warned that the resumption of the congressional investigation on June 22 would focus on the constitutional failures of the Reagan Administration to make itself accountable to Congress and to conduct an open foreign policy.

The testimony of the glamorous Miss Fawn Hall, former secretary to Lt Col Oliver North, the man at the heart of the affair, yesterday brought to an end the first phase of

the hearings. Mr Hamilton described the accounts of 18 witnesses heard so far as "a depressing story" which had demonstrated "remarkable confusion in the processes of government."

Miss Hall, who had admitted to shredding, altering and removing incriminating documents with Col North, yesterday said: "Sometimes you have to go above the written word."

Quickly, she asked if she could retract the remark, made on live television, adding that "I did not realize the severity of what I was doing. I wish I could redo it."

She, unlike many other witnesses, has been granted complete

immunity by the special prosecutor and the congressional committee in return for her co-operation.

Several others have only been granted limited immunity so that their testimony before on Capitol Hill cannot be used against them in any subsequent criminal proceedings.

Admiral John Poindexter, the former National Security Adviser, and Lt Col North, who worked for him will still appear before the committee. They are assumed to know whether or not President Reagan actually knew of the transfer of

funds from the Iranian arm sale profits to the Nicaraguan rebels.

Miss Hall had little to add yesterday to her graphic description on Monday of how she had smuggled documents out of the White House in an effort to "protect the enterprise." She was not a forthcoming witness, often claimed lapses in memory and sometimes seemed hostile to questions.

But she was unequivocal, again, in her praise of her former boss who she said had asked to resign from the National Security Council

according to the view of Mr Hamilton. "Our government cannot function in secret," he said. "It cannot function unless officials tell the truth."

Mr Hamilton quoted the remark by Mr Robert McFarlane, a former National Security Adviser, who in earlier testimony to the committee commented: "When the President and the Congress cannot agree, to charge ahead is to invite disaster."

As a result of the congressional decision to cut off aid to the Contra rebels, some Administration officials solicited other sources of money inside and outside the US to keep the Contra cause alive.

Leading industrial nations approve co-operation pact

BY STEWART FLEMING, PHILIP STEPHENS AND JOHN WYLES IN VENICE

GOVERNMENTS of the leading industrial nations yesterday established a more detailed framework for international economic co-operation.

The accord, agreed by the US, Japan, West Germany, France, Britain, Canada and Italy at the Venice economic summit, aims to provide added focus to their efforts to reduce the major trade imbalances in the world economy.

The seven also endorsed February's Louvre agreement under which they resolved to seek a period of stability on foreign exchange markets.

The latest accord was greeted by the US and France as a significant step forward in policy co-ordination, but other governments - including Britain and West Germany - suggested it had no particular significance for their current economic policies.

Under the accord each of the seven governments will prepare medium-term projections and objectives for their economies at the start of every year. They will then meet with the aim of removing inconsistencies between their national projections and of ensuring their compatibility with sustained and more balanced growth.

The group's finance ministers will then review the indicators throughout the year to assess each

country's performance, and, if necessary, to discuss possible "remedial action."

Mr Nigel Lawson, Britain's Chancellor of the Exchequer, described the agreement as "a useful step rather than a 'great leap' forward" and said it represented some advance on the Louvre accord.

He stressed, however, that there was no question of national governments being committed to firm targets for the indicators, or that governments had established target zones for their currencies.

His comment was echoed by Japanese and West German officials, who said that their national sovereignty over domestic economic policy had not been compromised. They suggested that the accord heralded a more systematic approach to policy co-ordination rather than anything more substantive.

The US and France, which have been the driving force behind the move towards a more formal system of co-operation, can claim however that they have achieved a further step in that direction.

Mr James Baker, the US Treasury Secretary, said the accord represented about 90 per cent of what the Washington Administration was seeking.

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Details, Page 2



Wide welcome for Gorbachev policies

BY OUR OWN CORRESPONDENTS IN VENICE

LEADERS of the seven major Western industrial countries yesterday gave a first welcome to Mr Mikhail Gorbachev's policies, saying they had put the hope of a turning point in East-West relations.

"It is our hope that they prove to be of great significance for the improvement of political, economic and security relations between the countries of East and West," they said in the most upbeat assessment of East-West relations for years.

The heads of government acknowledged that "new opportunities for progress" had opened up since last year's Tokyo summit and that the goals of nuclear disarma-

ment and conventional force reductions "should be actively pursued and translated into concrete agreements."

Although President Ronald Reagan obviously endorsed this declaration, his spokesman put all their emphasis on its qualifying clauses, namely that Soviet actions will be closely watched on human rights, Afghanistan and people-to-people contacts. Mr George Shultz, the US Secretary of State, said that human rights were stressed "as necessary in themselves and as a gauge to the

Continued on Page 26
Soviet nuclear proposal, Page 3

Kuwait presses China to aid Gulf protection

BY ANDREW GOWERS IN LONDON

KUWAIT is putting pressure on China to join the US and the Soviet Union in protecting ships sailing to and from its port.

Kuwaiti officials said the Chinese Government was asked - along with the other four permanent members of the UN Security Council - to let Kuwaiti tankers sail under its flag in order to deter Iranian attacks.

They said they were still awaiting a response, but that Peking appeared to be giving the matter careful consideration.

Ships bound for and belonging to

Continued on Page 26
Soviet nuclear proposal, Page 3

Electrolux takeover expected to cause further job losses

BY CHRISTOPHER PARKES, CONSUMER INDUSTRIES EDITOR, IN LONDON

ELECTROLUX's recent purchase of Thorn EMI's appliance subsidiaries is expected to lead to further redundancies in the British and Italian white goods industries.

Jobs would probably be lost in the UK as the Swedish multinationals absorbed its latest buy, Mr Andrew Scharp, president and chief executive, said in London yesterday.

Ariston and Philco in Italy would also feel the repercussions as their contracts to supply all Thorn's laundry appliances and some of its refrigeration appliances were switched to Electrolux subsidiaries.

Ariston, part of the Merloni-Franzanzia conglomerate, supplies about 200,000 washing machines and driers a year for sale under Thorn labels. "There are going to be some changes there," Mr Scharp said.

The deal will also increase the pressure on the shrinking band of small UK appliance makers such as Lex, Servis and Unigate.

"Servis cannot hope to survive trying to make a wide range of products against these big companies," Mr Jim Collis, director-general

shed about 300 jobs last year and announced a further 270 redundancies in April. At the last count, about 4,700 were employed in the white goods business and a further 1,000 in factories making Stolt-Benham, Crypto Peerless and Dito-Sama catering equipment.

Mr Scharp said British sales of the group's brands, including Zanussi and Electrolux, would in future be about £250m a year, and account for 25 per cent share of the UK market. Electrolux is the world's leading appliance maker, with global sales of about £7bn.

Thorn's white goods subsidiaries had been performing poorly, he said. Rationalisation was necessary. Difficulties included poor structure, low volume output, over-manning and lack of investment.

Mr Scharp said he aimed to turn losses of about £17m sustained by Thorn last year into profits equivalent to a 20 per cent return on net assets in two or three years - about £10m on current figures.

The group has also raised its targets for microwave oven production,

However, he promised further investment, possibly at a rate higher than the group's usual target of about 5 per cent of net sales.

One aim was increased output of microwave ovens, refrigerators and cookers - the only products the group makes in Britain. Production of Zanussi and Electrolux cookers, for example, currently imported from Scandinavia, Italy and Switzerland, would be transferred to Britain later this year.

Mr Scharp said he aimed to turn losses of about £17m sustained by

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Electrolux takeover, Page 3

Italian election; communists cautiously optimistic 3

Lebanon: no shortage of would-be martyrs 6

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**MULRONEY
CASHES IN
ON A
DIPLOMATIC
COUP**

Canadian Premier Brian Mulroney has earned a break from the political doghouse, Page 26

EUROPEAN NEWS

PREVIOUS SUMMIT POSITIONS REINFORCED

Leaders find easy accord on political aims

BY STEWART FLEMING, PHILIP STEPHENS AND JOHN WYLES

IF JUDGED only by the speed with which the heads of government were able to adopt their declarations on political subjects, then there is a marked degree of consensus and harmony among the Western world's leading industrialised nations.

In reality, of course, there were differences of approach, although none of them fundamental. As a result, no head of government, with a minority view for the need to be difficult over statements on East-West relations, terrorism and the Gulf War which contain something old and something new and broadly build on positions adopted at previous summits.

The minorities included President Ronald Reagan who did not secure unequivocal backing for an "enforcement" aspect of any proposed UN Security Council resolution calling for a ceasefire in the Iran-Iraq war. Nor did he obtain an appeal to Mr Mikhail Gorbachev to drop his objections to the Strategic Defence Initiative and to press ahead with negotiating strategic nuclear force reductions.

Mr Brian Mulroney, the Canadian Premier, had wanted some strong language on South Africa but he bowed to the opposition from President Reagan and Mrs Margaret Thatcher and may have to content himself with a statement in the final summing up by the summit host, Mr Amintore Fanfani, the Italian Premier.

The novelty in the East-West declaration is a favourable commentary on Mr Gorbachev's new policies. This bears the imprint of West Germany's view, now evidently supported by Mrs Thatcher and President François Mitterrand of France that they present an opportunity to render the Cold War truly obsolete.

However, the conservative wing of Mr Reagan's Republican Party will not applaud the President's endorsement of that recent development.



President Reagan with Mrs Thatcher at Venice yesterday.

Developments in Soviet internal and external policies "will prove to be of great significance for the improvement of political, economic and security relations between the countries of East and West."

Nor did the seven heads of government want to appear too closely with Mr Gorbachev. They still believe in the need to be "vigilantly alert" in responding to Soviet policy and reminded Mr Gorbachev that "much still remains to be done" in the field of human rights to honour Soviet commitments

made under the Helsinki Final Act. They added a call for a "rapid and total withdrawal" of Soviet forces from Afghanistan and said they wanted greater and freer contacts between the peoples of East and West.

Ahead of the Nato foreign ministers' meeting which opens in Reykjavik on Thursday, the summit did not seek to deal with the substance of the US negotiating position over short and medium range nuclear weapons. But after one of the most thorough examinations ever of arms issues at a world

economic summit, the leaders claimed that the new opportunities for progress in East-West relations were confirmation of "the soundness of the policies we have each pursued" in their commitment "to peace and increased security at lower levels of arms."

"The continuing importance of nuclear deterrence in preserving peace" was duly noted, and US efforts to negotiate balanced, substantial and verifiable reductions in nuclear weapons were appreciated. European concern at Soviet superiority in conventional weapons was reflected in the summit goal of "conventional stability at a lower level of forces" together with the "total elimination" of chemical weapons.

Preparation of the summit's conclusions on the Gulf crisis were seriously handicapped by the absence of any clear sign of what the US wanted until the end of last week. Some US officials were suggesting then that the minimum Washington wanted from the meeting was a joint declaration about the importance of keeping open to shipping the Strait of Hormuz and a reaffirmation of the principle of freedom of navigation.

In the event, Washington got very little more and certainly nothing to ensure success in obtaining a "toughly-worded Security Council resolution which the S thinks should call for sanctions against non-compliance by Iran or Iraq in the form of a mandatory arms embargo."

The declarations did call for urgent and concerted efforts to end the Gulf War and for a negotiated settlement leaving intact the territorial integrity of the two belligerents. But Washington had been pressing for a UN resolution involving a ceasefire, rather than a negotiated settlement and a withdrawal by the two countries to their internationally recognised boundaries.

Such a stance would have tilted the Western position more visibly towards Iraq since it is Iran which would have to withdraw from its current military positions. In the severance bid to their formal neutrality, fearing that any departure along the lines suggested by the US would only harden Iranian intransigence.

"Unanimity and harmony evidently reigned on the subject of terrorism and the summit's final declaration actually broke some new ground. After re-affirming their statements from earlier summits going back to Bonn in 1978, the seven confirmed for the first time the principle of making no concessions to terrorists "or their sponsors."

They welcomed progress made in international co-operation against terrorism since last year's summit in Tokyo and drew particular attention to the meeting in Paris in May of nine European Community ministers responsible for countering terrorism.

This passage was seen by

as

the

EUROPEAN NEWS

A decade of decline has made the party realistic about its election prospects, writes John Wyles

Italy's Communists look for triumphant defeat

"LET ME tell you that 30 per cent would not be a defeat, but a great victory," was a surprisingly defensive claim from a very unexpected quarter. With the parties which formed the last Italian coalition Government wrangling ceaselessly and offering only slender promise that they will resume their collaboration after the election on June 14, a leading spokesman for the opposition was none the less doubtful of any gain for his party.

But predictive caution is the watchword in the Partito Comunista Italiano (PCI) after the vicissitudes of the past decade. There have been times in recent years when the Socialist Mr Gianni de Michelis' highly partisan view of the party as "old, useless and marginal" has seemed not far from the truth. And it is at such moments that its fiercest denigrators need reminding that it is a mass party with a formidable organisation based on a 1.5m membership.

Nevertheless, when he spoke of the party merely holding on to its 1983 vote as a "great victory," Mr Alfredo Reichlin was showing an honourable

realism. While in nothing like such dire straits as its French and Spanish counterparts, the party's spokesman on economic affairs acknowledges that the 1980s have so far been a decade of decline for it.

From a post-war peak in 1976 of 34.4 per cent, the party's share of the vote has slid to 29.9 per cent in 1983. A parallel decline in local elections has cost the PCI the control of many of the northern and central Italian strongholds which at one time in the 1970s appeared to be its springboard to national government.

The death of its highly effective and popular former leader, Enrico Berlinguer, during the campaign for the European Parliament in June 1984 did deliver a sympathetic bonus which enabled it to carry off a third of the vote and to achieve the long desired sorpasso—a higher share than the other main Italian party, the Christian Democrats.

The general feeling this time is that the sorpasso will only be repeated if the Christian Democrats' vote erodes even more seriously than the PCI's. After more than 40 years in

permanent opposition, the Communist party is throbbing with an understandably impatient desire for a share of power. Its leader, 60-year-old Alessandro Natta is a thoroughly decent but rather uninspiring man, urging Italians to vote for "democratic alternative."

The party's insistent theme is that Italy's "limping democracy" can only be revitalised by

which Mr Natta is entreating to join him in forming a left-wing democratic alternative to them.

As one of the inspirations behind the Eurocommunism of the 1970s, the party supports membership of Nato and the European Community, favours a mixed economy, is ready to join in coalition governments with "bourgeois" parties and believes that it has played a

role, which leaves only the Christian Democrats as potential partners. Mr Natta insists that the two largest parties are genuine alternatives to each other, although he does not exclude altogether some kind of arrangement in extremis.

The principal target is Mr Bettino Craxi, the Socialist party leader, who prefers instead, to deal out rhetorical punishment to the PCI for its opposition to the government he led for three and a half years. Though Mr Craxi profited enormously from the Communists' failed attempt to mobilise working class support behind a referendum opposing his moves to cut wage indexation, the Socialist leader is unforgiving and dreams of pushing the PCI right out to the political margins.

Mr Craxi implies that only when like President Francois Mitterrand in France, he is in a position to dictate his terms to the Communists might he then contemplate an alliance. But since the Socialists took only 11.4 per cent of the vote in 1983, as Mr Natta has pointed out, the process might take 50 years.

If Mr Craxi will not go with the Communists, then certainly none of the other centre parties

Despite its name, the party believes it is now in the European social democratic mainstream and that it has made all the adjustments necessary to be considered so.

change to an administration involving the Communists and that the previous coalition of Christian Democrats, Socialists, Republicans, Social Democrats and Liberals is a formula which cannot be repeated because of its internal contradictions.

Despite its name, the party leadership sincerely believes that the PCI is now in the European social democratic mainstream and that it has made all the adjustments necessary to be considered so.

This suspicion is shared and exploited by the other parties

vital role in integrating the Italian working class into the post-war democratic system.

It will not change, apparently, is its name. "I don't think the fear of communism is as strong as it was," says Mr Reichlin, explaining that the traditional core of the party's support would never happily surrender the one word which still arouses instinctive suspicion inside and outside Italy.

This suspicion is shared and exploited by the other parties

and the emergence of the Greens to the left are all tending to weaken its political grip.

In the meantime, it is the only party really content publicly to discuss detailed policy proposals.

Its economic prescription is about as interventionist, but no more, than the British Labour Party's, and its recipe for dealing with Italy's huge public sector deficit is more intellectually appealing than any other on offer.

Mr Craxi will not go with the Communists, then certainly none of the other centre parties

Gonzalez on defensive as Spain votes in three polls

By DAVID WHITE IN MADRID

A DEFENSIVE stance by Mr Felipe Gonzalez, Spain's Socialist Prime Minister, and an all-out bid by the right-wing opposition to capture young voters marked the closing stage of campaigning for today's three-ballot contest for town halls, regional governments and European Parliament seats.

Appearing in the last party political broadcast of the campaign on Monday night, Mr Gonzalez based his appeal on achievements made at local

level and on the Government's role in presiding over Spain's EC entry. He pleaded for "confidence and support" for incumbent Socialist local governments, making no mention of municipalities and regions where the Socialists are standing as an opposition party.

The Socialists currently hold about 2,600 of Spain's 8,000 municipalities, including most of the big towns, and run 11 of the 13 regional governments up for election.

Countryside campaign takes off

By Diana Smith in Lisbon

ENVIRONMENT MINISTERS from the 21 member states of the Council of Europe meet in Lisbon later this week to debate the urgent question of protection of rural areas.

In their fifth summit meeting since the 1972 Stockholm United Nations Conference on the Environment, the ministers will shift their emphasis from wildlife preservation and protection of vanishing species, lynchpin of Council of Europe environmental programmes and conventions in the past decade, to integrated development and protection of the rural world:

the need for a better balance between agriculture, urbanisation, industry and tourism, water and soil conservation,

the problems of population drift from countryside to the city, environmental requirements in agricultural and forestry policies, the impact of energy production and the development of renewable energy sources.

The Lisbon ministerial meeting coincides with the launching of the Council of Europe's 18-month Europe-wide Campaign for the Countryside, aimed at developing a strategy, with the greater participation of European citizens, for the rural world.

Although West Germany was keen to have the countryside campaign launched there, Portugal was chosen as the launching-site—at a particularly opposite time when its recent membership of the European Community is boosting its antiquated agriculture and its countryside is threatened by haphazard industrial development and urbanisation.

The Vatican's refusal to weaken its links with the Uniate church abroad is one of the points at issue between the Catholic church and Moscow and marks a stumbling block in the way of a papal visit next year to the Soviet Union.

Nokia-Mobira:

A Message on the Move

"We are part of the biggest, most complex machine in the world," says Jorma U Nieminen, President of Nokia-Mobira. He means the telephone network, and the hyperbole is understandable. His company is one of the world's leading specialists in mobile communications.

Nokia-Mobira stands for more than automobile luxury. The efficiency of mobile communications is opening new prospects in the developing world too. This year the total world subscriber base for public mobile telephones is predicted to top 1½ million.

INSIDE CORPORATE STRATEGY

Pope calls for academic freedom in Poland

By CHRISTOPHER BOBINSKI IN LUBLIN

POPE JOHN PAUL stressed the need for academic freedom yesterday in a speech at the Catholic University of Lublin on the second day of his visit to Poland. He also voiced concern at the dearth of prospects for young people in the country. He urged the Government to rethink the way that they have organised society "from the point of view of the future of the young generation on Polish soil."

Housing shortages, uninspiring career prospects, inadequate contacts between Polish universities and the West, the Pope implied, were all leading to a mounting brain drain which is a serious concern of the church here.

We cannot allow youth to fail to see a future for themselves in their own homeland," the Pope said at the university which is the only Catholic institution of higher learning in Eastern Europe.

East German rock fans clash with police for third night

By LESLIE COLITT IN BERLIN

THE THIRD and worst night of clashes between young East German rock fans and the police ended on Unter den Linden early yesterday with the collapse of East Germany's much-vaunted policy of "trust in the young generation."

Nearly 4,000 young East Germans were drawn like a magnet towards the sealed Brandenburg Gate between East and West Berlin on Monday night by the British rock group Genesis. It was performing only 300 yards away in West Berlin where huge loudspeakers carried the music into the East.

The young people were undeterred by confrontation the previous night with baton-wielding policemen who had orders to keep them from the Wall where they tried to hear another rock group, the Eurythmics, playing in West Berlin.

When the enthusiastic crowd reached police cordon across Unter den Linden and its side streets on Monday evening they were ordered to return home. "Don't make trouble" one of the green-uniformed policemen warned. "You're making the trouble" came the reply from

the crowd.

Many young people had come from cities as far as Rostock and Dresden just to hear if not see their rock music idols perform in West Berlin. But they were not permitted to get close to the older as the authorities feared they might try to storm the Wall.

As on the previous nights,

fans defiantly began singing the Internationale, the Communist hymn. They chanted "The Wall must go" and sang the refrain from a new West Berlin pop song "Berlin, Berlin, your heart knows no walls." But they also rhythmically called out the name of Mikhail Gorbachev, the reform-minded Soviet leader who is especially popular among younger East Germans. Empty bottles and cans flew at the police ranks.

As on Sunday night, thousands of young East German rock fans were politicised by the refusal of the authorities to let them vicariously attend a performance in West Berlin.

Policemen, led by plainclothes officers of the East German State Security Ministry, swung into action. Batons cracked down on the young

people, some heads were bloodied and about 50 people were arrested. The clashes were much less violent than those in West Berlin last May Day, but they were the worst in East Berlin since 1977 when a rock concert led to a confrontation between fans and the police.

West German television camera teams were a special target of the plainclothes men on Unter den Linden. News film of the previous night's clashes was seen hours later by millions of East Germans watching West German television. One technician said he was hauled into a State Security car and beaten.

The East German news agency ADN said reports by Western correspondents or the police action were "wild notions."

Ironically top Western rock musicians have performed in East Germany in recent years with the blessing of the authorities. But the East German leadership appears to have little confidence that the young generation can be trusted to hear a concert in the shadow of the Wall.



He also mentioned the need for university autonomy. This is an issue of constant concern for academics as the authorities attempt to re-establish the dominance they enjoyed in the 1970s before the Solidarity period when the universities won a measure of freedom and self-government since only partially lost.

Later he officiated at a big open-air church service during which he ordained 50 young priests, including three Uniates. The Uniate church is banned in the Soviet Union and, since the war, has maintained a low profile in Poland administering to Ukrainians living here.

The Vatican's refusal to weaken its links with the Uniate church abroad is one of the points at issue between the Catholic church and Moscow and marks a stumbling block in the way of a papal visit next year to the Soviet Union.

"We can bring communication to people who would otherwise be quite isolated," Nieminen claims. "This is not strategy. It's a fact of life."

Nokia-Mobira's net sales grew 120% in 1985 and another 34% in 1986. Exports now stand at 70% of sales. The company's edge over its Japanese and American competitors is that they are the newcomers. "We've been developing this field for 17 years.

The other advantage they have is a thriving home market. The Nordic Mobile Telephone System (NMT), which began in 1981, was the first full-scale cellular service in the world."

Synthesis of systems

The North of Europe is maintaining its technical lead with a second generation automatic service. Its new mobile phone network, the NMT 900, has been specifically designed to overcome radio congestion in city areas. "In the United Kingdom, for example, it would mean that 4.5 million people could have mobile telephones without jamming up the network."

In addition to its production plants at home, Nokia-Mobira has a joint venture in South Korea with Tandy Corporation to make mobile telephones for North America.

A modern mobile phone network is a synthesis of advanced radio and computer systems.

Public, cellular mobile tele-

phone markets account for 80% of company turnover. Two other areas are private mobile radio such as that used by the police or taxis and the fast-growing sector of nationwide paging.

Up to now the company has been an equipment manufacturer only but in April this year it bought the only nationwide paging system in the United States, Cue Paging. Nieminen broadly defines company interests as "everything related to mobile communications."

Nokia-Mobira is a part of Nokia, Finland's largest privately-owned industrial enterprise with net sales of about 12 billion Finnish marks last year. Electronic products now dominate the group's product range and exports and foreign production account for half of turnover.

In addition to its production plants at home, Nokia-Mobira has a joint venture in South Korea with Tandy Corporation to make mobile telephones for North America.

The Korean products, sold in North America under Tandy's Radio Shack name, are up against competition from Mobira's own exports to the region. Another joint venture, with Matra in

France, produces and markets equipment under both companies' trade marks.

Appeal of productivity

Pirjo Kekäläinen-Torvinen, in charge of new business develop-

ment, is not a believer in one user. The productivity benefits, it says, can be well in excess of 20%.

"In most cases the investment in mobile telephones falls into the category of something that firms cannot afford not to have. This

NOKIA MOBIRA

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Nokia-Mobira (Norway), Hverværingen 8, Postboks 73, N-2013 Stjørdalen, Norway Tel: 47-2 740 210

Nokia-Mobira (Denmark), Vallensbækvej 35, DK-2800 Gladsaxe, Denmark Tel: 45-2 457 800

ment, is not a believer in one single strategy. "In a fast-developing sector, you can't be categorical about manufacturing or marketing or distribution."

When public mobile telephones got started, in the Nordic countries, this was a home market so market entry was different. As new markets have opened, the scope has been different and so have the rules one has to play by.

"One factor is who operates the system. Also whether one sells the telephones direct to the public or to the national PTT which then leases them. Then what are the market conditions, the competitive situation, the timetable, the size of the market and so on."

One key to growth is shrugging off the luxury image of mobile communications. The primary appeal of mobile phones is to the executive who must travel and take care of business at the same time. Nokia-Mobira claims that the cost of a mobile phone is only 3% of the annual cost to the employer of the typical potential

can be seen in the fact that in Scandinavia, more than 1.5% of the population are subscribers."

Developing Asian markets

Nokia-Mobira estimates its share of the total world market for cellular phones at 15% in 1986. It is the market leader in Scandinavia with 26% of sales and it has some 14% of Britain's TACS market. "There are no official statistics for the US market but the best estimates show we have over 15%," says Nieminen.

But the appeal of mobile communications is not limited to Europe and North America. Mobira is

AMERICAN NEWS

Fears rise of debt default by Brazil's municipalities

BY IVO DAWNAY IN BRASILIA

FEARS ARE mounting in Brazil that the country's rapid economic downturn may provoke an internal moratorium with municipalities and state governments declaring themselves unable to meet debt interest commitments.

At the same time, according to the powerful São Paulo industrialists' federation, FIESP, monthly inflation and interest rates—now well over a record 20 per cent—have put Brazil's economy on course for a longer and deeper recession than that of the beginning of the decade.

Mr Claudio Barcelos, vice-president of the federation's economic council, was reported yesterday to warn that the crisis was "the worst to face the country".

"All the indicators point to a general breakdown," he said. "What is alarming is the speed with which this has come to threaten industry."

If the Government fails to cut spending and boost exports, 30

per cent of Brazilian business could find itself forced to delay payments for goods and services, thereby threatening the financial sector, he added.

This bleak outlook has been reinforced in recent days with a series of alarming forecasts for Brazil's year-end government deficit. It is now widely claimed that without strict austerity measures, public sector borrowing could reach 7 per cent of the country's gross domestic product against 1.7 per cent originally predicted.

Despite these warnings, the federal government has been forced to spend heavily to shore up bankrupt state governments.

Monthly inflation-linked pay rises of 20 per cent have ensured that wage bills will exceed receipts in many states notwithstanding redundancies running into the tens of thousands.

A plan to roll-over \$3.5bn in state debt has already been

approved, but may not be sufficient. Eight state banks have also been brought under the wing of the Banco Central after encountering difficulties. Of these, six alone hold debts of more than Cr 100m (\$2.9bn).

In the private sector, thousands of small companies, formed last year when official inflation near zero brought low interest rates, are now bankrupt.

But while President Jose Sarney has repeatedly promised tough controls on federal spending, he is now facing a barrage of criticism over his refusal to shelve costly capital projects, many announced only recently.

Yesterday, the respected Rio de Janeiro newspaper, Jornal do Brasil, claimed the cost of nine schemes, including the controversial north-south railway and a new steel plant, would amount to \$37.5bn—almost exactly one third of the country's \$113bn foreign debt.

Honduras may ban Contra meetings

By Peter Ford in Managua

HONDURAN President Jose Azcona has said he will stop Nicaraguan Contra leaders meeting in Tegucigalpa, the Honduran capital, which has long served as the anti-Sandinista political headquarters.

It is unclear, however, whether the president really intends to ban Contra meetings, or whether he is simply warning the rebels to be more discreet.

Honduras last week refused entry to three leading Contras, who had sought to attend the first full meeting of the Nicaraguan "National Resistance," the anti-Sandinistas' new political organisation.

The publicity that meeting had been given embarrassed President Azcona, coming just weeks before a Central American presidential summit in Guatemala to discuss a regional peace plan.

The Honduran Government has been seeking to distance itself from the Contras, whose main bases are in Honduras. It was the Honduran army, however, which seems to have insisted on presenting last week's rebel summit.

A few days earlier, a group of Contras had attacked a Honduras army post near the Nicaraguan border. Six rebels were killed in the fight, according to army officers, and the rest were detained.

It was not known whether the Contras mistook the Honduran soldiers for Sandinista troops, who often operate across the Honduran border, or whether they were deliberately seeking to lay the blame for the attack on the Sandinistas, and thus create a potentially explosive border incident.

Amid rising discontent in Honduras about the Contra presence, President Azcona has insisted that the rebels must fight in Nicaragua, rather than shelter in Honduras.

Rise forecast in US capital spending

US COMPANIES expect to increase spending on new plant and equipment this year by a healthy 2.8 per cent, Reuters reports from Washington.

The figure, based on a survey by the Commerce Department, is well above the 1.8 per cent increase in real capital spending seen earlier this year.

Biden picks up the Kennedy mantle

BY NANCY DUNNE IN WASHINGTON

SENATOR Joseph Biden of Delaware, seeking to rekindle the idealism of the John Kennedy years, yesterday announced his candidacy for the Democratic Presidential nomination.

The senator, 44, whose bid for the presidency had been predicted since he was elected to the Senate at the age of 30, directed his message to the "baby boom" generation born after the war and called for compassion to the poor, the hungry and the homeless.

"For too long, we have sacrificed personal excellence and moral values to the mere accumulation of material things. For a decade led by Ronald Reagan, self-aggrandisement has been the full-throated cry of our society. 'Get mine, get yours,'" he said.

Regarded as one of the best Senate orators, Senator Biden warned that as a result of accumulated problems with the economy, the environment and drugs, the America which appears to be a tranquil and prosperous nation is risking its future and that of its next generation.

"If we choose the easy path, raiding the nation's stores, and devouring the seed corn of our children, we will deliver them a lesser America," he said.

The tall, trim and balding Senator is leading other Democratic candidates in fund-raising, but has yet to show any strength in the polls.

Chilean general denies succession rumours

BY MARY HELEN SPOONER IN SANTIAGO

CHILEAN Air Force commander sided over an outdoor ceremony marking a Chilean military anniversary which was also billed as a personal tribute to the General.

Only one of the four junta members, former secret police director and army representative General Humberto Gordon was present at the ceremony. According to the terms of the regime's constitution, the military junta will choose a candidate who could be General Pinochet in 1989.

The official statement came at a time of mounting evidence that General Augusto Pinochet, whose régime has been in power for nearly 18 years, plans to seek another eight-year Presidential term in 1989. On Friday General Pinochet pre-

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UK NEWS

Trafalgar plans £21m oil assets disposal to BP

BY LUCY KELLAWAY

TRAFALGAR HOUSE, one of the biggest explorers for oil onshore in the UK, is negotiating with BP for the sale of some 40 per cent of its onshore oil assets for about £21m.

Trafalgar's decision to reduce its exposure to onshore exploration, is a reflection of the disappointing results from onshore drilling in the UK, and a result of changes in last year's budget which made onshore exploration costs no longer allowable against petroleum revenue tax from offshore fields.

The move comes as other oil companies have been expressing reservations about the prospects for onshore oil in the UK. Since the 230m barrel Wyth Farm field was discovered in Dorset on the south coast of England more than 10 years ago, there have been no further major finds.

One of the few other producing fields, Humble Grove, in which Trafalgar has a 25 per cent stake, is now thought to contain only half the recoverable reserves initially estimated.

BP, which has been the most successful onshore company with a 50 per cent interest in Wyth Farm, has been steadily adding to onshore licenses over the past two years. The acreage which it is proposing to buy from Trafalgar is concentrated in the East Midlands, Yorkshire and Humberside, with much of it in blocks in which BP already has a stake.

Mr Williamson said yesterday that Trafalgar would retain half of its interest in Humble Grove as well as most of its unexplored acreage. He said that some of the areas in which the company had explored had proved disappointing, especially in the East Midlands.

However, he said Trafalgar had made encouraging gas finds in North Yorkshire, which BP was particularly interested in acquiring.

Trafalgar became involved in onshore exploration through the purchase of Caldecott Resources in 1984 for £75.5m, which then had more onshore UK acreage than any other company.

Although the costs of looking for and recovering oil onshore are considerably lower than in North Sea, some companies have been put off by the delays involved in obtaining planning permission to drill and produce oil, which have resulted in plans being postponed for several years.

Trafalgar said that it would make up for its reduced onshore acreage by expanding its presence in the North Sea. Mr Williamson said that the company was looking for opportunities to pick up further exploration interests.

System X fault fixed

BY DAVID THOMAS

GEC, the UK electronics group, has decided to replace a key component in many of British Telecom's System X digital telephone exchanges because it has developed a fault.

The fault, which has not affected exchanges delivered by Plessey, the other System X manufacturer, resulted in problems such as calls being wrongly routed or mistakenly giving the engaged tone.

BT discovered the fault, which it regarded as a major problem, earlier this year in line cards, a component with an important role in the routing of telephone calls.

The faulty line cards were in some exchanges delivered by GEC early in the System X installation programme.

GEC immediately replaced a large number of older line cards with more modern ones, and is still trying to find the cause of the fault.

GEC and BT are due to discuss the fault's financial implications this month, although BT is not seeking straightforward financial compensation.

The outcome of those negotiations will be affected by whether BT decides to keep the replacement line cards or to take back the older line cards once the fault has been corrected.

The negotiations could result in GEC having to make a payment to BT, but such a payment is not expected to be large.

More civil servants join strike over pay

By Philip Bassett

THIS GOVERNMENT acknowledged last night that the numbers of civil servants taking part in the second day of the two-day strikes in the service over pay showed an increase yesterday.

The rise was in line with the predictions of leaders of the Civil and Public Services Association and Society of Civil and Public Servants. It is likely to be taken by union leaders as a further indication of continuing membership support for the action, even in the face of this week's general election which makes the outcome of the dispute difficult to gauge.

The Treasury said that some 99,500 civil servants took part in the action, up from 97,500 the previous day. Many Government offices were again closed to the public and action by customs officers again hit export cargoes at Dover. Air traffic got back to normal, however, after a resumption of work by air traffic assistants.

White-collar union Nalgo, Britain's fourth-largest, yesterday took a step closer to an open alliance with the Labour Party by voting to ballot in favour of a political fund.

M&G urges break-up of underwriting cartel

BY NIKKI TAIT

M&G, Britain's largest unit trust group and renowned for its independent views, is suggesting that costs of corporate equityraising should be reduced by a break-up of the established underwriting cartel.

Under standard practice in the City of London institutional investors currently receive a commission of 1.25 per cent for sub-underwriting rights issues, placings for cash or offers-for-sale. The commission is usually justified on the grounds that the investors would have to pick up the shares if the issue flopped.

However, Mr David Tucker, managing director of M & G Securities and a director of the group, argues that the risk is different between these different types of issue. He says that even in rights issues, the risks change substantially depending on the quality of the company involved, pricing and so on. In addition, the growth in institutional holdings has changed the risk factor.

In general, discounts have fallen since Big Bang, or deregulation of the City of London last October. Moreover, an alternative often held out to paying underwriting fees is a "deep discount" issue, where the price at which the new shares are offered is sufficiently low to make underwriting unnecessary - a route taken recently by both the Prudential, the insurance group and National Westminster bank.

Lex, Page 26

Financial brokers to deal on computer

By Terry Dodsworth

A COMPUTERISED network that will allow brokers in the financial services industries to transact contracts on screen will be launched in the UK next January.

The scheme, backed by Digital Equipment Corporation (DEC), the second largest computer company in the US, is likely to be the first of its kind in the world, mirroring that kind of transaction processing that has swept through the London Stock Exchange.

The underwriting commission structure, however, is deeply ingrained, and in the words of one major institution, Mr Tucker is something of a lone voice.

Those opposed to Mr Tucker's argument claim that the underwriting fee is justified by the risks, and that companies do have flexibility in the discount at which they offer the new shares.

In general, discounts have fallen since Big Bang, or deregulation of the City of London last October. Moreover, an alternative often held out to paying underwriting fees is a "deep discount" issue, where the price at which the new shares are offered is sufficiently low to make underwriting unnecessary - a route taken recently by both the Prudential, the insurance group and National Westminster bank.

"It is no longer appropriate to an institutionally-dominated corporate society where the institutions are effectively taking commissions for underwriting their own subscriptions."

Liffe suspends and fines three traders after investigation

BY ALEXANDER NICOLL, EUROMARKETS CORRESPONDENT

LONDON International Financial Futures Exchange yesterday fined three traders £1,000 each, suspended them for a week and suspended a member firm in the first results of a five-month investigation of rule breaches.

Penalties agreed by a disciplinary panel on about 12 other individuals and firms were not disclosed because they are subject to appeal to the Liffe board, which is expected to review the cases within the next two weeks.

One other trader is not appealing, but details of that case will not be revealed until later this week when the penalty comes before Liffe's members and rules committee, which must endorse suspensions of more than a week.

The three traders penalised were found to have broken, on specified days last year, an exchange rule requiring all traders to be carried out through the "open outcry" method commonly employed in futures pits. This means that bids and offers must be shown to the marketplace and not prearranged between dealers.

The three, whose suspensions began yesterday, are: Mr Gordon Lawrence, a broker at Alexander House, Mr Tony Measure, a broker

at David Morgan Futures, and Mr Steve McGlone, an independent or "local" trader.

Fulton Prebon Futures, a firm which clears trades for other Liffe members, was found to have violated an exchange rule because of poor internal controls. The inaccuracy of its systems to ensure that business was being conducted in accordance with Liffe rules could have brought the exchange into disrepute, Liffe said.

Fulton Prebon said the breaches occurred in early 1986 when it was not a full clearing member of Liffe. "We are now a full clearing member and our systems are such that incidents of this nature could no longer go undetected."

The firm said the breach was technical and minor in the context of the overall Liffe investigation.

The probe, the most serious in Liffe's nearly five year history and seen as an important test of its self-regulatory role, centred on pre-arranged trades which were thought to be linked to avoidance of UK tax.

The UK arm of Cargill, the US commodity trading group, and its former senior floor trader are among those which have been under investigation.



They can't face it at the office. Can you?

Ask any of the girls in your office what troubles them most about modern monitors or VDUs and they'll soon tell you... the screen is too small showing only two-fifths of a whole page, accompanied with poor resolution and screen flicker, it's tiring and irritating on the eyes.

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eyes. But, this is simply because it was designed with the operator in mind.

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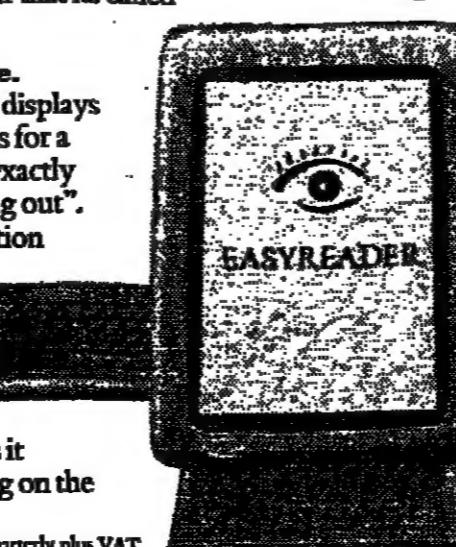
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Privatisation

Privatisation is sweeping the world, and no country has more experience of it than the United Kingdom. That is why legislators, officials, bankers, and businessmen from across the globe will be meeting at The London Conference on Privatisation, July 6-7.

Discussing the politics, economics, and mechanics of privatisation will be the chairman of privatised companies and expert insiders including:

- ★ John Moore MP, UK Secretary of State for Transport and co-ordinator of several privatisation measures;
- ★ Colin Marshall, chief executive of British Airways;
- ★ Sir Keith Sturz, Chairman of Associated British Ports;
- ★ Gary Grimstone, merchant banker and former privatisation strategist in HM Treasury, and
- ★ Tony Carlisle, marketing expert behind the sale of Telecom and other state enterprises

The registration fee for The London Conference on Privatisation is £295 plus £44.25 VAT.

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New York gives you
many hotels to choose from.
But only one St. Regis.

US video group plans British rental chain

By Raymond Snoddy

WEST COAST Video, the third-largest US video rental chain, yesterday launched a franchise operation in the UK which it hopes will lead to the creation of a national chain of up to 500 people.

Mr Elliot Stone founded West Coast in Philadelphia four years ago because he could never find the film he wanted to rent. He says he has tried to do for video what McDonalds did for hamburgers. Total revenues of West Coast stores in the US now amounts to \$50m a year - \$25m of it in company-owned rather than franchise stores.

West Coast has an agreement with Manchester businessman Mr Kenneth Taylor to launch West Coast video stores in the UK. Mr Taylor, whose company will be called West Coast Video Enterprises, and will finance the development, plans to open its first three stores in the Manchester area in September.

Mr Taylor, who has worked previously in car retailing and advertising, hopes to open 50 video stores all over the country and find an additional 450 franchises.

He believes the day of the small local video shop may be about to pass in the way that big supermarket chains transformed the grocery trade.

"In the end there will be about four chains in the UK, and we intend being in a very substantial position," Mr Taylor said yesterday.

The UK video market was worth £375m last year, according to British Videogram Association figures. But only 30 per cent of the 9.7m homes with video recorders now regularly rent films from video shops.

This percentage, Mr Taylor believes, can be greatly improved by introducing modern retailing methods and attracting the family audience.

West Coast video shops are computerised, have on average 2,000-4,000 sq ft, stock between 3,000 and 10,000 film titles and have 40-50 copies of popular films.

Mr Stone says franchises need between £150,000-£200,000 to set up in business. This includes £18,000 which covers franchise fee and rights to the computer software system.

Company Notices

GOLD FIELDS GROUP

DECLARATION OF DIVIDENDS

The following final dividends have been declared in South African currency, payable to members registered in the books of the companies concerned at the close of business on 28 June 1987:

Name of Company	Dividend No.	Amount per share (cents)
(All Companies Incorporated in the Republic of South Africa)		
De Beers Gold Mining Company Limited (Registration No. 74/00160/08)	9	40
Diamonds and Minerals Company Limited (Registration No. 05/24709/06)	61	145
Orientalen Consolidated Limited (Registration No. 64/04462/05)	28	210
Anglo Gold Mining Company Limited (Registration No. 64/04462/05)	35	80
Libanon Gold Mining Company Limited (Registration No. 64/04462/05)	73	250
Vermaropos Gold Mining Company Limited (Registration No. 65/05532/06)	94	180
Witwatersrand Gold Mining Company Limited (Registration No. 65/05532/06)	82	30

Warrants payable on 5 August 1987 will be posted on or about 4 August 1987. Standard conditions relating to the payment of dividends are obtainable at the share transfer offices and the London Office of the companies.

Requests for payment of the dividends in South African currency by members on the United Kingdom register may be made to the companies concerned on or before 28 June 1987 in accordance with the above-mentioned conditions.

The registers of members of the above companies will be closed from 27 June to 3 July 1987, inclusive.

London Office:
31 Charles II Street
St James's Square
London SW1Y 4AG
9 June 1987

FIDELITY FAR EAST FUND

Societe d'Investissement à Capital Variable

13, Boulevard de la Foire
R.C. Luxembourg B 16726

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the Annual General Meeting of the shareholders of FIDELITY FAR EAST FUND, a societe d'investissement à capital variable organised under the laws of the Grand Duchy of Luxembourg ("the Fund"), will be held at the principal registered office of the Fund, 13, Boulevard de la Foire, Luxembourg, at 11 a.m. on 30 June, 1987, specifically, but without limitation, for the following purposes:

- Presentation of the Report of the Board of Directors;
- Presentation of the Report of the Statutory Auditor;
- Approval of the balance sheet and income statement for the fiscal year ended February 28, 1987;
- Discharge of Board of Directors and the Statutory Auditor;
- Electoral of eight Directors, specifically the re-election of the following seven (7) Directors: Messrs Edward C. Johnson 3d, William L. Byrnes, Charles A. Fraser, Hisashi Kurukawa, John M. S. Parton, Harry G. A. Seggerman and H. F. van den Heven, and the election of Compagnie Fiduciaire;
- Electoral of the Statutory Auditor; specifically the election of Coopers & Lybrand, Luxembourg City;
- Authorisation of the Board of Directors to declare dividends in respect of the fiscal year ended February 28, 1987, if necessary, to enable the Fund to qualify for "distributor" status under United Kingdom tax law; and
- Consideration of such other business as may properly come before the meeting.

Approval of the above items of the Agenda will require no quorum and the affirmative vote of a majority of the shares present or represented at the Meeting. Subject to the limitations imposed by law and the Articles of Incorporation of the Fund, each share is entitled to one vote. A shareholder may act at any meeting by proxy.

BY ORDER OF THE BOARD OF DIRECTORS

Dated: May 29, 1987

South Oxfordshire

The Financial Times is proposing publishing this Survey on FRIDAY JULY 17 1987
For full details, contact:
ANDREW WOOD
on 01-248 5116

UK NEWS

Corporation tax surge 'unlikely to continue'

BY JANET BUSH

BUOYANCY IN the Government's receipts of corporation tax, which helped give the Chancellor of the Exchequer scope to cut both public borrowing and income tax in the UK which it hopes will lead to the creation of a national chain of up to 500 people.

Mr Elliot Stone founded West Coast in Philadelphia four years ago because he could never find the film he wanted to rent. He says he has tried to do for video what McDonalds did for hamburgers. Total revenues of West Coast stores in the US now amounts to \$50m a year - \$25m of it in company-owned rather than franchise stores.

West Coast has an agreement with Manchester businessman Mr Kenneth Taylor to launch West Coast video stores in the UK. Mr Taylor, whose company will be called West Coast Video Enterprises, and will finance the development, plans to open its first three stores in the Manchester area in September.

Mr Taylor, who has worked previously in car retailing and advertising, hopes to open 50 video stores all over the country and find an additional 450 franchises.

He believes the day of the small local video shop may be about to pass in the way that big supermarket chains transformed the grocery trade.

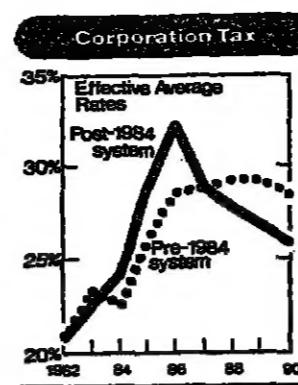
"In the end there will be about four chains in the UK, and we intend being in a very substantial position," Mr Taylor said yesterday.

The UK video market was worth £375m last year, according to British Videogram Association figures. But only 30 per cent of the 9.7m homes with video recorders now regularly rent films from video shops.

This percentage, Mr Taylor believes, can be greatly improved by introducing modern retailing methods and attracting the family audience.

West Coast video shops are computerised, have on average 2,000-4,000 sq ft, stock between 3,000 and 10,000 film titles and have 40-50 copies of popular films.

Mr Stone says franchises need between £150,000-£200,000 to set up in business. This includes £18,000 which covers franchise fee and rights to the computer software system.



don Business School, the new system will yield lower revenues. However, much depends on the rate of inflation which has a considerable effect on the effective average rate of tax.

There are two reasons for this. One is that the system gives no allowances for that part of profit which is due to the increase in the nominal value of stocks - where that increase is due to inflation, that part of the profit is purely fictional.

Second, since capital allowances are based on the historic cost of fixed assets, the real value of writing down allowances on past investment is lower, the higher is inflation.

The IFS has produced a graph showing projections of the effective tax rates in operation as a result of the 1984 reforms and rates which would have prevailed without these adjustments.

This illustrates that the new system yielded higher tax rates up to March 31, 1988, the end of the transition period. There is a one-year lag before these effective rates are translated into actual revenues and the graph clearly shows a sharp dip in effective tax rate after the peak in early 1986.

The IFS concludes in the longer run the situation is less clear cut. On current central forecasts for the economy provided by the Lon-

Sanctions 'no bar,' court told

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE extra-territorial effect of the US sanctions against Libya was irrelevant to a dispute over Libyan funds frozen by the sanctions in the London branch of a New York bank because the money was subject to US law, it was claimed in the High Court in London yesterday.

Libyan Arab Foreign Bank, which is wholly owned by the Libyan central bank, is trying to recover about \$300m (£164m) from the London branch of Bankers Trust Company.

Bankers Trust has said it cannot comply with the Libyans' demand for payment without breaking US law, in terms of the sanctions imposed by President Ronald Reagan in January last year.

The Libyan bank argues that the sanctions are no bar to payment. It contends that the money, in a dollar deposit account, is subject to English law and, under long-standing banking practice, is payable in London.

He said that as a result of fundamental changes in the contractual relationship between Bankers Trust and the Libyan bank in 1986 the London account was governed by English law.

The Libyans had opened another account in 1980, in New York, with Bankers Trust. The London account had since been used solely as a medium of investment, with all its other functions and management

transferred to New York, where it was directly subject to sanctions.

Furthermore, Mr Sumpson said, the money in the London account was part of the Eurodollar market and, in accordance with usage in that market, payment could be made only in the US through the clearing systems - where, again, it would be caught by the sanctions.

The sanctions had blocked off the conventional payment method and made it impossible for Bankers Trust to fulfil its contract with the Libyans - even if, as the Libyans argued, the contract was governed by English law.

The Libyan bank is claiming payment of \$131m which was in the London account when the freeze was imposed, and \$161m which, it asserts, would have been in that account had Bankers Trust obeyed instructions, given before the freeze, to transfer it from New York.

The hearing, expected to last four weeks, continues today.

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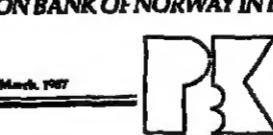
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April, 1987



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MatTEL, the makers of Moss Man, Princess of Power and Barbie, called us in to design their new distribution centre.

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Working with the contractor, our consultants then designed its storage and materials-handling system, specifying the type of racks, pallets and fork lift trucks.

The warehouse is now in operation, handling Mattel's range of over two hundred toys. It may lack the grandeur of Castle Grayskull, or the charm of Barbie's Dream Cottage, but it's a down-

to-earth solution that works efficiently in practice.

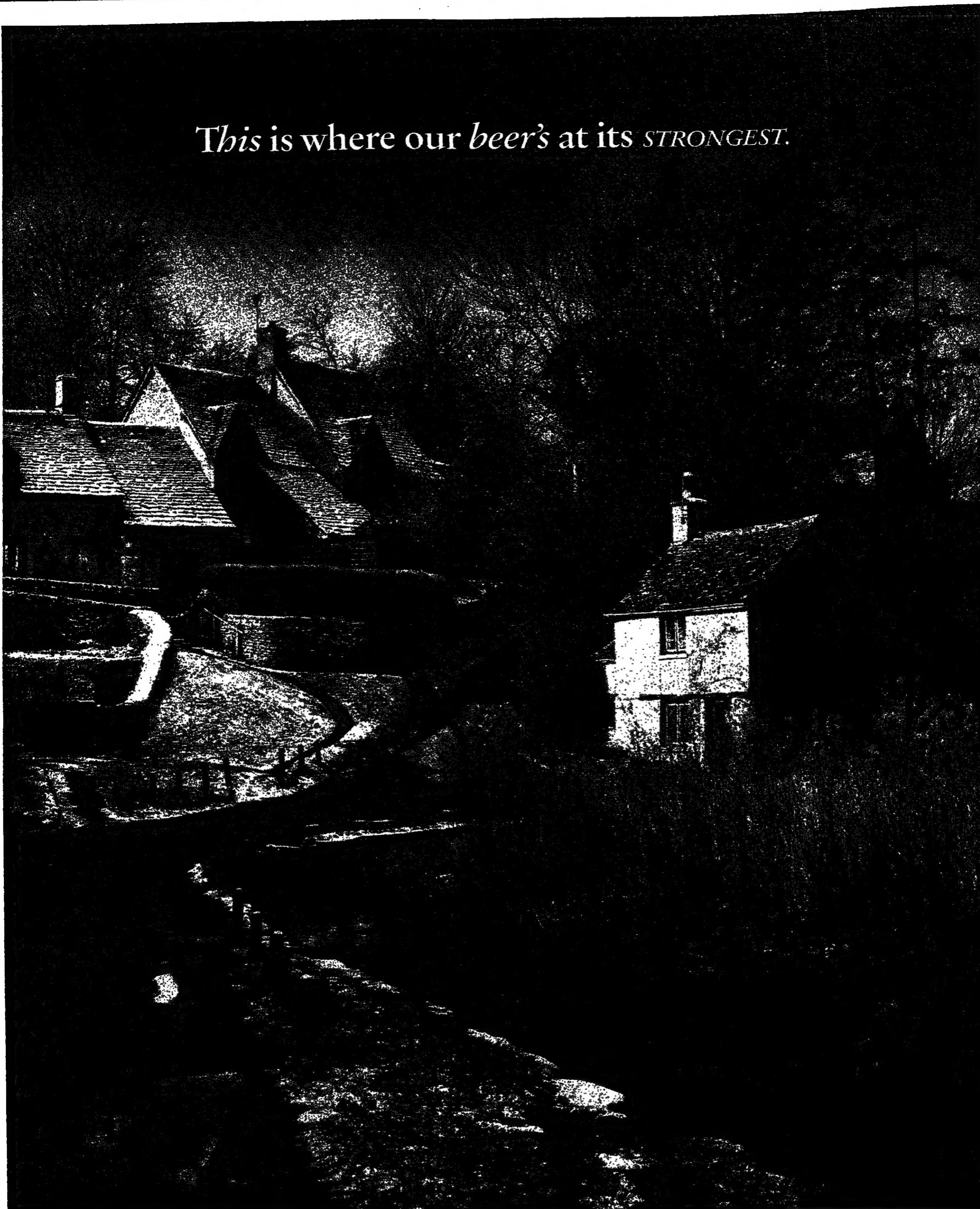
In a way, it's typical of our approach to management consultancy. We prefer warehouses to ivory towers. We have a healthy scepticism of theory, preferring to adopt a 'hands-on' approach.

Even if, occasionally, it means getting to grips with the likes of Moss Man.

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Scottish & Newcastle

UK NEWS

Raymond Snoddy on moves posing a threat to newspaper rail distribution

Paper chase to end of the line

AN ERA in newspaper distribution in which special newspaper trains travelled through the night from the great London stations as the papers were sorted on board may be reaching the end of the line.

Mr Rupert Murdoch, head of News International, pushed the British Rail service into loss when he took his four national titles off the rails and on to the roads when production moved to Wapping in east London last year.

Now his great rival Mr Robert Maxwell, publisher of Mirror Group Newspapers, may have delivered a fatal blow this week with his decision to deliver his three national titles by road using Newsflow, the National Freight Corporation subsidiary.

As a result it is now difficult to see how the rail distribution system can survive in its present form although nothing will happen immediately because most newspapers remaining with BR have contracts which run to the end of 1989.

"I think it is very difficult to see the system going on beyond the existing contracts. It's a great pity because there is no better way of delivering newspapers than at 60-70 miles an hour," Mr Frank Barron, chief executive of the Financial Times, said yesterday.

After a final week of talks on Sunday, Mr Maxwell sent a letter to BR thanking them for delivering the Daily Mirror for more than 80 years but adding that from July 1 the Mirror titles would travel by road.

BR lost £8m from its total of £20m revenues on newspaper delivery when Mr Murdoch jumped the rails — although BR is suing for breach of contract. The Maxwell move will cost BR a further £1m.



Mr Robert Maxwell:
'a fatal blow?'



Mr Rupert Murdoch:
'jumped the rails'

tribution network which is as effective and inexpensive as possible and which does ultimately protect sales," Mr Nick Shot, circulation and publicity director of Express Newspapers, said yesterday. But he warned that, if everyone now ran off and did their own thing, "we might all be worse off."

If the BR system were to collapse entirely, which seems unlikely at least in the short term, W.H. Smith, the retail and wholesale group, already has plans for a new national delivery service using regional truck companies.

But Mr Rodney Busse, W.H. Smith's wholesale group managing director, said yesterday he expected a flexible, hybrid system to emerge which would reflect the new reality that some national newspapers had opted for distributed printing at different sites while others had built high-volume plants in the Docklands development in east London.

In such a system, rail, he believes, could still have a place "on long-distance runs where time and volume are critical." In the longer term, many in the industry believe, the increased flexibility of road could, however, lead to direct deliveries to the 40,000 or so newsagents, bypassing wholesalers and their commissions entirely.

Mr Doug Cartin, managing director of Newsflow, confirmed that distribution direct to newsagents would be a logical next step for the development of road services although a decision to go ahead still seems to be some way off.

Every paper from The Daily Telegraph and The Guardian to the Mail and Express are all now reviewing their options and all have quotes from either National Freight or TNT, the company which delivers News International's titles.

"What I am in favour of is a dis-

enormous pressure on BR and Mr John Fitzgerald, BR's manager for newspapers and magazines, to come up with a new cost-effective package to hold on to the remaining business.

Mr Fitzgerald, who says the Mirror business was not lost "on grounds of cost or quality," is already at work trying to put together a new network, probably a mixture of road and rail, which would be viable in the long term. He concedes, however, that it is much easier to run a large or very small network than a "half-way house."

"We needed greater flexibility on both printing sites and printing schedules and we wanted to cut out the double or triple handling which rail involves," Mr Patrick Morrissey, managing director of MGN, said yesterday.

The Maxwell decision has put

the pressure on BR and the rest of the industry to find a solution.

After a final week of talks on Sunday, Mr Maxwell sent a letter to BR thanking them for delivering the Daily Mirror for more than 80 years but adding that from July 1 the Mirror titles would travel by road.

BR lost £8m from its total of £20m revenues on newspaper delivery when Mr Murdoch jumped the rails — although BR is suing for breach of contract. The Maxwell move will cost BR a further £1m.

Mr Maxwell says his company

will sell between 2,500 to 3,000 Super Carrys through the 100-strong Suzuki dealer network this year, in line with forecasts made at the time the vehicles were launched in November 1985.

In Spain, Land Rover Santana, in which the state-owned Rover Group has a 33 per cent shareholding and Suzuki 17 per cent, is producing versions of the Japanese company's small SJ all-wheel-drive vehicle.

These have had free access to those European countries which re-

strict Japanese vehicle imports — France and Italy as well as the UK — since Spain joined the European Community in January.

One result should be a doubling of Suzuki four-wheel-drive sales in Britain to about 6,000 within three years, says Mr Norman.

Heron is continuing to bring in Japanese-built SJ vehicles which have retail prices about £1,900 below those of the Spanish versions but have a lower standard of equipment.

Mr Norman says his company

has been producing versions of a Suzuki micro-van at its Bedford plant in Luton, north of London. These have a European content of over 80 per cent and are sold as the Bedford Rascal through GM's dealer network and as the Suzuki Super Carry by Heron Suzuki GR.

SALES of Suzuki four-wheel vehicles in the UK are on target this year to top 10,000 for the first time because it is supplying from three countries, according to Mr John Norman, chief executive of the Heron Corporation subsidiary which is the sole concessionaire for Suzuki products in Britain.

This represents an increase of about 25 per cent from the 3,724 commercial vehicles and 4,386 cars registered in 1986.

Suzuki has escaped the unofficial

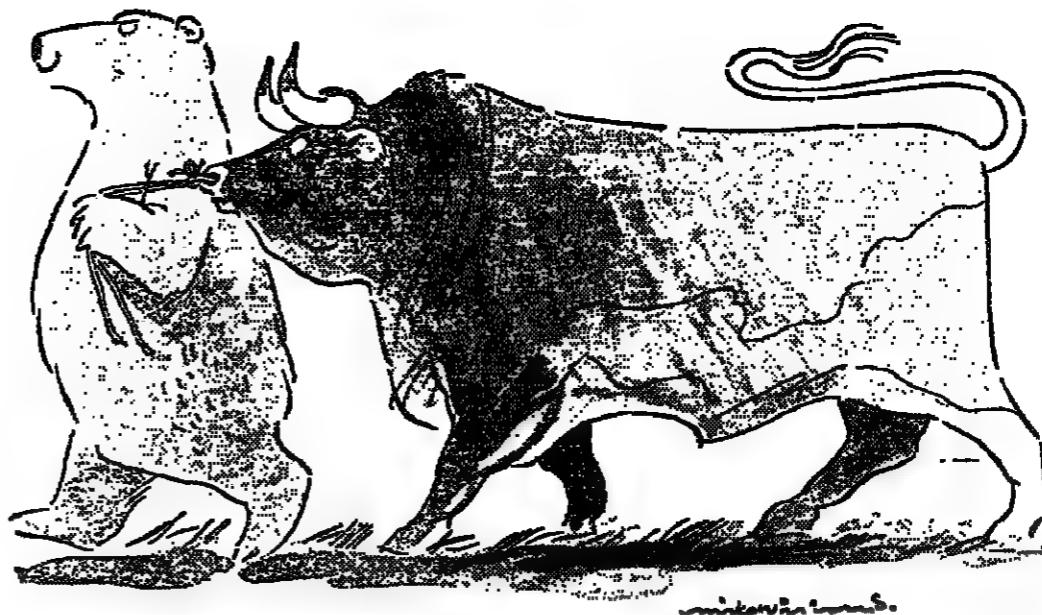
quotations on Japanese four-wheel vehicles imports to the UK by arranging production deals in Britain and Spain.

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Suzuki set for record vehicle sales

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

SALES of Suzuki four-wheel vehicles in the UK are on target this year to top 10,000 for the first time because it is supplying from three countries, according to Mr John Norman, chief executive of the Heron Corporation subsidiary which is the sole concessionaire for Suzuki products in Britain.

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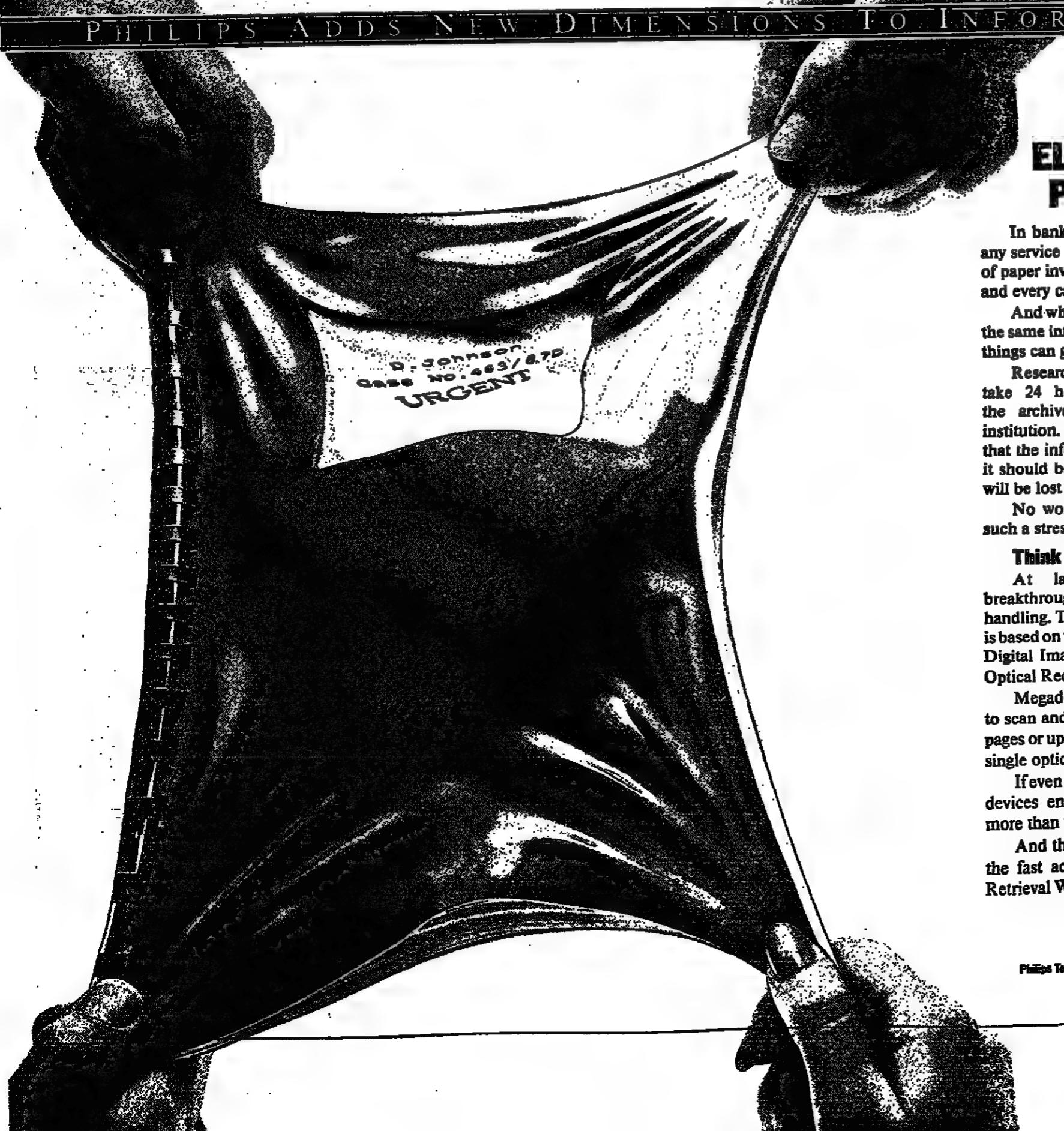
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Suzuki has escaped the unofficial

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PHILIPS

UK NEWS - THE GENERAL ELECTION

Healey in row over wife's private surgery

BY MICHAEL CASSELL

MR DENIS HEALEY, the shadow Foreign Secretary, yesterday became embroiled in an angry row over renewed public criticism of the decision by his wife Edna to have private medical treatment.

The argument flared during an interview on TV-am. Despite Mr Healey's insistence that his wife's private hip operation was two years ago, it will embarrass the Labour leadership following the concerted attack on Mrs Thatcher's use of the private health service.

After heated exchanges with Ms Anne Diamond, the programme presenter, Mr Healey accused TV-am of "dirty tricks" by asking him to talk about the economic summit in Venice but raising the subject of his wife's treatment.

Mr Healey was questioned by Ms Diamond about a report in yesterday's Sun newspaper that Mrs Healey had had an operation in an Eastbourne private hospital. It also alleged she admitted jumping the National Health Service waiting list.

Mr Healey said that the report was "full of lies" and had tried to suggest that his wife's treatment had just taken place. He added: "My wife is a National Health Service patient. She has had three babies on the NHS. She is currently attending an NHS clinic in Eastbourne for a wound in her leg."

He said that his wife had sought private treatment because she was in extreme pain and that, as a result of Tory health policies, she would have had to wait three years for the operation. "She exercised her right, not as my wife, but as a breadwinner to use her money to ease the pain."

Mr Healey stressed that Labour had no intention of destroying private medicine, though it is committed to shrinking the private sector to limit its ability to tap the NHS of trained staff and resources.

Mr Frank Dobson, Labour's shadow Health Minister, yesterday resumed the attack on the Government's handling of the NHS: "Margaret Thatcher said last week that she can have hospital treatment at any time, any day, any place. The vast majority of people are not so lucky."

Mr Michael Heseltine, the former Defence Secretary, who was also in the studio, said that Mr Healey "swore" at Ms Diamond and that the episode demonstrated the hypocrisy of senior Labour politicians. Mr Healey later denied swearing.

A senior Tory official said privately that the disclosure amounted to "hypocrisy writ large" while Dr David Owen, the SDP leader, said that Mr Healey's cross-examination was "lovely theatre" which had left him "rolling on the floor with laughter."

Mr Neil Kinnock, the Labour leader, was said by his aides to be "disgusted" by the revival of the report. Later in Leeds he said he would not rule out paying for private health care if one of his children was in hospital.

Asked if there were any circumstances in which he would use private health facilities, he said that he had never been faced with that dilemma but if a child of his was in

'Muddle' alleged in Labour tax plans

BY TOM LYNCH

THE CONSERVATIVES yesterday launched a powerful attack on the "muddle" and sheer decent" of Labour's plans for changes in income tax.

At a press conference in London, Mr John MacGregor, the Chief Secretary to the Treasury, said a man on average earnings with no dependent children would be more than £10 a week worse off under Labour—£7.64 as a result of the abolition of the married man's allowance and £3 from the reversal of the Budget 2p cut in the basic rate of income tax.

Mr Norman Tebbit, the Conservative Party chairman, said the abolition of the married man's allowance would hit six couples, the removal of the ceiling on national insurance contributions would hit 2m earners and all 25m taxpayers would suffer from the reversal of the cut in basic rate.

"Labour's claim that only the top 5 per cent of income earners would be hit by their tax increases is exposed as sheer deceit."

Capital repatriation plan to have 'forward effect'

MR ROY HATTERSLEY, the shadow Chancellor, said yesterday that Labour's capital repatriation scheme, designed to encourage the return of institutional funds from overseas for investment in the UK, would take effect even before the plan was operational.

He said the institutions realised that if they wished to continue to enjoy the tax concessions traditionally granted to them, they would have to start repatriating funds straight away.

Mr Hattersley said the plan was designed to have a "forward effect" and claimed it would have a beneficial impact on the value of sterling. He

Ian Hamilton Fazey assesses an opportunity for the Alliance in two Liverpool constituency contests

Stricken city will put tactical voting to the test



Street credibility in Liverpool: Terry Fields campaigning in Broadgreen

Mike JONES

IT IS a telling reflection of the no-go reality of commercial life in Liverpool that there is only one Sainsbury's supermarket within the city's boundaries.

It is in Woolton, cocooned by friendly, owner-occupied suburbs, from the seething council estates where Militant and Liverpool's radical branch of municipal socialism emerged and grew.

That portion of middle-class Liverpool which has not fled to the Wirral or the seaside towns of Southport, Formby and Crosby lives in places like Woolton or in the leafy districts of Childwall, Allerton, Aigburth or Grassendale.

Their clubs together, and if the Boundaries Commission had lumped them into one constituency in 1983 they would probably be returning a Conservative MP tomorrow.

But Childwall went into Broadgreen, which is being defended by Mr Terry Fields, a Militant supporter. Grassendale and Aigburth are in Mossley Hill, the solid power base of Mr David Alton, the Liberal Chief Whip, while Allerton and Woolton belong to Garston, the seat of Mr Eddie Layden, a former union leader in Liverpool docks.

Tomorrow's polls in Broadgreen and Garston will test whether tactical voting really takes place in general elections. With their Liverpool vote in a state of city-wide collapse over the last two years, the Conservatives cannot win either seat. The Alliance can, but only if enough 1983 Tory voters switch to them.

He runs after her, trying to prove his case with the municipal election results of May 7, when the Alliance won 48 per cent of the votes in the six Garston wards, compared with Labour's 40 per cent, and the Conservatives 16 per cent. But she is unmoved.

A middle-aged man with a military bearing—he later reveals he is chairman of an ex-service men's association—says he is convinced by the figures but where does Mr Isaacson stand on capital punishment and nuclear power?

Both Mr Fields and Mr Layden stress that if Labour wins tomorrow, it will be only the

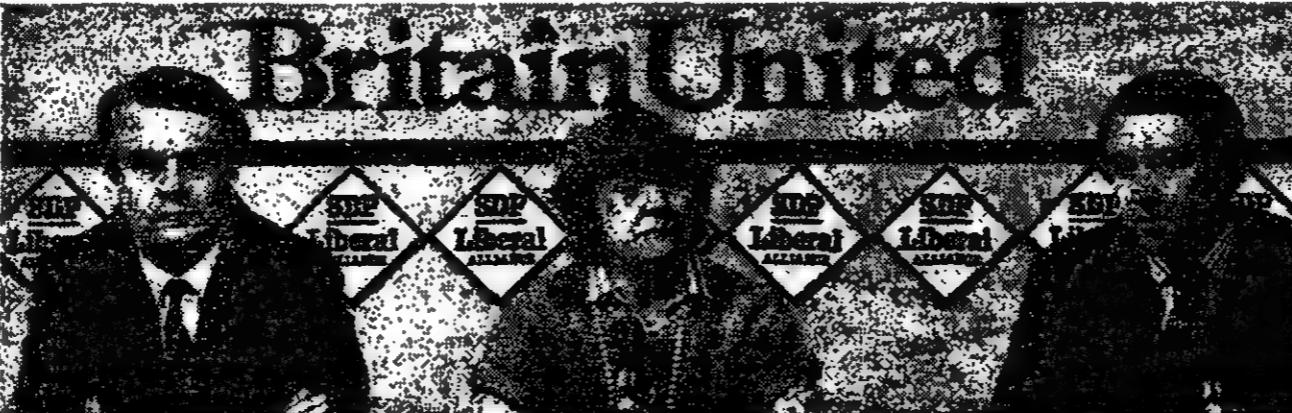
start. Full-blooded socialism is of production, distribution and exchange.

Neither man wears Labour's red rose nor does the name of Mr Neil Kinnock pass their lips—but when Mr Kinnock made his sole campaign trip to Liverpool he did not mention Mr Fields or Mr Layden either.

Indeed, he only went to Mr Alton's Liberal stronghold of Mossley Hill, where the Alliance won 61 per cent of the aggregate vote on May 7, thrashing Labour on 28 per cent.

In Broadgreen, the figures were 54 per cent for the Alliance and 37 per cent for Labour. Mr Pine and his workers are hoping to keep it that way by exploiting Labour's divisions and Mr Fields' support for the ideas proposed by Militant, the Marxist weekly newspaper.

Mr Pine, who stood against



Alliance pins hopes on electoral reform

BY TOM LYNCH

ELECTORAL REFORM

Dr David Owen, the SDP leader, said private polls showed that one third of all voters had not made up their minds how to vote, and that half of those who did would rather see a coalition including the Alliance than an unfeathered Tory or Labour majority. It was essential for the Alliance to gain their support.

Mr David Steel, the Liberal leader, conceded at a press conference in London that the opinion polls were pointing towards an outright Tory majority, but predicted a late surge of "thoughtful voters" towards the Alliance "as people recognise that we are the only movement that can stop a third unfeathered period of power for Mrs Thatcher."

He said a vital factor would be "that central core question that underpins our Alliance—our belief in proportional representation and our commitment to constitutional reform."

Mrs Shirley Williams, the SDP president, said: "The excesses of the loony left or raving right would not happen if we had a system of proportional representation."

Mr Steel predicted that some people would be indicating allegiance to either Labour or the Tories might also be open to persuasion to vote Alliance. In particular, he said traditional "One Nation" Conservatives would be "edging towards us."

Mr Steel also said that complaints of intimidation by Militant supporters were coming from campaign headquarters in Bermondsey and Broadgate, where police protection had been sought for canvassers.

Pressed for examples, Mr Steel said Mr Simon Hughes, who is defending Bermondsey, had written to Mr Neil Kinnock, the Labour leader, and journalists had been threatened with violence if he did not take down an Alliance poster.

Mr Hughes said later that lists had been referred to the contents of the letter.

However, Mr Hughes' letter, which challenges Mr Kinnock over Labour endorsement of candidates who support Militant, makes no mention of intimidation.

Mr Hughes said later that

the report says that although tenders of "large scale intimidation of our campaign" in Liverpool Broadgreen and the south London Liberal stronghold of Bermondsey.

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JOBS

The dissenter's dilemma and how to dodge it

BY MICHAEL DIXON

SINCE this column's readers are obviously familiar with the facts of working life, you will all be aware that changing jobs is fraught with pitfalls. But be warned: Even the keenest promotion-hunters often overlook the trap known as the dissenter's dilemma.

It occurs when you are suddenly presented with compelling evidence that the bones of the bit of the organisation you work for are committed to a destructive mistake but you have no licensed channel through which to communicate the fact to those above them.

While that trap has always lain in wait for anyone doing responsible work and regularly dealing with it for many years of service, it is particularly dangerous for a newcomer less acquainted with an organisation's political subtleties. What is more, the dilemma is growing more treacherous all the time.

Increasingly competitive conditions are fast putting an end to the days when it was safe to keep quiet. One serious mistake left to fester can be enough to scupper a whole department with all who toll therein, if not the rest of the company with it.

Anyone who sees the solution as going above the immediate bosses' heads to the top management would do well to read

Worse still

Resigning in protest is likely to be not only even less effective but more personally damaging as witness a recent study of 2000 non-executive directors by Cranfield Management School and the Pauline Hyde and Associates career-recovery service.

The average time the 200 took to obtain a new job was 5.7 months. The few who had preferred to go rather than walk to be pushed took 9.4.

The only other way out of the dilemma that I can think of is to lie low while finding a new job as fast as possible. But for anyone aged much beyond 35 in Britain, at least, that too is becoming harder. As I re-

ported three weeks ago, about nine in every 10 UK job advertisements for managers and key specialists now rule out the over 40s.

So the wisest course for those seeking promotion is to check carefully before accepting to see that the organisation concerned provides safeguards against impeachment on the dissenter's dilemma. The only problem is how.

It just so happens that the clue has lately been supplied by the Spencer Stuart executive-recruitment consultancy in a report on the selection and use of independent—often called non-executive—directors. In line with its reputation of hunting high-and-low heads only, Spencer Stuart phrases its comments for reading by chief executives. But as is so often the case, the upstairs chat provides downstairs cavediggers with useful tips on what to look for.

"Power play," the consultancy understates, "is not in question at the top of big companies and this is difficult for those working in the company to deal with." Thereafter, however, the report's words become less mace.

It says that good independent directors "will sense when things are going too far and take positive action to diffuse too great a concentration of

power," and have an especially important role wherever a chairman is also chief executive. Indeed they must even "be prepared to decide when it is time for the boss to step down and be powerful enough to ensure that this happens..." Last, but it is to be hoped not least, of the good non-aligned duties is to "act as an ear to troubled executives."

Checklist

Of still greater value to lesser beings is the report's description of the sort of people who do not make good independent directors, which of course can be used as a checklist when investigating the personalities on a prospective employer's board. Those to be avoided, it advises, are:

1.—The so-called portfolio director who collects non-executive board seats and makes them a full-time occupation. "As a general rule, beware the self-volunteer."

2.—Professional advisers to the company such as lawyers and the like, who "cannot always be expected to adopt a detached view." Merchant bankers too, in most cases, fall into this category...."

3.—Directors of big customers or suppliers.

4.—Appointments of the you-

sept-my-backside-and-I'll-seat-

you type, in which an executive board-member of one company becomes a supposedly independent director of another and vice versa.

5.—Former managers of the company, particularly if they used to rule that roost. "Their presence inhibits their successors, especially as many of them have a natural tendency to resist changes introduced after their departure."

6.—Old cronies of the present chairman or chief executive. "This sort of appointment is a contradiction in terms."

7.—Retired "worthies," whether from business or the public sector, "whose high profile or position in the community is not matched by qualities specifically appropriate to the company."

8.—Anyone who has either not enough time or too much. People who are too busy to take part in informal functions or to stay on after board meetings for hours are unlikely to be able to do an adequate job.

9.—Under-employed independent director who has all the time in the world may all too often be out of touch, out of date—and in the way."

Even so, quality alone will not enable the non-aligned to work effectively. Their quantity must also be sufficient.

A random check by Spencer

Stuart on 220 of the biggest companies, including 15 August financial concerns, showed that most of them had at least three independents who, in overall terms, constituted a quarter of the average board. And the right weight of representation in all but the smallest companies, always provided that the chairmanship and the chief executive's job are kept separate.

"Where these roles are combined the proportions should be higher—maybe 50 per cent or more is appropriate. Moreover when applying these rules of thumb, only those who are truly independent and genuinely detached should be counted."

A further rule of thumb which the consultancy recommends for application by both individual shareholders and the investment world in general is that whilst the resignation of one non-executive can safely be passed over as coincidence, if two or more get it is time for intervention.

As for job-candidates wishing to avoid the dissenter's dilemma, the wisest rule to adopt is probably that if the board of the company making an offer does not include at least three genuine independents, the only place for it is

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Reporting to the Group Chief Executive, responsibilities will include the understanding of current legislation and regulations and developing company procedures to meet these requirements.

In addition the Compliance Officer will monitor continuously the activities of the Group's operating divisions to ensure that these requirements are met.

Applicants will possibly have a qualification in Law or Accountancy and have had recent practical experience of the Financial Services Act. At least one year spent in an investment environment would be a distinct advantage.

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CONSTRUCTION CONTRACTS

Brent magistrates' court



Last week a foundation stone was laid to commemorate the start of an £8m scheme to provide new magistrates' courts facilities for the probation service in the London Borough of Brent. The management contract was awarded to Trollope & Colls Management, a Trafalgar House company, by the borough after Home Office approval was

given to the scheme in September 1986.

The new three-storey courthouse will be built in a prominent position at the junction of Chipping Barnet and High Road in Wembley. It will provide 16 fully air-conditioned magistrates' courts in a brick-clad reinforced concrete frame on piled foundations. With Trollope & Colls

appointment an integrated design and management team was set up on site. This resulted in the acceleration and integration of the design and construction activities with work on site commencing in November 1986—ahead of schedule. It is planned that the new courthouse will be completed for hearings to begin in June 1989.

Scottish sewage schemes

NORWEST HOLST has started work on two sewage treatment contracts in Scotland worth £2.7m. The treatment works at Pathheads, Sands, Kirkcaldy, worth £2.5m and Barassie pumping station in Ayrshire totalling £1.25m are being carried out for Fife and Strathclyde Regional Councils with contract lengths of 90 weeks and one year respectively. The works at Kirkcaldy involve the construction of sewage treatment works prior to discharge through an existing sea outfall.

At Barassie, Norwest Holst is to construct the pumping station, associated superstructure and roadworks. Also included is a 22 metre long, 1050 mm diameter thrust bore under the Glasgow to Ayr railway line and 2600 metres of reinforced concrete and ductile iron sewers and pumping mains ranging in diameter from 400-1850 mm together with associated manholes.

Shopping complex at Kendal

BOVIS CONSTRUCTION has been awarded a management contract by Shearwater Property Holdings to build a £7m shopping centre complex in Kendal. The shopping centre will be built on two interlinking levels with each retail unit opening onto pedestrian walkways which will be naturally illuminated. The walkways will also include "courts" and be accessible to the disabled. The centre will be closely integrated with the surrounding buildings. Part of the multi-storey car park will be demolished to provide more space for the shopping centre whilst the nearby bus station will be demolished to provide an area for the construction of a new multi-storey car park and bus station on ground level. The two interlinked multi-storey car parks will provide spaces for 750 cars. Work on the 123,000 sq ft complex will be completed by summer 1988.

Adult care facility in Canada

A £5m (£15m) contract to build a new adult care facility in Canada has been awarded by the Municipality of Metro Toronto to **TAYLOR WOODROW CONSTRUCTION CANADA**, locally-based subsidiary of Taylor Woodrow Construction Corp., a New York-based company. The five-storey building, which is next to Toronto's Centenary Hospital, has started and is due for completion in July 1988. The 160,000-sq-ft home, which is crucifix-shaped in plan, will provide 250 beds for the elderly and will be linked to the hospital. The structure will have poured concrete foundations, a reinforced concrete frame, brick-faced exterior walls and concrete floors and roof. The contract includes the installation of three lifts and heating, ventilation and air-conditioning services.

*

A £1m plus refurbishment contract in Newcastle upon Tyne brings to £7.5m the value of public-sector housing refurbishment projects won in the region within the past year by **FAIR CLOUGH BUILDING**, eastern division. The latest award from Newcastle City Council—is for converting six three-storey maisonette blocks in Newlyn Road, North Tyneside, into 42 two-storey houses.

Spread of work for Wimpey

WIMPEY CONSTRUCTION UK a subsidiary of George Wimpey, has been awarded work worth nearly £5m. The pedestrianisation of Ilford High Road (phase 4) for the London Borough of Redbridge is to be carried out under a £1.5m contract. Work includes new block-paving, kerbs and channels to the full site area; associated street furniture and fittings; canopies, steel arches, clock tower, new street lighting and drainage works. The project is due for completion in October and the client, London Borough of Redbridge, is responsible for the architectural services.

At Woodside Estate, Dunstable, the construction of a block containing two warehouse units is being carried out for Britain Estate. Valued at nearly £1m, the contract is due for completion in July. Construction is of steel frame with part-cavity/block walls and part-metal cladding with metal sheet roofing.

Contracts worth nearly £4.5m have been received from the Milton Keynes Development Corporation, Luton Borough Council and Ipswich Borough Council for local authority housing and refurbishment schemes.

At Milton Keynes, Wimpey is building 83 traditional brick houses under a £2m design-and-build contract awarded by the Development Corporation. Completion is due for June 1988. The design of the houses is being carried out on behalf of Wimpey by E. H. Inskip & Son of Bedford.

Under a £1.4m contract, the company will build 12 two-bedroom, 40 three-bedroom and four four-bedroom houses at Lewsey Park, Luton. They will be in 16 blocks of traditional brick/block cavity wall construction with pitched roofing. The contract is due for completion in March 1988. The client, Luton Borough Council, is responsible for the architectural and quantity surveying services.

At Ipswich, Wimpey is working on a £270,000 contract for the refurbishment of 306 council dwellings. The work includes the replacement of windows, roofing and rainwater goods, rebuilding chimneys, repointing brickwork and repair to rendering and canopies. The client, Ipswich Borough Council, is providing the architectural services and the contract is due for completion in November. Another contract, valued at about £200,000, has been awarded by the Borough Council for the renewal of windows in 147 dwellings on a number of estates throughout the town.

This advertisement is issued in compliance with the requirements of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited.

10 June, 1987

COMMONWEALTH BANK OF AUSTRALIA

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Banque Paribas Capital Markets Limited	CIBC Capital Markets
County NatWest Limited	Die Erste Österreichische Spar-Casse-Bank
Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft	Merrill Lynch Capital Markets
Morgan Guaranty Ltd	Morgan Stanley International
The Nikko Securities Co., (Europe) Ltd.	Nomura International Limited
Salomon Brothers International Limited	Swiss Volksbank
S.G. Warburg Securities	Westpac Banking Corporation

Application has been made to the Council of The Stock Exchange in London for Notes in the denominations of A\$1,000 and A\$10,000 together with warrants, constituting the above issue to be admitted to the Official List, subject to the issue of the temporary Global Note and the temporary Global Warrant.

Particulars of the Notes, the Warrants and the Issuer are available in the Extel Statistical Service. Copies of the listing particulars relating to the Notes and the Warrants may be obtained during normal business hours up to and including 12th June, 1987 from the Company Announcements Office of The Stock Exchange and up to and including 25th June, 1987 from:-

Orion Royal Bank Limited, 1 London Wall, London EC2Y 5JK	and	Nivison Comtrade Limited, Bartlett House, 9 Basinghall Street, London EC2V 5NS
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View of BASF's specially compact 54-megabyte storage unit.

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AG 101

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Tony Chubb, Chairman, Electrocomponents plc

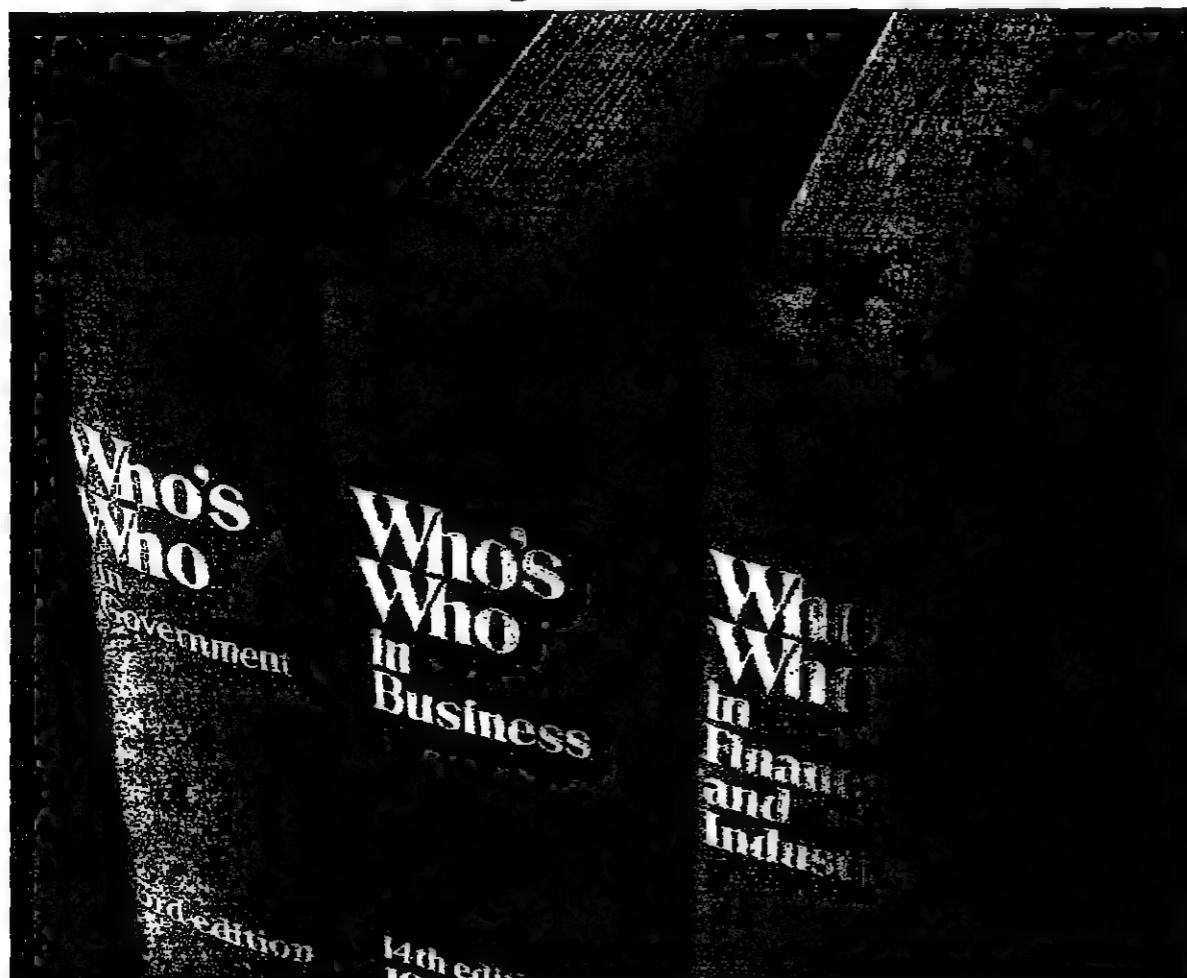
- Sales up by 22% to £243m
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No squeeze in potatoes

From Mr W. J. Englebright,
Sir.—The potato futures market should be investigated, says Mr McLeod (May 26). Why, because the futures market prices particularly in April, were considered to be too high, ie closing at £166? What nonsense, whenever heard of any producer complaining because the price was "at a premium" unless, of course, he has overproduced.

Mr McLeod is right, the AFBD and the Bank of England drew the figures for the April delivery month and yes, there was no evidence whatsoever of a squeeze. Indeed, anybody who visited the market would have seen a very fluid situation with willing buyers and sellers trading volumes totalling in excess of 1,500 lots a day.

It is totally wrong to equate the published average ex-farm PMB price with the futures price (which reflects 13 stated varieties), delivered from a registered store based on potatoes with a 5 per cent maximum fault content. Indeed, our literature, in examples of hedging, states clearly that there will be a difference between the cash and futures price which will reflect the difference in costs incurred from ex-farm potatoes to those delivered ex an approved futures store. Furthermore, it is also made clear that these costs will vary from area to area.

Some Dutch potatoes were imported to meet the requirements of buyers (Mr McLeod chooses to call them speculators). The inescapable question is why did not more producers deliver a greater quantity of potatoes against open sales in one or more of the 218 registered stores?

The suggestion that an advisory committee from the potato trade be appointed to guide the management committee is an insult. Mr McLeod is perfectly aware that on the management committee there are three ex-merchandise members from the merchandising side, in addition to farmers and one processor, the latter is currently chairman of the association.

I take exception to the suggestion that there is a small group in the City out to destroy the potato trade. I can assure Mr McLeod that no such group exists.

Indeed, we are proposing to allow deliveries throughout the whole of a delivery month.

Currently deliveries only take place from the close of business on the 10th. This will give

greater flexibility to those sellers who choose to effect delivery.

To deliver or receive must, in a physical market, remain the prerogative of the seller and the buyer.

W. J. Englebright,
London Potato Futures
Association,
24-28 St Mary Axe, EC3

concern at the apparent state of near chaos which appears to have afflicted the County Courts for some time.

We recently received a letter from one of the London courts stating that: "Due to the volume of work dealt with by this court, the preparation and despatch of summonses is presently

Letters to the Editor

Chaos in the courts

From Mr J. W. W. Huntrods,
Sir.—My firm is engaged in the business of collecting commercial debts by litigation. I write to express my increasing

taking up to five weeks. Notice of service will be sent to you in the usual form when the summonses are posted to the defendants. If you do not receive a notice of service within six weeks after the issue date, please do not hesitate to contact the court . . .



This is a somewhat extreme example, but we find that it is not unusual for three weeks or more to elapse between lodging the request at the court office and the issue of proceedings.

We have suffered inordinate delays through the loss of files in court offices and in two cases have had to reconstruct, for the

Channel tunnel shotgun marriage faces some technical problems

From Mr R. Bennett,
Sir.—The shotgun marriage between bankers, construction entrepreneurs and French and British railways should be an occasion for a fresh look at the issues involved. It is for instance absurd to call the Channel tunnel project as "unprecedented" and as the biggest of its kind. The Japanese rail tunnel underneath the Tsugaru Straits between the rail networks on their main island and on Hokkaido is almost identical with that projected between Cherbourg and Sengatze.

The loading gauge problem is still with us; it cannot be sidestepped by limiting passenger train transit through the tunnel to rolling stock built to the BR loading gauge which allows, above rail, only $\frac{1}{2}$ of the volume of the European Beine standard loading gauge. The standard track gauge is identical on both sides of the Channel. One could run a few purpose-built BE-gauge sets, fitted with both pantographs and third-rail shoes, between central London and north Paris; but to impose these "toy trains" in vast numbers

on the expanding Continental rapid transit system would not be feasible. The rail freight problem will be eased by the growing use of containers, which can be easily transferred between road and rail — and between flat wagons built to different loading gauges.

The Japanese financed the Selkirk tunnel without recourse to foreign financial interests. In fact, they traded costs for time by extending the tunnel construction period over some 15 years. This allowed them to deal at leisure with some major problems affecting the Tokyo-Sapporo rail axis. Shortly after 1978, they solved the problem of how to extend the new Shinkansen lines into central Tokyo; and recently they began the extension of the north-east Shinkansen beyond its terminal at Morioka to Aomori and the Seikan tunnel. An important purpose of the Selkirk tunnel is to ease connection of the Tokyo area air traffic space by encouraging a large-scale change of passenger traffic from air to rail.

This should be the governing consideration for the Channel tunnel project. It

should provide for frequent and direct rail services between southern England and an area encompassing Paris, Lyon, Brussels, Cologne, Düsseldorf and Frankfurt, within a potential perimeter of 4 hours' real travelling time; for less urgent travel, the perimeter might be extended to include Marseilles, Bordeaux, Hamburg and Stuttgart. There appears to be no other way to curb air traffic congestion in and over greater London. This is really a political issue, since it concerns the public's willingness to consent to a drastic increase in overweight.

A practical way to solve the "loading gauge gap" would be to extend the Beine gauge and 25kg catenaries beyond the tunnel as far inland as a freight transfer and passenger terminal station near Redhill or, by modifying the double-track Selkirk tunnel, in case connection of the Tokyo area air traffic space by encouraging a large-scale change of passenger traffic from air to rail.

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The needs of long-distance rail services through the tunnel should not be pre-empted by the proposed reservation of half the available timetable space for rail shuttle services for cars and lorries; the time gain against sea ferries crossing has been estimated at more than 30 minutes, of little significance for a long trip. Many car owners may prefer to use car-sleeper trains, or their day-time equivalent, if they can reach their terminal via the M25. It is doubtful whether relatively highly priced shuttles

services could survive fare competition by the ferries. Travel through the tunnel will be rendered unnecessarily costly for passengers because of the need of the operators to contribute heavily to the profits expected by domestic and foreign investors.

It is curious that not much consideration was given to the possibility of letting a major European rail link be financed by all the railway administrations directly or indirectly concerned. Existing regulations provide for EC contributions to projects required to eliminate technological hindrances to inter-European traffic; the loading gauge gap clearly falls under this heading. Instead of increasing rail charges by a special levy to provide for profit charges levied by investors, tunnel traffic should be included in the long-distance taper generally applied to Continental rail fares.

Brian Bonwit,
Sorby,
Kil Lane,
Binfield Heath,
Henley-on-Thames, Oxon.

TSB CHANNEL ISLANDS LIMITED INTERIM RESULTS

The unaudited results for the 23 weeks ended 30 April 1987 have been grossed up to 26 weeks to enable comparisons to be made with the Bank's performance in the 26 week period ended 21 May 1986.

UNAUDITED BALANCE SHEET: 30 APRIL 1987

£000	30.4.87	20.11.86	21.5.86
ASSETS			
Current Assets	26,148	34,331	36,182
Investments	299,941	220,268	144,214
Loan by Bank	39,550	34,965	32,078
Other Assets	253	253	2,365
Fixed Assets	4,950	4,458	3,881
	370,842	294,275	218,720
LIABILITIES AND CAPITAL RESOURCES			
Current and Deposit Accounts	334,608	257,508	188,874
Creditors and Accrued Expenses	1,022	4,040	3,247
Taxation Payable	1,771	1,700	1,234
Dividend Payable	573	—	—
	337,974	263,248	193,355
Share Capital and Reserves			
Called up Share Capital	7,500	7,500	—
Reserves	25,368	23,527	25,365
	370,842	294,275	218,720

UNAUDITED PROFIT AND LOSS ACCOUNT: 21 NOVEMBER 1986 - 30 APRIL 1987

£000	23 weeks ended 30.4.87	26 weeks equivalent	26 weeks ended 21.11.86	1986
Interest Income	16,505	18,658	11,560	23,677
Interest Expense	12,074	13,649	7,594	14,917
Net Interest Income	4,431	5,009	3,966	8,760
Total Income	5,162	5,761	4,663	9,663
Operating Expenses	2,126	2,403	1,987	4,207
Operating Profit before Taxation	3,036	3,358	2,676	5,456
Taxation	622	707	557	1,149
Operating Profit after Taxation	2,414	2,651	2,119	4,307
Extraordinary Items	—	—	(203)	3,271
Profit Attributable to Shareholders	2,414	2,651	1,916	7,578
Interim Dividend	573	573	—	—
Retained Profit	1,841	2,078	1,916	7,578
Earnings per 25p share	8.05p	8.84p	7.06p	14.36p
Interim Dividend per 25p share (gross)	2.5p	2.5p	—	—

The Directors have declared an interim dividend of 2.5p per share payable on 31 July 1987 to all shareholders registered on 19 June 1987. TSB Group plc has waived its entitlement to dividend on its Loyalty Bonus Shares. After adjustment to a comparable 26 week period pre-tax profits increased by over 25% to £3.36 million (£2.68 million).

The treasury operation contributed significantly to the profit growth and the 77% increase in customer deposits of £335 million since May 1986. The treasury operation was developed during the second half of 1986. It performed well

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EVERYONE IN Europe is familiar by now with high specification, high-priced, high-quality West German motor cars. But can the same strategy be applied to television sets on a pan-European scale?

This is the challenge that has been taken up by Loewe, a small-scale German TV producer, which is now stepping up its export drive from its remote location at Kronach in south western Bavaria.

Loewe makes only 215,000 sets a year, a production rate which would normally be regarded as suicidal for an industry noted for large volumes and continuously declining production costs.

Most manufacturers argue that an output of about 1m TVs a year is essential to achieve appropriate economies of scale for what is essentially a mass-market product. But Loewe has made its premium product strategy work so far in Germany, and to a lesser extent in nearby foreign markets, by concentrating its attention closely on the narrow niche for sets priced at between £250 a unit and £1,800.

"A company in this business should be either big or small," says Helmut Riecke, chairman of the board at Riecke. "Where it is really difficult to make money is in the middle, when you are not big 'enough' or specialised enough either."

Riecke heads a small group of senior executives who together took Loewe private a couple of years ago in one of Germany's rare management buyouts. The acquisition, made with the help of a group of banks, a venture capital organisation and the BMW car company, one of Bavaria's principal manufacturing concerns, became something of a cause célèbre at the time, because it followed the exposure of hitherto secret shareholdings in the company by Philips, the Dutch consumer electronics group.

Philips, then in the process of increasing its stake in West Germany's Grundig, was forced to shed its holding in Loewe by the West German cartel Office.

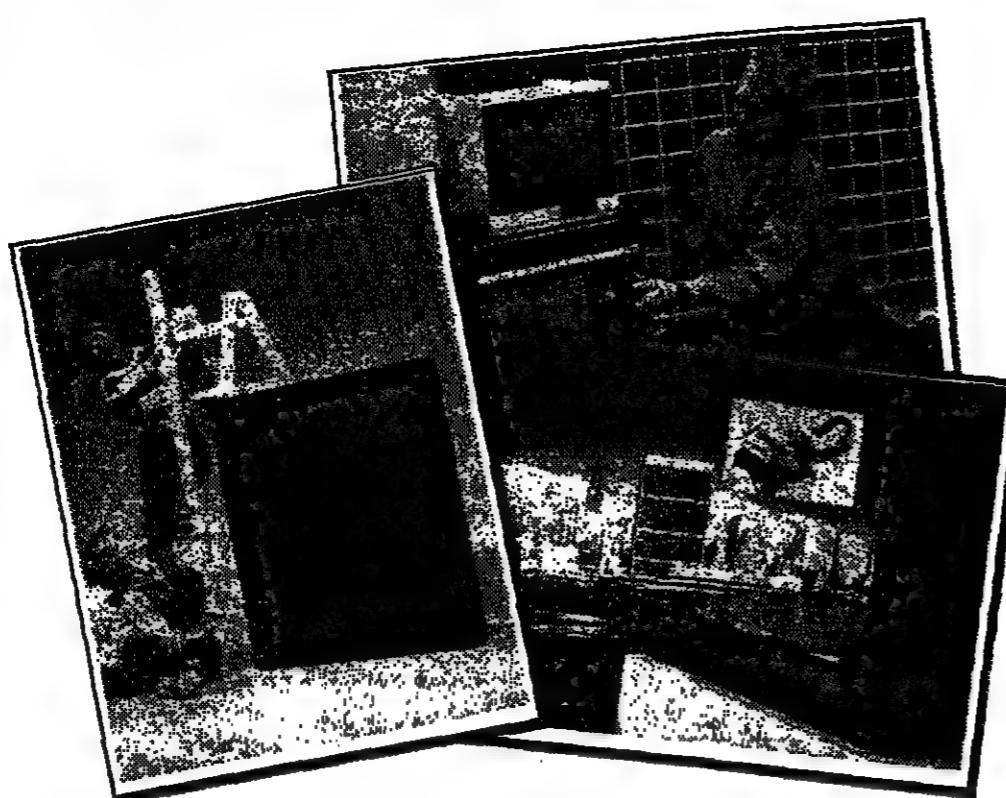
Riecke says that the change of ownership has not brought about any significant alterations in market strategy. Philips never interfered with policy, he says, because it did not want to expose the amount of its ownership—the Dutch company had officially declared a 15 per cent stake, but had held effective financial control through other nominee holdings. The buyout has, however, been followed by a significant expansion of the product range, which starts at portable sets with 10 inch screens, and runs all the way up to large stand-alone 32 inch models.

Loewe regards the design of its models as one of the key elements in their appeal. The

Product strategy

Why Loewe is set on a premium path

Terry Dodsworth reports on the West German TV manufacturer



Among Loewe's premium products (left) an 82 cm set in its latest Art Line range, with an integrated VCR in the base; (top) a 40 cm Black and White—the colour of the cabinets—model; and a digital VCR with special effects such as "screen within a screen" facility

cabinets, made in moulded plastic, are offered in black, red or grey in the latest range, and look much sleeker than the average television set. They are all supplied with remote controls, so the exterior is uncluttered with knobs and switches. All the sets can also be used as monitors for personal computers, and several have integrated video-cassette decks. Most of the models can also be tilted through a 10-degree angle.

West Germany's reputation for quality products also helps in the market, the company believes. Like most television manufacturers, Loewe buys in tubes from specialist suppliers, but it designs and makes the main electronic parts which form the heart of a television

set, and assembles all of its own products at Kronach.

Despite its limited size, the company has managed so far to stay with the industry's leaders technologically. Indeed, its latest range of models, to be introduced in the autumn, will all be able to receive and decode television transmissions digitally. While the rest of the industry is moving in the same direction, Loewe will be among the first with the new system—a technology that gives sharper picture definition, and which will allow the new televisions to be used in any country, whatever the type of broadcasting system employed.

"You will be able to take your television from the UK to France or to Italy, and the only thing you will have to change

is the plug," says Tony Vernon, sales manager for the British subsidiary. At present, a UK television tuned to work on the British PAL 1 system only works outside the country in Hong Kong.

Maintaining a strong technological position is one of the elements in Loewe's future strategy for staying ahead in an industry awash with capacity. The company will continue, says Riecke, for a company of its size to invest heavily in research and development. Spending on R&D last year amounted to about 5.5 per cent of its DM 300m (£106.5m) sales, and it intends to expand its research staff from 120 people at present to 180 by 1990. A further DM 5m is going into a new research establishment this

year—along with DM 20m in new plant—and about the same in 1988.

Limited assistance with this expenditure comes from the West German Government, which has contributed about 5 per cent of total research spending over the last few years for Loewe's work on the country's viewdata systems. But most of the funds have been found by the company itself, and Riecke says that it will continue to generate sufficient cash to meet its plans up to the end of this decade, despite the strain on cash flow from debt financing for the management buyout.

"After that, we may need additional finance, and we shall probably go public," he adds. Profits are around 3 per cent of sales at present.

The second strand in Loewe's expansion programme is to move more aggressively into markets. At present, about 60 per cent of the group's unit sales are in West Germany, a level at which it is becoming progressively more difficult to increase market penetration with its narrow product line. Export sales in some foreign markets, such as Italy, Austria and Switzerland, are already reasonably well developed. But Loewe is now pushing out further, bringing the UK in particular into its sights—with some trepidation.

When Holdsworth became chairman seven years ago, he sold off or shut down GKN's traditional businesses—the manufacture of nuts, bolts and screws—and put the group's special interests into a joint venture with the British Steel Corporation.

GKN today concentrates on producing high-tech automotive components on the one hand, and a range of industrial services on the other. The industrial services include scaffolding, specialist foundations, pallet pools, and the distribution of automotive parts.

After launching its own UK

sales company in 1985—until then Loewe had used a distributor—the group's sales

jumped from 3,500 to 7,500 last year.

Vernon expects further growth this year to 10,000 units, helped by the new product line, and is confident that there is plenty of latent demand in the UK. The televisions are sold through up-market stores such as Harrods, independent retailers, and some television hire outlets.

"No-one knows how big the market is for these top specification products," he says, "but my guess is that it could be between 5 to 7 per cent of total sales." This would amount to between 150,000 and 200,000 sets a year, theoretically an attainable target over time given that Loewe sells more than 100,000 a year in West Germany.

Whether it can achieve this target while maintaining its normal margins, all the more necessary in the wake of the buyout, will be an iron test for its strategy.

GKN board responsibilities

Sharpening the definition

BY MICHAEL SKAPINKER

IN AN INTERVIEW published on this page last March, Sir Alan Holdsworth, chairman of GKN, wondered aloud whether he had got things right.

Would his successor abandon

the UK industrial group's mix

of manufacturing and service

activities and concentrate instead on only one of those areas?

Apparently not. David Lees,

who became group managing

director on June 1 and who

takes over as chairman next

May, is standing by the expanse

of businesses he has

clearly intended to give each of

them a sharper definition and

a more focused leadership, as

evidenced by a reshuffle of

board responsibilities announced

last week.

When Holdsworth became

chairman seven years ago, he

sold off or shut down GKN's

traditional businesses—the

manufacture of nuts, bolts and

screws—and put the group's

specialist interests into a joint

venture with the British Steel

Corporation.

"I set the compatibility in

fiscal terms. I don't have a con-

cern, frankly, that the cultures

are different—provided we're

prepared to manage them in

recognition of their differ-

ences."

The changes made to the

GKN board are part of that

reorganisation, he says. All of the

industrial automotive manufac-

turing activities are to be grouped under

one managing director, Trevor

Bonner. Bonner was previously

responsible only for the manu-

facture of transmissions, pri-

marily constant velocity joints,

which are used in the making of

front-wheel drive vehicles.

Similarly, John Jessop

remains responsible for indus-

trial services, but is now

given the title of managing

director to go along with it. Lees hopes this will give indus-

trial services a higher profile. "The automotive side has tended to be the largest and perhaps had a dispropor-

tionately strong focus by pull-

ing out industrial services in

itself," he says. "I'm keen to get if the

focus it deserves," he says.

Automotive components other

than transmissions had been

the responsibility of Alex Daly,

who was also in charge of

GKN's defence business. He

now becomes managing direc-

tor for defence. This is a sector

in which Lees is keen to develop.

In 1985 the company won a

Ministry of Defence contract

for 1,648 Warrior armoured

personnel carriers. It lost out

to British Aerospace in its bid

this year to buy Royal

Ordnance, but Lees is on the

lookout for other acquisitions

or joint ventures.

The GKN board also acquired

its first human resources direc-

tor, Brian Innes. By giving

human resources a higher

priority, Lees wants to attract

some of the talent now heading

for the City—but through

financial incentives and high

quality training. "That means

moving them around the group.

I have to say it means stream-

ing. It means picking people

early on and giving them

experience."

Although there might be

some differences of emphasis,

Lees says he has Holdsworth's

backing for his strategy. "He

clearly shares my view."

The alternative would have been to

do this in a year's time."

proportion the original monies

available investment bears in relation

to this present value.

Sick-building syndrome. R.

Steyer in Across the Board

(US), Dec 88 (8 pages)

Examines some all-too-common causes of office sick-

ness. Covers pollutants, such

as tobacco smoke, and their

effects; notes that management

often—unwisely—cuts back on

expenditure on heating, ventila-

tion, and air conditioning; looks

at a growing trend to litigation

on behalf of people affected

by workplace pollution—and

graphically shows the kind of crud that can exist in air ducts.

abstracts condensed from the advertising journal published by Abber Management Publications

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Management Abstracts

Different models to forecast

new consumer products. W. S.

Sachs in *The Journal of</*

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Wednesday June 10 1987

The case for a third term

SINCE 1979, under the two Thatcher governments, necessary steps have been taken to tackle deep-seated weaknesses in the British economy. Curbing inflation, reducing the disruptive power of trade unions, restoring incentives for managers and entrepreneurs—these and other changes have certainly not produced a British economic miracle. Indeed it is the patchiness of the country's progress since 1979, and the pain which the changes have inflicted on some sections of the community, that have made the Tories so vulnerable to Labour's campaign assaults. Yet the so-called Thatcher revolution provides the basis for a sustained improvement in economic performance. It needs to be consolidated and taken further in a third Conservative term.

Whether the changes could have been brought about in a less traumatic way is debatable. But the overall effect has been to make British industry more competitive and more profitable. The UK is now an attractive manufacturing location for foreign companies; London has become Europe's dominant capital market. North Sea oil revenues have been used to build up substantial overseas assets which will be a source of wealth in the future.

The judgment that the Tories should be allowed to build on these achievements in a third term is based less on their manifesto or their campaign (both of which have been disappointing) than on the threat which a Labour government, or even a Labour/Alliance coalition, would pose to Britain's continuing revival.

Labour's unexpectedly professional campaign has consisted largely of attacking the Thatcher Government's meanness, especially its record on unemployment, and of promising to spend more on schools, hospitals, pensions and other parts of the welfare state. Mr Neil Kinnock, the Labour leader, has struck a rich vein of anti-Thatcher sentiment and, in doing so, has enhanced his own reputation. Apart from the defence issue, Labour has presented an image of moderation and sympathy for the underdog, deflecting not-very-credible charges that the new-look party is simply a respectable front for the far left. Yet Labour's prescriptions—more public spending, more government-directed investment, a dose of redistributive taxation—have a decidedly old-fashioned air. There is not enough evidence that Labour's leaders understand or accept the need for a dynamic market economy in which enterprise and initiative come from below.

Muffled message

In this context the apparent failure of the Alliance to make a major impact on the electorate is regrettable. Its over-detailed manifesto contained some worthwhile proposals, notably on constitutional reform. Even the suggested counter-inflation tax on excessive wage increases showed a justifiable concern with one of the central problems in the labour market, the wage-setting process. The commitment to full membership of the European Monetary System was welcome. But the Alliance message, perhaps reflecting the need to reconcile different strands of thought between the Liberals and the Social Democrats, came out muffled and indistinct. There was perhaps too much emphasis on the importance of a hung parliament and not enough on getting across in a forceful way the Alliance's commitment to the social market economy.

Yet if the Alliance is disappointed with its campaign, the Tories can hardly be proud of theirs. Harping on the excesses of past Labour governments did little to dent the central charge against them, which is that Thatcherism cares only about the rich and successful, and is not bothered about disadvantaged people and communities. Unfair though these accusations have often been, they gain support from the contempt which Mrs Thatcher has sometimes shown towards the public sector, including her civil servants. To respond to the attacks by pointing to the Tories' own record in spending on welfare lacks conviction. For the Tories' claim to a third term rests not on their ability to spend more taxpayers' money than their opponents, or even to spend it more wisely, but on their ability to make the market economy work better and thus to generate the resources which the country needs for its schools, hospitals and social services.

Questionable choices

The Tory manifesto, while not lacking in content, is not as radical as it was claimed to be. The proposals for the housing market, one of the topics where radicalism is most needed, are tentative at best. The replacement of the rate by the so-called community charge has many disadvantages. The choice of the next targets for privatisation, including water and electricity, looks questionable; the implications for competition need to be thought through more carefully than in past public utility privatisations. The future direction of tax reform is unclear.

More promising are the proposals for education which, together with training, represents the most important "supply side" area in need of extensive reform. Although some details are still vague, the Tories are right to press for a core curriculum, for wider parental choice and for a reduction in the blocking powers of teachers' unions and local authorities.

There is a danger that the Tories will again find themselves bogged down in complex legislation on a range of issues which are not central to their objective. If a reduced majority forces them to be more selective and to drop peripheral items, so much the better.

What matter most is that the Tories should learn from their mistakes and from the campaign itself. There are serious divisions in British society and anxieties about Tory attitudes towards them. Many people think that the kind of society Mrs Thatcher wants has nothing to offer the bottom 15 per cent of the population. Yet the point of the social market economy which the Tories at least as much as the Alliance say they want is not just that it fosters wealth creation, but that it provides equality of opportunity and a safety net.

An effective safety net requires carefully thought-out policies which direct support to those who most need it. These policies often need to be radical, in the sense of upsetting special interest groups, some of them natural Tory supporters. Radicalism, within the context of a well-functioning social market economy, should benefit the poor and the unemployed as well as the entrepreneur and the City trader. The task for the Tories, if re-elected, is to demonstrate in practice that their approach is good for the country as a whole.



Even allowing for the hyperbole of an election campaign, it is difficult to reconcile the images of British industry being presented by the country's two leading parties. On the one hand, Mrs Margaret Thatcher trumpets handsome gains in productivity, steady growth in output and hefty advances in profits during the two administrations; on the other, Mr Neil Kinnock laments the destruction of manufacturing capacity, the loss of jobs, and Britain's decline in world markets. They could almost be on different planets.

The same sharply differentiated attitudes permeate the discussion of industry in the election manifestos. The Conservative document, in a long passage on the economic achievements of the present Government, eschews all mention of a strategy for industry. It concentrates on its conviction that government should

strategy for industry are directed mainly at ways of reinforcing the market-filling investment gaps where private funding is inadequate, strengthening civilian research, encouraging training and regional programmes, and curbing monopolistic practices.

It is evident from all three manifestos, however, that Thatcherite policies have redefined the debate about industry in the UK. Privatisation and curbs on union power, liberalisation in the City, telecommunications and transport, are all aimed at enhancing the place of market forces and creating more space for management to manage. The approach, at least in theory, is

project state funds "into high technology and other concerns"—an idea which seems to hark back to the National Enterprise Board of the 1970s. A British Investment Bank would be launched to lend long-term funds, while the availability of finance would be increased by a capital repatriation scheme. Demand for British products would be raised by more directed public purchasing policies. Labour would also create a Ministry of Science and Technology to foster research and development, while the Trade and Industry Department would be strengthened—there have been suggestions of putting a fence around the department's

of co-operation in industry. But it also takes issue with what it sees as the Government's failure to erect signs pointing towards the sort of industrial structure which is appropriate to the UK.

The Alliance view is that the Tory policy of benign neglect, of allowing industry to find its own feet while attacking the UK's industrial problems by indirect mechanisms such as exchange rate policy, runs serious risks. Too much worthwhile capacity has been destroyed. Britain may have become dangerously dependent on cheap products made by a low-wage workforce.

This theme strikes a chord among many executives, par-

Cabinet industrial policy committee should lay down a broad approach to the development of industry.

Government would give support to certain enabling technologies, financial institutions and skills to help industry adapt to unfamiliar conditions.

Again, high technology industries provide a focus of contention. The Conservatives have had to deal with in their own manifesto. The only mildly dirigiste phrase in the document concerns new initiatives in the research area, a move which may lead to less prominence for a Ministry of Defence widely criticised for both dominating the Government's research budget, and failing to spread its technological developments through industry. "One view is that the real industrial policy of this country is the equipment budget of the MOD," says Mr Kevin Morgan, from Sussex University's School of Social Sciences.

The Alliance also argues that British companies should be forced to face stronger domestic competition, while concentrating more resources on self-generating organic growth by a tougher policy on mergers and monopolies. The party contends that action against monopolistic pricing policies has never been strong enough in the UK, and recommends that the current anti-monopoly agencies should be brought together under a more powerful Office of Fair Trading.

These points underscore the Alliance's position as a party drawing on many of the West German ideas of a social market system, careful to understand industry and support it, but keeping a clear barrier between "enabling" measures and direct involvement.

Another method of increasing competitive pressures on UK industry, although a more controversial one, is to encourage foreign investment. Mrs Thatcher has taken a strong line here, even personally opening the Nissan car plant in the north-east. This policy, some argue, is aimed less at producing new jobs than putting pressure on British managers to improve their skills by being exposed to the best methods of Japan.

Much admired overseas, it is a high risk policy, characteristic of an approach which prefers stick to carrot. By way of vindication, the Government can point to a series of more optimistic business surveys since the beginning of the year. Critics reply that this must be seen in the context of the trade deficit in manufactured goods into which Britain slipped in 1984.

The parties' proposals for industry



- More privatisation;
- More competition;
- Further maintenance of general trading system;
- Need for further cheap power;
- Greater transport: more investment and private sector initiatives;
- R & D: direct spending to areas of national priority



- Investment: capital repatriation scheme; establishment of British Investment Board to lend long-term money;
- Regions: new Regional Development Agencies and regional high technology innovation centres;
- High technology: New Ministry of Science and Technology to encourage R & D;
- Planning: strengthen DTI to develop a national industrial strategy; establish British Export Council to inject state funds into high technology and other concerns;
- State ownership: re-nationalise control over British Telecom and British Gas, but do not re-acquire equity;
- Training: new two-year training and apprenticeship scheme for 16-year-olds; new plan for adult re-training and training unemployed

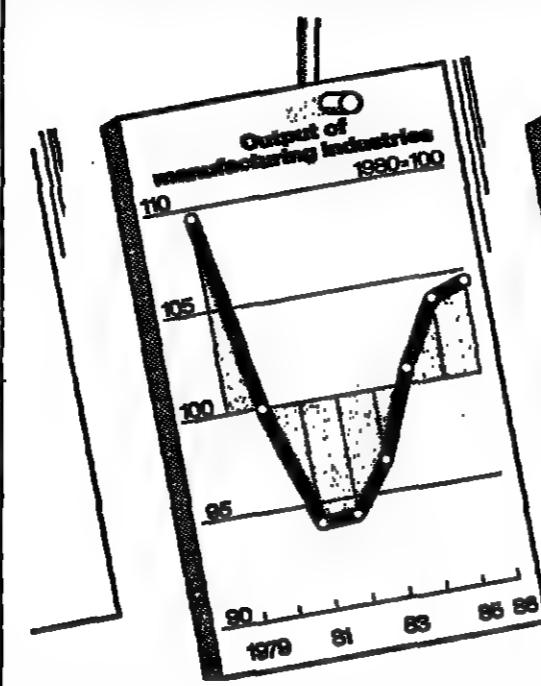


- Manufacturing: support for manufacturing as the driving force of the economy;
- Protection: protection of industrial investment boards to attract new investors; new industrial credit scheme for medium-term money;
- Planning: new Cabinet Industrial Policy Committee to develop a cross-industry strategy in co-operation with industry;
- Training: rebates for companies spending heavily on training;
- R & D: increase funding for civil R & D;
- Environment: ban on nuclear power; British companies on equal footing with competitors;
- Monopolies: tackle unfair trading; MMC to be subsumed in the Office of Fair Trading; mergers will have to be justified;
- Privatisation: guarded support where companies are not monopoly;
- Regions: strong regional action with help of local venture funds;
- Small Business: help for small businesses, seen as a major engine of growth;
- Share ownership: support for the extension of share ownership

UK INDUSTRY AND THE ELECTION

Different views of the new Jerusalem

By Hazel Duffy and Terry Dodsworth



make itself as unobtrusive as possible in industrial affairs, flourishing its privatisation programme as evidence of the way it has rolled back the boundaries of the corporate state. The Labour policy advocates new means of intervention, insisting that the state needs to become institutionally involved in running industry with the Trade and Industry Department as its champion.

In between these extremes, it has not been hard for the Alliance to find a distinctive voice. Indeed its manifesto presents the most detailed outline of an industrial policy of all three parties, reflecting its view that Tory-style macroeconomic management is not enough to guarantee competitiveness, while direct intervention is equally flawed by bureaucratic ignorance of the market. Its policies, which include a Cabinet-level committee to develop a long-term

weighed against protectionism and biased in favour of entrepreneurial activity and open markets.

Labour's accommodation to the disciplines of this road are easily identifiable. British Telecom and British Gas, for example, are to be brought back to the public sector, but by changing the status of the shares rather than by the state's acquisition of the equity.

Although the success of privatisation in promoting competition has been very limited, this link with wider share ownership has helped win over the public.

Labour has thus been forced to find other ways of directing industry, such as by channelling investment to favoured sectors. This is particularly marked in policy towards high technology, which draws on the present Government, particularly the moves to reduce the power of the trade unions and increase the prerogatives of management. Its policies also continue to echo some traditional Liberal Party concepts

spending, so the Treasury could not cut it.

In this new Labour universe, planning has assumed a secondary role. The Trade and Industry Department would be expected to draw up a national industrial strategy, but the concept of a rigorous central plan, one of the main props of the corporatist state philosophy, has gone. As one Labour sympathiser points out, if planning is being questioned in the Soviet Union, what role can it have in the UK?

The Alliance has directed most of its fire power into the theme of strengthening the competitiveness of British companies. Unlike the Labour Party, the Alliance applauds some of the achievements of the present Government, particularly the moves to reduce the power of the trade unions and increase the prerogatives of management. Its policies also continue to echo some traditional Liberal Party concepts

spending, so the Treasury could not cut it.

The Engineering Employers' Federation argues for a political consensus on industry, which would span the lifetime of several parliaments. The areas to be covered by the agreement would be worked out between government and industry, with the opposition parties being brought in on the negotiations. This would avoid the wild swings in policy towards industry when governments change, the federation argues, and be more like the political practice in successful industrial countries like Japan.

The Alliance says the way for the UK to prosper is through high value-added, high-quality products, made by a high-wage workforce. It stresses the importance of a strategic overview of industry, again drawing on what is thought to be the practice in Japan, advocating that a

Don't eat the Bikini!

The hidden dangers of pine-flavoured bikinis will be among the matters on the minds of the European Community's consumer affairs ministers when they meet in Luxembourg today.

A Commission move tells me that one of the items on their agenda is a proposal by the Commission to ban sales in the Community of products that look like food, but aren't. The Commission first launched the scheme with the aim of outlawing things such as soaps that look like bananas and chocolate-shaped candies. Parents know that such gimmicks can, when accidentally eaten, cause havoc with small children's digestions.

The Commission now wants to persuade member states to extend the ban to non-food imitation products.

That is where the bikinis provide but scant coverage, we might say.

Commission officials have discovered it is possible in some member countries to buy bikinis impregnated with a strong pineapple scent.

Now the Commission is worried that some of its more hot-blooded citizens might be tempted to take a bite out of other citizens' swimwear.

Men and Matters

Men and Matters

The virtue of Mitsubishi's Hi-Fi videocassette recorder. After a year of using Madonna in its television and poster advertising the company reports that it has doubled its market share of the machines to 10 per cent of the Japanese market, aided by her charm.

The campaign is to be further highlighted next week with a week of Madonna concerts in Tokyo and Osaka. And she is doing her bit to help correct the trade imbalance between the US and Japan.

She is reported to be taking home \$7m from her Japanese tour. That constitutes a record: the most money ever paid to a western performer in Japan, and probably a record in value added earnings for a western consumer product in Japan.

But she will not be able to count on the votes of all of them.

The revolution in financial services is under way, within prescribed limits. Any consultation with London is done on the telephone—initially making colleagues up in the middle of the night.

But tomorrow's special circumstances mean that scores of City of London punters will not get a chance to get to their local polling booth (which open at 0700 and shut at 2200) to give her their votes.

One gilt-edged participant described himself in aggrieved tones as "disenfranchised."

Many houses have ensured that at least some of their staff can exercise their democratic rights by instituting a shift

system. But the key personnel, notably the market makers themselves, will probably have to sit it out for the best part of 24 hours, fortified by coffee and sandwiches.

In spite of general City of London anticipation of a Conservative victory, champagne does not appear to be on the menu—for trading with the Japanese is a very serious business.

Final straight

There is a mystery about the Bournemouth punter who has laid a bet of £100,000 at 6-1 on for the Conservatives to win most seats in the general election.

The presumption is that he is either a businessman or a gambler of means—for he is reported to have returned to the betting shop to pay with a banker's draft, his wager having been accepted.

An odd feature is that he did not follow the usual course of paying the tax on his bet in advance. One of my gambling friends tells me that if he had laid out the

"IN SCOTLAND now there is a stirring, a reawakening such as we have not seen for years. There is a new growth in the economy—revival of enterprise. We are competitive again."

These were the recent exuberant words of Mr Ian Lang, the Scottish Industry Minister, and it has been a major theme of the Conservative election campaign in Scotland. The claim is underpinned by a string of favourable economic indicators and the most positive Confederation of British Industry (CBI) survey of Scottish business opinion for 14 years.

Output is beginning to increase as the boom in other parts of the UK economy reaches Scotland, lifting the gloom caused by last year's oil price collapse—which has cost 20,000 jobs—and a bleak winter of lay-offs and closures in the engineering industry.

The Government's case is that, like the rest of the UK, Scotland has been through a painful but necessary period of transformation. Although the changes have had unfortunate effects in terms of unemployment (since 1979, one in three manufacturing jobs have gone north of the border), a resilient and competitive economy has emerged.

Between 1979 and 1985 Scottish productivity in manufacturing rose by 5.8 per cent, faster than the UK average of 3.9 per cent. Unemployment, standing at about 14 per cent, has been falling since the beginning of the year, although it did edge up in April.

But are the improvements that have taken place enough to lay the foundations of a strong regional economy, of the kind that Scots dream about, and which exists in some other outlying parts of Europe? Many Scots doubt it.

Mr Bill Miller, vice-chairman of the CBI in Scotland, said in an interview a few months ago: "The Scottish economy is not regenerating itself the way it should be. It's not valid to explain everything away by the downturn in North Sea oil. There ought to be enough beef in the economy to make the oil price reverse just seem a small blip."

Mr Miller runs Prestwick Circuits, a printed circuit board maker which is one of the few, relatively successful Scottish-owned electronics companies of any size. The electronics industry is a telling example of the region's strengths and weaknesses. On the one hand, there is a fairly strong sector consisting of branch factories owned either by English concerns or by foreign companies using it as a gateway to UK and EC markets. Attracting inward investment is one of Scotland's

A hard time for the spirit of enterprise

James Buxton finds that doubt remains about Scotland's economy despite signs of improvement

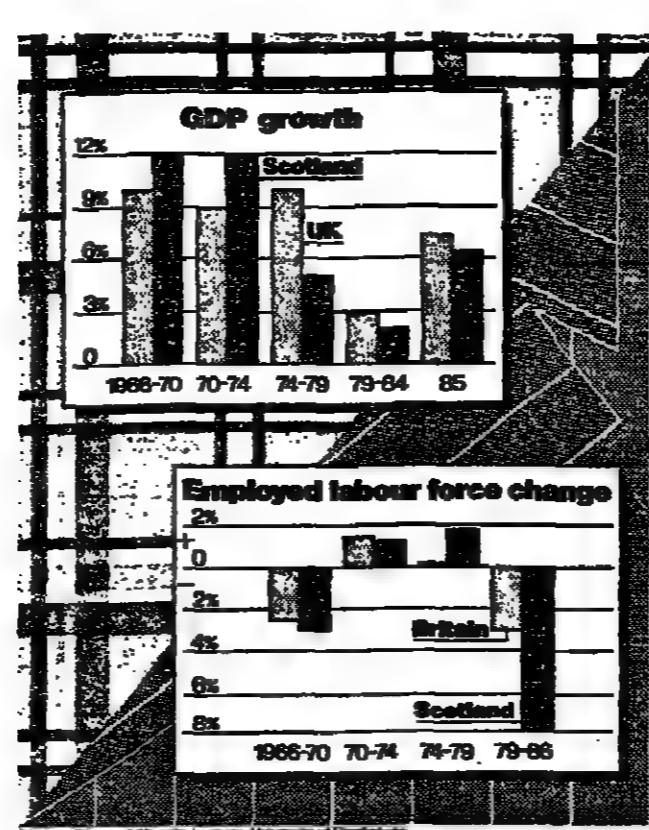
successes.

Yet the presence of major electronics manufacturers has largely failed to stimulate the growth of existing indigenous industry, either in the form of spin-offs or in the creation of new enterprises. Only 12 per cent of the big concerns' inputs are sourced in Scotland, and only five per cent of the electronics labour force of about 45,000 work for Scottish-owned and managed companies.

The branch factory sector of the economy can only go so far to sustain Scotland. The electronics industry, which through its dramatic rise in output has enabled total industrial production to return to roughly the pre-1979 level, has produced little new employment.

Despite Government efforts to stimulate enterprise, Scotland appears to have a low quotient in that field. Its 3m inhabitants make up 2.6 per cent of Britain's population. Yet new Scottish registrations for VAT put us in second place in the Monopolies Services Commission's enterprise allowance and business expansion schemes are all at around 6 per cent of the UK total.

Some industrialists believe there is an anti-business bias in Scottish education, and find an explanation for the dearth of enterprise in the heavy dependence of Scots who live in public sector housing. The Con-



servatives have managed to lower the rate of owner-occupation from 35 per cent to 42 per cent, though this is still more than 20 percentage points below the UK average.

Another important explanation may lie in emigration. Scotland's population is slowly declining as departures, especially of people in the 20-35 age group, offset the small natural increase. The renowned "enterprising Scot" exists but is often to be found outside his homeland.

Scotland, in other words, is suffering from a facet of the drift to the south-east of economic power. Some businessmen believe that the improvements of the last few years in the efficiency of Scottish companies and their increasing orientation towards export markets may push them towards the south-east. Cases of civil engineering consultants leaving Glasgow for the south have caused some Scottish-owned manufacturing companies at least to wonder whether they should follow them.

"They want to be near Heathrow," says one observer. Chieftain Airways, an airline established to link Scotland directly with European cities, rather than flying via London, has recently gone into receivership after running for only six weeks.

Many Scots blame the lack of dynamism in their economy on

beliefs—as do others in the Scottish financial community—that it is up to indigenous companies to become more aggressive and acquisitive. Some are already such as Scottish and Newcastle Breweries and the textile group, Dawson Interna-

tional.

But industrialists, financiers, unions and others broadly agree on the more basic point that the Government should do more to redress the economic imbalance between the south-east and the rest of the country.

Professor Shaw has asked why

Edinburgh and Glasgow do not have enterprise zones when the City of London has the docklands zone on its doorstep.

The Government's 1984 changes in regional aid did not only cut the amount of money available (Scotland is this year getting only about half the £200m it would have received under the old system), but—

and Scots are not alone in this thinking—is seriously reduced the effectiveness of the expenditure.

The teams recommendation that takeovers and mergers involving a regional interest should, unlike at present, automatically be referred to the Monopolies and Mergers Commission commands the support of many Scots. But others oppose any form of special protection. Professor Jack Shaw, who runs Scottish Financial Enterprise, a pressure group aimed at promoting the region's financial services industry,

believes—as do others in the Scottish financial community—that it is up to indigenous companies to become more aggressive and acquisitive. Some are already such as Scottish and Newcastle Breweries and the textile group, Dawson Interna-

tional.

Last year (in Oxford Review of Economic Policy and the FT August 13) I argued that the poor performance of output per head over 1985-86 resulted from a fall in labour utilisation and should not induce pessimism about the underlying trend. Now I want to restrain euphoria over the rate of pro-

ductivity growth in the last year. It is not sustainable.

To find a sustainable rate it is necessary to begin with estimates of the underlying trend growth in "total factor productivity". I take this to be the increase in measured output that cannot be explained by changes in the number of workers, in the gross capital stock (ie: the stock of plant, equipment, vehicles and buildings), in holiday time, in the normal working week and in the intensity of weekly labour utilisation.

It reflects changes in a set of elusive factors such as working practices, technology, effort and efficiency by workers and managers as well as measurement errors especially in the capital stock statistics.

On the data available last year, I estimated that, since the 1980 third quarter, trend growth in manufacturing total factor productivity had been 2.8 per cent per annum.

On the revised data this figure goes up by 0.3 to 0.6 per cent points. This is 0.6 to 0.8 percentage points higher than trend growth in total factor productivity in the "golden age" that preceded the first oil shock in 1973 and much better than the low rates experienced between 1973 and 1980.

The UK economy

A note of caution over productivity

By John Muellbauer

THE NEWS on productivity has recently been good. The latest official figures show output per head in manufacturing growing 6.1 per cent between the first quarters of 1986 and 1987, compared with a 0.1 per cent fall over the previous four quarters.

Recent revisions of the employment figures show just over 2m job losses since Mrs Thatcher first came to power, more than previously thought. But, looking at the bright side, the estimated growth in manufacturing productivity over recent years also needs to be revised upwards to some extent. Let me hope the revised employment figures are now accurate.

Last year (in Oxford Review of Economic Policy and the FT August 13) I argued that the poor performance of output per head over 1985-86 resulted from a fall in labour utilisation and should not induce pessimism about the underlying trend. Now I want to restrain euphoria over the rate of pro-

ductivity growth in the last year. It is not sustainable. The depreciation of sterling (Boston) about the consequences of growth and employment of allowing sterling to drift up further into the region of DM 3.3, especially with European Community growth falling.

The depreciation of sterling I recommended last August has been successfully managed and the optimistic forecasts for growth, unit labour costs, interest rates, the public sector borrowing requirement, that I made then have been borne out.

It would be sad to lose these gains. In particular, if manufacturing growth slows down so that labour utilisation falls, the outlook for unit wage costs would deteriorate and the virtuous circle from which we have benefited in the last year could well unravel.

The policy dilemma that would face a Conservative government on June 13 is, I believe, a tough one.

The inflow of foreign money can be taken in lower interest rates or a higher exchange rate or a mixture of both.

However badly British industry needs lower interest rates, the authorities would be rightly apprehensive about the stimulus of lower interest rates to personal sector expenditure, imports and house prices.

I fear that our wage inflation problem, despite everything, is still not been tackled and widening regional house price differentials linked to lack of labour and job mobility will sustain continued wage inflation.

My diagnosis is that we need a comprehensive reform of housing market institutions and of personal taxation. None of the party manifestos fully faces this need for reform.

By resetting the fundamental incentives and rules facing the personal sector relative to the tradable sector it should be possible to manage the economy much more successfully even with the few macro-policy instruments now available.

On present policies, I predict we will continue to suffer higher inflation and unemployment than our competitors.

The author is a Fellow of Nuffield College, Oxford.

Centralisation policies

From Mr S. Living.
Sir—I am accused of closer corporation by Professor George Jones and Tony Travers (June 3), who believes that the government's proposals on education and housing would transfer power from elected local authorities to "non-elected and unaccountable groups."

The essence of a corporatist state is not who runs the corporations (ie whether elected or not), but whether the individual is forced to "buy" from them or not. It is the individual's freedom to seek another supplier which is incompatible with corporatist power.

The present education system allows a wealthier parent who is unhappy with his or her child's education to either move house or pay school fees. A poorer parent must take what is given. The Assisted Places scheme provides an alternative for some parents, and the new proposals would widen parental choice still further.

The right of a school to opt out is a part of this process. Where a school has obtained the consent of its parents to opt out, the governors may or may not be elected; but they would certainly be more accountable. Parents who have the power to choose another school have much more power than those who must rely solely on a vote every four years, or so. They have a power which has traditionally been held only by parents who are wealthy enough to opt out of the state sector altogether.

Turning to the housing proposals, Professor Jones and Mr Travers mention only part of the Conservative Party's proposals. It would be difficult to argue that the sale of council housing and the (rather too limited) loosening of the noose around private rented housing have the effect of centralising power.

The point they do mention—the proposed right of council tenants to choose their landlord—they describe as simply transferring state (local authority) assets to a "non-elected institution" at a "knock-down price." Again they fail to mention that it will be a matter of choice for the individual tenant. If he or she doesn't choose to remain with the local authority, it will be because it is not a good landlord—but however "democratic" it may be.

It is possible that the right to change landlords will not have to be exercised. The very existence of this right may force local authorities to be more receptive to the needs of their tenants. A landlord, whether public or private, can only afford to be impervious with its tenants where those tenants have no choice other than to grin and bear it.

As for being "left isolated facing central government," it would be more accurate to say that an individual who has the

Letters to the Editor

right to choose, will be free to live his or her life without having to go cap in hand to either local or central government or anyone else for that matter.

Mark S. Living,
234 Merton Road SW18.

Private water

From Mr J. Housham.

Sir—I wholly support your editorial on privatisation's next phase (June 3) but for the fear that you, together with the Alliance and Labour Parties, appear to be promoting the idea that river basin management and water/environmental quality would deteriorate if subjected to ownership interested in making profits.

Our water industry infrastructure is in an advanced state of decay through decades of neglect under public ownership, irrespective of which political party has held power and the quality of the service provided is (with a few notable exceptions) abysmal.

One regularly reads of the dangers of swimming in our coastal waters polluted by the discharge of virtually raw sewage into them by our water authorities. Coastal sea-foods, once an enjoyable delicacy, are now a potential health hazard.

In 1986, for example, 20 per cent of the water authority sewerage treatment plants were in breach of their legally binding discharge consent conditions. Furthermore, the domestic water quality in several parts of the UK does not even come up to the comparatively low minimum standard established by the World Health Organisation as a guideline for under-developed countries.

Presumably the water industry has its own reasons for this state of affairs but the point remains public ownership has not proved particularly praiseworthy nor something to be projected in the so-called public interest.

It is significant that many leading industrialists, not normally considered the environmentalists' darlings, are highly critical of the continuing decline, calling for major improvements and proper enforcement of environmental legislation despite the obvious fact this might add to their own costs.

Managers of private enterprise may not be paragons of virtue but many are highly responsible, concerned individuals and at the very least they can be made to comply with the law, in water's case

proposed community charge... is misconceived..."

Tony Christopher,
231 Vauxhall Bridge Road SW1.

Qualifications for office work

From Mr D. Smith.

Sir.—The suggestion that vocational qualifications for office work should be replaced by A levels (National Institute's quarterly review, May 28) is ill-conceived. Replacing vocational qualifications that certify practical, work-based skills with the academic and theoretical approach of A levels makes no sense at all. If it were put into effect, it would strike at the roots of the work of the National Council for Vocational Qualifications which is currently coming to grips with, among other things, the practical specification of competence for the performance of the day-to-day work in various office-based occupations.

It's also debatable whether the present system of single-subject and group examinations has served the country altogether badly. Although the strands may be rather tangled, the system has flexibility, adaptability and cost-effectiveness in its favour. It is important to employers that examinations are standardised efficiently. The system allows students to choose subject areas of special interest while retaining the option of combining them into related groups for integrated group awards. The London Chamber's commercial education syllabuses have all

been developed in close consultation with the business community and represent, we hope, a "clear and coherent set of vocational qualifications" for office work.

YTS has an important training role to fulfil, but it is unrealistic as the study says to expect YTS to supply all future requirements for clerical and office staff. Will YTS supply many entrants for LCCI qualifications at the highest and professional levels? But to say that up to now, office staffing requirements have been met largely by entrants with basic level and/or irrelevant qualifications is not entirely true. Over 8,000 successful candidates for LCCI group secretarial awards in 1985 suggest otherwise.

David Smith
(for Director,
London Chamber of Commerce
and Industry Examinations
Board).

Marlboro House,
Station Road,
Sidcup, Kent.

The speaker and N Ireland Members will be considered others for the purpose of bets on this General Election

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FINANCIAL TIMES

Wednesday June 10 1987



Bernard Simon reports on Canada's accord over Quebec

Mulroney earns political break

NO-ONE can be more relieved than Prime Minister Brian Mulroney at last week's historic agreement bringing Quebec into the Canadian constitution.

Besides being a triumph of personal diplomacy, the accord has given Mr Mulroney a badly needed break from the political doghouse to which his government has been consigned for most of the past 2½ years.

The question is whether the accord between the Federal Government, Quebec and Canada's nine other provinces is a flash in the pan for the Prime Minister or the start of a real political comeback before the next general election, due to be held within the next 2½ years.

The question is whether the accord between the Federal Government, Quebec and Canada's nine other provinces is a flash in the pan for the Prime Minister or the start of a real political comeback before the next general election, due to be held within the next 2½ years.

Mr Mulroney's Progressive Conservative party cannot go much lower in public esteem. Since their September 1984 election landslide (when they won three-quarters of the seats in the House of Commons), the Tories have sunk to a dismal third place among the three main parties in every major public opinion poll.

The latest Gallup poll shows them with only 26 per cent of public support, compared with 42 per cent for the Liberals and 30 per cent for the left-leaning New Democrats.

With the economy strong and few issues to ignite voter emotions, much of the blame for the Tories' slide has been laid at Mr Mulroney's door. His indecisiveness and inexperience at the start of his term

of office alienated many in the business community who were looking to the Tories for firm action to reduce public sector demands on the economy.

The slowdown in the oil and wheat-based economy of western Canada has created regional animosities. Government efforts to win support across the country by handing out contracts, industrial development grants and other favours have created more problems than they have solved.

Mr Mulroney's credibility among Canadians has been seriously undermined by a succession of petty scandals which have led to the resignation of six Cabinet ministers since the Tories took office.

By contrast, the negotiations leading to last week's accord on Quebec have at last given the Prime Minister an opportunity to show his strengths.

Mr Mulroney, a trained lawyer, won his spurs before entering politics as a skilled labour negotiator. As an English-speaking (but bilingual) Quebecer, he has a foot in both English and French Canada.

These attributes have been much in evidence in the past month as he has tried to find common ground between the Federal Government, Quebec and the other nine provinces.

Mr Mulroney kept the 10 provincial premiers at the negotiating table for 20 hours last week before emerging with a deal which gave



Mr Brian Mulroney

Quebec the status it wanted in the constitution as a "distinct society," without appearing to drive a new wedge between the French and English parts of the Canadian federation or seriously detracting from existing federal powers.

The agreement - which must still be ratified by Parliament and the provincial legislatures - has for the time being enabled the Prime Minister to turn the tables on his opponents. The leaders of both main opposition parties have applauded it.

Not to have done so would have risked losing support in Quebec, whose volatile voters elect a quarter of the members of Parliament.

Mr Mulroney can also take comfort from a deep rift in the Liberal

campus on the constitutional settlement. A small but vociferous group of Liberal MPs have broken ranks with their leader, Mr John Turner, to support former Prime Minister Pierre Trudeau's argument that the accord may weaken federal institutions and widen the gulf between Quebec and English-speaking Canada.

The Prime Minister has wasted no time trying to consolidate his success. He went on national television last Thursday to state his case that "there were two Canadas emerging when this government took office. Now there is one Canada - strong and united."

But translating Mr Mulroney's achievement into more durable respect among voters will not be easy. The Tory Government has nailed its colours to two contentious initiatives which will probably become hotter political issues than Quebec's role in the constitution as the next election approaches.

On June 18, the Government will unveil proposals for sweeping tax reforms. Although it will find widespread support in a call for cuts in basic income tax rates, political opponents and special interest groups are likely to resist fiercely the suggestion of a hefty new indirect tax.

Meanwhile, negotiators from Ottawa and Washington are working to a tight deadline to conclude talks on an historic US-Canada free trade agreement by the end of the summer.

Ministers struggle to agree EC policy on airlines

By Tim Dickson in Luxembourg

EC TRANSPORT ministers yesterday made heavy weather of their latest effort to promote greater competition among European air-lines.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Ireland and Denmark, meanwhile, complained that another part of the proposed package was not sufficiently liberal, while further differences were expected to emerge in discussions on admitting new carriers to established routes.

As ministers continued to meet last night, EC officials were openly doubting whether there would be sufficient progress to meet the June 30 deadline imposed by the European Commission.

Another Transport Council is scheduled for a fortnight's time, but if a satisfactory political agreement cannot be reached by the end of the month, the Brussels executive is threatening to withdraw its package and simply pursue airline cartel practices directly under the competition rules of the Treaty of Rome.

Yesterday's humpy negotiations followed several equally fraught attempts over the last year to agree measures which would modify the bilateral government-to-government capacity sharing arrangements which have long characterised the European air transport sector, to increase the number of discount fares and to promote more competition on new and established routes.

Earlier discussions have resulted in broad agreement on cheaper fares and an end to the existing 50/50 capacity sharing deals - but market access remains the key sticking point.

Essentially there are three problems:

- Hub to region flights. A number of new ideas were advanced yesterday which would reduce the impact of liberalisation for the less enthusiastic member states. But as one Commission official pointed out: "Most of them simply amount to everyone getting their own way."

- Free freedom. This is the right for an airline in one member state to set down and pick up passengers in another before flying on to a third destination (e.g. Dublin-London-Paris). Both Ireland and Denmark insist that a final package must take these demands seriously into account. Greece is totally hostile to the idea, and others are distinctly lukewarm.

- Multiple designation. This means allowing more than one national carrier on to established routes though keeping the traffic within government-to-government capacity agreements.

FT aerospace conference, Page 3

Co-operation pact is approved

Continued from Page 1

The remaining differences between governments were reflected in a decision not to publish the full text of the agreement. Senior monetary officials said that the US believes that publication would strengthen the value of the indicators, but the Bonn and London governments were wary of publishing anything that suggested formal target zones for exchange rates.

Officials said there were also problems over the role of the group of five nations in international co-operation. Italy and Canada, which are excluded from this group, are concerned to ensure that meetings of the five do not undercut yesterday's agreement.

Continuing disagreements over existing policies were reflected in several statements by government leaders yesterday, although they were toned down in the interest of unity at the summit.

The US and Britain expressed concern at the recent slowdown in growth in West Germany, with Mr Lawson suggesting that West Germany might cut its official interest rates by another half percentage point.

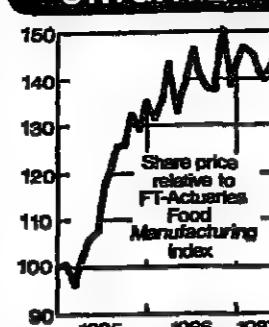
Several governments voiced anxiety over the prospects for further substantial reductions in the US budget deficit. European officials quoted President Reagan as firmly rejecting any suggestion of tax increases in the US in order to achieve bigger cuts in the deficit.

Mrs Margaret Thatcher, the British Prime Minister, said that Japan should do more to open up its economy to foreign goods.

THE LEX COLUMN

Slimming is its own reward

UNIGATE



A quick glance at Unigate's share price performance shows why it is easier for brokers to make a case for selling than buying. So although the company again delivered what the market ordered and more, in pre-tax profits up 24 per cent last year to £104.7m, the shares ended 5p lower at 125, on an otherwise buoyant day.

That reaction is rather unfair.

Despite Unigate's rearing within the food sector, it still stands at a prospective p/e discount of a point or two to the average.

Admittedly the fast rate of Unigate's profit growth in recent years, a combination of removing fat from both Unigate and its products, must now slow.

And the increasing expenditure will dampen the rate of return on capital in the short term.

Property profits will slacken, the dollar's fall will

do more damage in translating US

profits, and interest charges could

rise depending on the sale prices of

the engineering interests.

Even so, profit rises should beat some of the lesser members of the sector and Unigate is demonstrably better managed than it used to be.

Profit-taking may win out for a while, but further ahead Unigate should get the higher rating it deserves.

Metal Box

Pleasant though it would be to welcome Metal Box back to full health, the niggling doubts remain.

To begin with, the Italian Job. Two years ago Neapolitan tomato farmers hit trouble; a year later Metal Box upped its investment to supply them with tin cans, and yesterday it announced closure and write-offs of almost £14m, on top of unspecified trading losses.

Then again, the saga of the Pétainer, the plastic answer to the Coca-Cola can which has come to grief after years of development.

Metal Box had always been too small compared with the big can makers, and the more recent aim to develop added value in plastics manufacture is wholly sensible. Yesterday's display of hi-tech plastic ketchup bottles and see-through grapefruit containers was impressive, but it is encouraging to see an early example of the principle failing in the US market.

Earlier discussions have resulted in broad agreement on cheaper fares and an end to the existing 50/50 capacity sharing deals - but market access remains the key sticking point.

Essentially there are three problems:

- Hub to region flights. A number of new ideas were advanced yesterday which would reduce the impact of liberalisation for the less enthusiastic member states. But as one Commission official pointed out: "Most of them simply amount to everyone getting their own way."

- Free freedom. This is the right for an airline in one member state to set down and pick up passengers in another before flying on to a third destination (e.g. Dublin-London-Paris).

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FT aerospace conference, Page 3

DEFENCE

US PICKET agreement

A teaming agreement has been announced between Ferranti Weapons Equipment Department of Merton, Manchester, and Teledyne Controls of Los Angeles, California. The agreement covers the joint marketing and production of acoustic sensor systems for the US market.

Ferranti has developed a unique detection and identification technology based on passive sensors and advanced signal processing which is employed in a system called PICKET.

The system has been extensively tested and proven, achieving passive detection and identification of helicopter targets.

Operation is not constrained by line-of-sight, helicopter

TELECOMMUNICATIONS

Look no hands

Ferranti GTE has launched the Rhapsody Starmate - a telephone with integral handset which enables the user to dial with calls, leaving hands free.

This telephone is designed to cater for users in a busy office environment where one person has the task of answering incoming calls.

Virtual hands-free operation means that the user may operate a keyboard, ideal for

example in a telesales or customer service department.

The handset also gives a higher degree of comfort for people who spend a large part of their working day on the phone.

For noisy office environments or for staff with impaired hearing, the Starmate, with its three level volume control, can prove a useful enhancement to the standard telephone.

The good news is FERRANTI Selling technology

Komatsu president dismissed

BY IAN HODDER IN TOKYO

KOMATSU, the Japanese group that is the world's second largest construction equipment maker, has dismissed Mr Shoji Nogawa, its president for the past five years.

The move came at the instigation of Mr Ryuchi Kawai, the group's 70-year-old chairman, according to industry officials in Japan.

Mr Nogawa was apparently concerned that Mr Nogawa, 60, a hands-on manager with a production background, had become too powerful within the company.

Mr Nogawa would say only that his departure as president was similar to his appointment - it happened very suddenly.

Mr Kawai said after the board meeting which effected the move that it was needed to establish a leadership able to cope with the strong yen and other deteriorating factors.

The company's business was changing so quickly that Mr Nogawa's term should be consid-

ered as much longer than it actually was.

Mr Nogawa's leadership of Komatsu has been widely admired, even by arch-rival Caterpillar of the US, the world market leader.

The company has advanced significantly around the world, opening plants in the US and the UK, and it has pursued a strategy of diversifying away from dependence on the mature construction equipment sector.

It has also managed to maintain respectable profits despite the adverse effects of the high yen. Last year, group pre-tax profits were down by about a third to ¥3.2bn (\$24.5m).

Mr Kawai started his career in the 1950s in the heavy machinery export division of the Ministry of International Trade and Industry. He is known mainly as a lobbyist and salesman, and has been particularly successful in developing

business in the Soviet Union for Komatsu. Mr Kawai's father built up Komatsu from its modest beginning as a captive machine tool builder for a mining company.

According to Japanese newspaper reports, Mr Kawai spent two weeks quietly lobbying the Komatsu directors and then, confident he had enough support, asked Mr Nogawa to resign just before the company's regular board meeting on Monday. Mr Nogawa, who was in the US visiting the company's new plant in Tennessee until last week, was taken by surprise.

Komatsu is a quoted company and not closely related to any of Japan's big trading groups. Its shares rose 25p to ¥67 yesterday on the Tokyo Stock Exchange.

Officials said there were also problems over the role of the group of five nations in international co-operation. Italy and Canada, which are excluded from this group, are concerned to ensure that meetings of the five do not undercut yesterday's agreement.

Continuing disagreements over existing policies were reflected in several statements by government leaders yesterday, although they were toned down in the interest of unity at the summit.

The US and Britain expressed concern at the recent slowdown in growth in West Germany, with Mr Lawson suggesting that West Germany might cut its official interest rates by another half percentage point.

Several governments voiced anxiety over the prospects for further substantial reductions in the US budget deficit. European officials quoted President Reagan as firmly rejecting any suggestion of tax increases in the US in order to achieve bigger cuts in the deficit.

Mrs Margaret Thatcher, the British Prime Minister, said that Japan should do more to open up its economy to foreign goods.

Continued from Page 1

quality of a relationship which is still possible."

The leader implied that the brighter hor



SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Wednesday June 10 1987

PCL
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Big board shake-up at Hudson's Bay

Bernard Simon in Toronto

THE PROMOTION of a young member of Lord Thomson of Fleet's family to a senior position in the Thomson-controlled Hudson's Bay Company (HBC) has precipitated a management shake-up in the debt-burdened Canadian department store and property group.

An HBC official confirmed that Mr Ian Ronald, executive vice-president and one of the group's joint chief executives, had resigned following the appointment of Mr David Thomson as president of Zellers, one of HBC's department store chains.

The Thomson family owns 74 per cent of HBC, as well as an international network of publishing, travel and energy interests.

Mr George Kosich, until now HBC's other executive vice-president, has been named president and chief operating officer in charge of all merchandising operations.

Mr Nell Wood, president and chief executive of Marlborough Properties, HBC's real estate subsidiary, will join the company's board and management committee.

The management committee of directors and senior managers has overseen HBC's affairs for the past 2½ years in the absence of a single chief executive.

HBC suffered a net loss of C\$4.4m (US\$34.2m) in the three months to April 30, including interest payments of C\$5.5m.

The company, the oldest commercial enterprise in North America, is in the process of disposing of assets not related to its merchandising and property businesses. It has already sold fur sales operations in Canada and Britain, a wholesale division and a chain of stores serving remote northern Canadian communities. Debt has been reduced in the past year from C\$2.75bn to C\$2.35bn.

William Hall on the latest move by a US bank to provide against bad Third World debt and strengthen its balance sheet

BankAmerica confronts a capital issue

BANKAMERICA'S decision to bolster substantially its reserves against troubled Third World loans and take a \$1bn second-quarter loss has underlined the group's urgent need to raise either several billion dollars of new capital or shrink significantly its balance sheet.

The San Francisco-based banking group, which was forced to omit its common stock dividend after losing over \$900m over the last two years, announced late on Monday that it had increased its reserve for possible credit losses by \$1.1bn to \$3.5bn, or 4.8 per cent of total loans at the end of March.

The action met with a cool response on Wall Street where Bank America's shares fell 5% to 51% in early trading yesterday. Mr Raymond T. Garea, president of Bates Consulting Analysts which specialises in monitoring the financial fortunes of major US banks, said that BankAmerica was already undercapitalised and the latest move "will have the impact of greatly reducing its capital base once again."

The decision to bolster its loan loss reserves means that BankAmerica has one of the strongest loan loss reserve ratios of any major US bank and its primary capital ratio

of 7.4 per cent is the third-highest of the top 10 US banks. However, analysts note that the action will wipe \$1bn off the group's already slim \$3.36bn of common shareholders funds which supports assets of \$39.5bn and non-performing loans of \$3.5bn.

The group's ratio of equity capital to total assets has slipped to around 2.3 per cent which is less than half the average for major US banks. "In terms of any standard one wants to look at, be it regulatory or market, they do not have sufficient capital," said Mr Garea yesterday.

Mr Mark Gross, a vice president of IBCA, a firm of bank analysts

described BankAmerica's move as "positive" but said that it would put additional pressure on the group to raise additional capital.

The decision to increase its loan loss reserve ratio marks a major reversal in the attitude of one of the world's biggest international lenders which until now had stressed that unlike other major US banks it saw no need to bolster its reserve for loan losses from its current above average level of 3.17 per cent.

Mr Tom Clausen, former president of the World Bank who was brought in late last year to head the

troubled group after his predecessor had been ousted, told the annual general meeting just over a week ago that the bank's loan loss reserve ratio was "appropriate" and he saw "no fundamental change in the economics of the situation."

However, the bank acknowledged that it had changed its mind "in light of recent events regarding international debt brought on by major additions to loan loss reserves made by Citicorp, Chase Manhattan, Security Pacific Corporation and other banks."

Citicorp's decision to report a \$2.5bn second-quarter loss after boosting its loan loss reserve ratio by \$3bn last month was welcomed by Wall Street which sent its shares sharply higher, and this has encouraged other major banks to take similar action which means that they are effectively writing down a substantial proportion of the value of their loans to troubled Third World countries.

"These large increases in loan loss reserves by major banks not only change the way developing country debt is viewed but potentially will affect the dynamics of how this problem will be dealt with," said Mr Clausen.

Unlike BankAmerica, Manufacturers Hanover's shares have risen since Citicorp's dramatic announcement three weeks ago, and analysts say that while a substantial increase in its loan loss reserves could have a serious impact on its balance sheet, it has more financial flexibility than BankAmerica which has sold off most of its best assets already.

BankAmerica, which is currently capitalised in the stock market at \$1.7bn, has been trying for some months to raise \$1bn of new capital, and it was unclear yesterday how its latest action would affect its balance sheets."

BankAmerica's decision, which will result in its reporting a substantial loss for the third year running and delay the restoration of the dividend, has refocused attention on Manufacturers Hanover whose exposure to heavily indebted Latin American countries is roughly twice its equity capital of \$3.2bn.

Manufacturers Hanover said yesterday that "it's no secret that we've been considering some action since Citicorp made its announcement."

However, it indicated that it was unlikely that the bank will make any announcement before its board meeting next Tuesday when it will also announce its next dividend.

BankAmerica's fundamental recovery should be basically unaffected by this action although we expect that the reserve addition will have benefits for the company over the long term," said Mr Clausen.

The additional reserve, when added to the previously established reserves and prior charge-offs applicable to the countries in question, amounts to approximately 25 per cent of the \$10bn owed to BankAmerica by borrowers in the 45 countries.

The group said that it expected to apply the additional substantial tax provision benefits resulting from the increased reserve against its operating income over time, after using its existing benefits.



Mr Tom Clausen: "appropriate reserves"

Maxwell frustrated in HBJ court move

By James Buchan in New York

MR. ROBERT Maxwell's bid to overturn a defensive plan by Harcourt Brace Jovanovich, the US publishing giant, was yesterday brusquely rejected by a New York federal judge.

Judge John Kennan said in a written opinion that the UK publisher's effort to disrupt the payment of a special dividend by Harcourt Brace shareholders would have been unfair to "countless investors" if it had been upheld.

The opinion said that the British Printing & Communication Corporation (BPCC) had been unable to show "irreparable injury" if it failed to gain an injunction against the \$40-a-share cash dividend. Last month Mr Maxwell withdrew a \$40-a-share hostile offer for Harcourt Brace.

The dividend is part of a drastic recapitalisation plan adopted by Harcourt Brace to stave off Mr Maxwell. It involved taking on some \$50m in debt to pay shareholders the special dividend.

BPCC's US attorneys have asked for a delay in the dividend payment until a complicated dispute is settled over the status of \$200m Harcourt Brace convertible debentures, which are affected in value by the recapitalisation plan.

Noranda to shut Quebec mine

By Our Montreal Correspondent

NORANDA, the Canadian resources group, says it will not reopen its Gaspé Copper Mines operation in north-eastern Quebec because of a recent fire, which caused more than C\$30m (US\$22.23m) damage. Low copper prices are also to blame.

However, the Gaspé smelter will continue using concentrates from Chile and elsewhere.

Caesars bid stalemate

By JAMES BUCHAN IN NEW YORK

THE THREE-MONTH battle for control of Caesars World, the US gambling concern, has been stalled with the rejection by a California court of the financing for a \$327m hostile offer from Mr Martin Sosnoff, a New York investor.

Caesars World stock fell 5% to \$33.50 in early trading yesterday in response to the court ruling, handed down in Los Angeles late on Monday, that Mr Sosnoff's \$35-a-share offer violated federal rules on the use of borrowings in takeover bids.

The court also ordered Caesars World's management to delay for at least a month a shareholders' vote

on its own counter-offer, set for Friday.

The management's offer consists of a recapitalisation of the kind now in vogue on Wall Street. The plan involves the payment of a \$2.25-a-share cash dividend and stock in the heavily indebted company, which the market believes would be worth over \$3 a share.

The judge's ruling is based on a regulation of the Federal Reserve Board, promulgated last year amid concern at highly leveraged bids involving the use of low-grade bonds (known as "junk bonds") secured on the target company's stock.

Chilean forest group wins bankruptcy case

By MARY HELEN SPOONER IN SANTIAGO

A CHILEAN appeals court has upheld the company's offer consists of a recapitalisation of the kind now in vogue on Wall Street. The plan involves the payment of a \$2.25-a-share cash dividend and stock in the heavily indebted company, which the market believes would be worth over \$3 a share.

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rage the company.

Banco Exterior has lost Infosteel and a subsidiary of Spain's Marmel Isidro Tejedor (MIT) group US\$55m for the construction of a cellulose plant in southern Chile. The plant has been plagued by cost overruns estimated at equal to the original costing.

This has caused disputes between the MIT and Compania Manufacturera de Papeleras y Cartones (CMPC), Infosteel parent.

Seagram lifts earnings

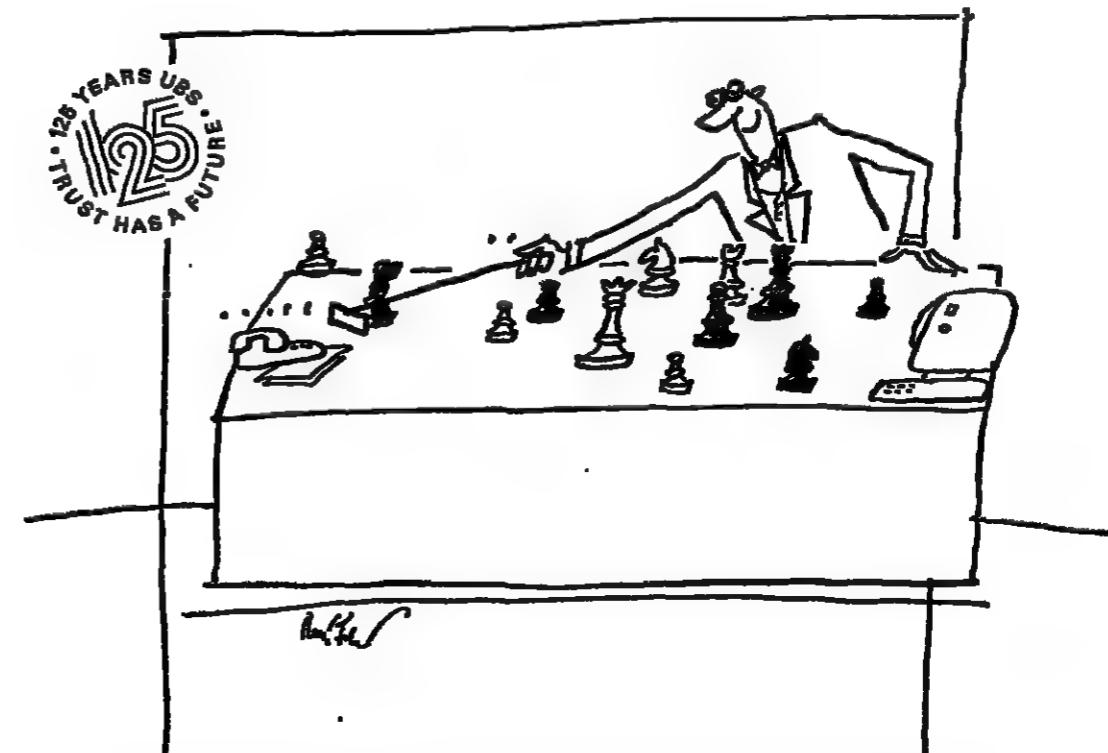
By ROBERT GIBBONS IN MONTREAL

SEAGRAM, the Canadian drinks group, has reported that its liquor and wine business turned around sharply in the first quarter ended April 30, bringing a sharp gain in earnings.

Liquor and wine sales were up almost 26 per cent to US\$832.1m from a year earlier, leading to a gain of 72 per cent in operating income and after-tax income of US\$34.5m, up from US\$15.1m a year earlier. Favorable exchange rates also helped.

Including dividends, totalling US\$30.5m, from Seagram's 22.5 per cent holding in DuPont, against

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Prudential Corporation plc

has acquired

Jackson National Life Insurance Company

The undersigned acted as financial advisors to Prudential Corporation plc.

The First Boston Corporation

Credit Suisse First Boston Limited

June 10, 1987

ARC America Corporation

a wholly owned indirect subsidiary of

Consolidated Gold Fields PLC

has acquired

American Aggregates Corporation

The undersigned acted as financial advisors to ARC America Corporation and Consolidated Gold Fields PLC and as dealer managers of the tender offer.

The First Boston Corporation

Credit Suisse First Boston Limited

June 10, 1987

Beecham Group p.l.c.

has sold its

U.K. and European Home Improvement Products Division

to

Henkel KGaA

The undersigned acted as financial advisors to Beecham Group p.l.c.

The First Boston Corporation
Credit Suisse First Boston Limited

June 10, 1987

Beecham Group p.l.c.

has sold

Roberts Consolidated Industries, Inc.

to
a newly formed, privately held company
organized and owned by

Dubin Clark & Company, Inc.

The undersigned acted as financial advisors to Beecham Group p.l.c.

The First Boston Corporation
Credit Suisse First Boston Limited

June 10, 1987

The First Boston Corporation
Credit Suisse First Boston Limited

INTERNATIONAL COMPANIES and FINANCE

Yoko Shibata on the alternative income strategy of industrial groups

Japanese find a financial cushion

JAPANESE industrial companies may be having a hard time making profits in their main businesses these days, but many are more than making up for it with earnings from investing their surplus funds.

The success of sophisticated fund management or Zaitech (financial technology), as the Japanese call it, has been the main feature in many of the 1986-87 corporate reports that have been published in the past few weeks.

According to a survey by Wako Securities of the results of 976 non-financial sector companies listed on the Tokyo Stock Exchange, nearly one in two of them (48%) made net profits on financial items last year.

Wako said many companies had been tempted to try to make money from money, partly because of the devastating impact of the yen's appreciation on their mainstream businesses and partly because of the remarkably low cost of borrowing.

Some have been highly successful. Toyota Motor, the

TOP TEN ZAITECH EARNERS

	Year to March 1987		
	Zaitech profit	Yen	Change %
	Yen	Change %	pre-tax profit
Toyota Motor	159.0	+11.3	42
Mitsubishi Motor	127.8	+9.4	107
Mitsubishi Corp.	115.4	+11.4	61
Sony	44.3	+3.378.1	58
Sharp	30.9	+2.6	61
Toshiba	22.8	+5.4	25
Sumitomo Corp.	21.6	-	46
Nippon Oil	21.0	+11.2	106
Sanyo Electric	18.0	-4.4	118

* Less last time.

champion in this field, earned Y158.5bn (\$1.1bn) from its investments last year, and will probably do better this year. Market watchers expect Toyota to make a large new issue of convertible bonds soon, thanks to a currency swap, which carry a negative interest rate.

In some cases, companies' investment profits last year were enough to offset operating losses. Among them are Nissan Motor, Sony, Nippon Oil and

Sanyo Electric. Investment profits of JVC, the consumer electronics group, were 2.3 times as high as its pre-tax profits. One analyst pointed out that this meant that five fund managers produced more profits than the company's entire workforce.

Until last year, companies' Zaitech fund management was aimed mainly at reducing the interest burden on existing debts by repaying high interest rates in the past.

Between the Australian and New Zealand dollars (NZ\$311.6m

market to the group's health was reflected in a NZ\$311.6m surplus in market value of listed investments over book value at balance date. This compared with a NZ\$62.8m in the previous period.

The next largest earner for the group was its growing banking operations, which contributed about NZ\$245.5m to the group's well up on the previous year's NZ\$18.8m. Life insurance operations also contributed NZ\$10.1m (NZ\$12.7m previously) while the trust and investment services division lifted its earnings from NZ\$4.9m to NZ\$8.1m. The group now has NZ\$49.9m under management.

The result included a NZ\$16.8m loss in movements be-

tween the Australian and New Zealand dollars (NZ\$39.9m loss previously). Directors said the improved banking result reflected the merging of the Marae and Broadlands operations. They expect a continuation of the positive progress.

The result excluded NZ\$2.1m on ordinary loss (NZ\$2.0m previously). The annual dividend has been raised from 9 cents to 10.5 cents a share, but shareholders can elect to take bonus shares instead.

• Wilson & Horton, a New Zealand newspaper publisher, will invite Mr Robert Holmes a

Court, the Australian financier, to join its board following his

to acquisition last month of a 10.3 per cent stake in the com-

pany, AF-DJ reports from Auckland.

The invitation came after a meeting of shareholders yesterday granted directors power to restrict further share purchases by foreign investors if such purchases might threaten Wilson & Horton's current application to the Government for a New Zealand television licence.

• Golden Bay Cement directors are recommending acceptance of a NZ\$32.8m bid from Winstone, a Brierley Investments unit, Reuter adds from Wellington.

Blue Circle Industries of the UK had previously agreed to sell its 70.4 per cent stake to Winstone.

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Bond to pay A\$160m for Sydney Hilton building

BY OUR FINANCIAL STAFF

BOND Corporation Holdings, Mr Alan Bond's Perth-based

company, is to pay A\$160m (US\$114.4m) for the Sydney Hilton Hotel building, which is adjacent to a site where Mr Bond last week announced plans to build the tallest office building in the southern hemisphere.

The interest due on November 27, 1987 against coupon no 2 will be SUS 411.75 per

SUS 10,000 nominal amount of notes and SUS 4,117.53 per SUS 100,000 nominal amount of notes and has been computed on the actual number of days elapsed (185) divided by 360.

The principal paying agent

SOCIETE GENERALE

ALSACIENNE DE BANQUE

15, Avenue Emile Reuter

LUXEMBOURG

Public Bank seeks 30% stake in MPH

BY WONG SULONG IN KUALA LUMPUR

PUBLIC BANK, Malaysia's fourth largest bank, has submitted proposals to the authorities seeking a 30 per cent stake in Multi-Purpose Holdings (MPH), through which it would effectively control the diversified but financially troubled Chinese investment group.

Tan Sri Teh Hong Pio, Public Bank's president, told shareholders yesterday that the proposals involved the bank taking over Kooperasi Serbaguna Malaysia (KSM), the largest of the 24 deposit-taking co-ops whose activities were frozen by the authorities last August.

KSM has nearly a quarter of a million members who had placed a total of 584m ringgit

White goods shake-up boosts profit at Email

By Bruce Jacques in Sydney

EMAIL, Australia's largest white goods group, has demonstrated the benefits of rationalisation in the industry with a 25 per cent profit rise to \$A35.1m (US\$27.2m) in the year to March, against \$A22.2m.

A record Y\$8,000m was raised through domestic convertible issues last year, up 43 per cent from the previous year. The basic interest rate on such issues now stands at a record low level of 2.3 per cent and companies with the highest ratings can tap the market by paying a mere 1.3 per cent.

A company like Nippon Telephone and Telegraph (NTT) has been able to raise cheap funds to replace high-cost borrowings made in the past, attempt to restructure its Y\$4,600m debts. NTT is placing Euroyen Eurobonds and other foreign bonds while purchasing back outstanding domestic bonds issued at high interest rates in the past.

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UK COMPANY NEWS

Metal Box meets City hopes with 25% boost

BY TONY JACKSON

Metal Box has matched market forecasts with a 25 per cent jump in pre-tax profits to £82.2m for the year to March. As expected, profits were helped by a £7m reduction in pensions contributions, and there were further savings from the phasing out of group headquarters in Reading.

The year was more than offset, however, by the costs of winding up the group's canning operation in Italy, which had been plunged into loss by problems among tomato farmers in the area around Naples. Trading losses from the operation were smaller than the previous year's £7m but before minorities, the group said, there were bad debts of £4.6m charged above the line and a further £3.1m of extraordinary closure costs.

The group said it had also withdrawn from its Peltainer venture in the US, where it had been developing a clear PET plastic bottle with Coca-Cola and other partners. Environmental pressures, based on the difficulty of recycling the product, had been growing for the past year. "None of the US majors were prepared to engage in the environmental controversy," the group said.

Aside from research and development costs written off, net costs on withdrawal would be around £0.5m. Rights would be retained to exploit the concept in some other countries outside the US.

Group sales were 2 per cent ahead at £1,137.7m. The £16.4m rise in pre-tax profits would have been £2.6m higher at constant exchange rates, the group said. In particular, a 4 per cent rise in US profits to £14.7m concealed a rise in dollar terms of 25 per cent.



Mr Brian Smith, chairman of Metal Box

The interest charge was 28 per cent lower at £14.2m. Balance sheet gearing had fallen to 9 per cent net, and 24 per cent gross. Mr Brian Smith, group chairman, said: "We look upon that as a platform, rather than an achievement. We give ourselves normal gearing targets of 30 per cent net."

For the buyers, Mr Peter Clowes said that Brodian hoped to be a long-term investor and would also be seeking a board seat. He stressed that Brodian was unconnected with James Ferguson, the former shell company being built up into a financial services group by himself and 25-year-old Mr Cramer.

However, he refused to comment on whether acquisition of the stake might herald a bid for Buckley's at a later stage. Earlier this year, Messrs Clowes and Cramer built up a near-30 per cent stake in Belgrave Holdings, which they then sold on to a private company owned by the Jivraj family. Belgrave was subsequently bid for by a third party.

General Packaging Systems, the joint venture in plastics packaging with Alcan of the US, was making good progress, the group said.

The dividend has been raised by 21 per cent for the year as a whole, to 5.75p net.

See Lex

Buckleys stake on the move again

BY NICKI TAIT

THE MERRY-go-round of stakeholders in small Welsh brewer Buckley's Brewery, moved on yesterday with Brodian—a nominees company owned by Mr Guy Cramer and Mr Peter Clowes—emerging as the purchaser of the 27.57 per cent stake formerly held by Bestwood, the financial and property services company headed by former stockbroker, Mr Tony Cole.

The stake—4.18m shares—was bought at 137.5p a share, netting Bestwood a modest profit.

Yesterday, Mr Cole said that his holding had been built up at a cost of slightly under £5m.

Buckley's shares gained a further 4p to 148p.

Earlier this year, Mr Cole tried—in the face of hefty opposition from Buckley's, to win a place on the board and to oust Jasper Clutterbuck, a Whitbread director. Whitbread Investment Trust, too, holds 27 per cent.

Yesterday, Mr Cole maintained that some momentum, at least, had been injected into Buckley's management, and so Bestwood felt that it was better to take a smaller profit now rather than a larger one later.

For the buyers, Mr Peter Clowes said that Brodian hoped to be a long-term investor and would also be seeking a board seat. He stressed that Brodian was unconnected with James Ferguson, the former shell company being built up into a financial services group by himself and 25-year-old Mr Cramer.

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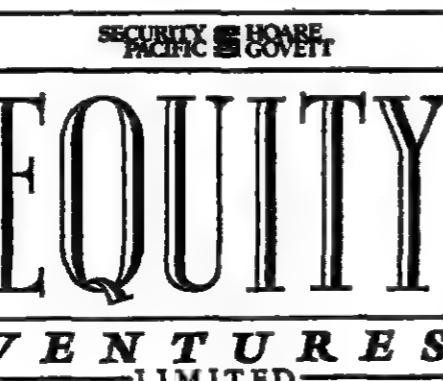
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See Lex

OPERATING PROFIT BY DIVISION

UK	1987 (£m)	1986 (£m)
Other countries	11.2	2.7
Food and drink packaging	29.4	29.1
General packaging	11.1	9.7
Engineering	4.5	5.5
Central heating	11.3	8.0
Overseas		
US	14.0	12.4
Central heating	1.8	1.6
Royalty and other income	10.3	8.2
Related companies	7.9	6.2
Total	101.5	85.4

This announcement appears as a matter of record only.



has advised, and arranged the management buyout for

£28,500,000

of

The Clares Equipment Group

from

GUINNESS PLC

Equity and mezzanine finance co-underwritten by

SECURITY PACIFIC HOARE GOVETT and **COUNTY NATWEST**
EQUITY VENTURES LIMITED and **VENTURES LIMITED**

Senior debt and working capital facility arranged and underwritten by

Security Pacific Bank

Management team advised throughout by

Price Waterhouse

OVER 100 ENQUIRIES FOR ENGINEERING COMPANIES

Unigate advances 26% to £105m

Unigate, the dairies group, yesterday announced 1986-87 profits ahead of stockbrokers' forecasts, but witnessed its share fall over the day.

Taxable profits for the year to end of March were £104.7m, up £21.8m more than the previous year. The City was expecting figures in the range £100-108m and the shares were initially marked up to over 420p from 415p, but ended the day 20p down at 413p.

Turnover was £50m up at £107.7m against £104.4m. The company experienced growth in all but two of its milk areas, which encompass food, transport and specialist industrial services.

St Ivel, the health food division, increased its operating profits by 19 per cent to £15.6m (£13.1m). Mr Daniel Hodson, finance director, said that this had been achieved as a result of the progress of the Shape, Seal and Gold brands.

The poultry division achieved £10.5m, against 28.3m. Demand for white meat had been buoyant, Mr Hodson said, but depressed conditions in the red meat market partly explained their decline at Unigate Foods.

There were earnings profits fall from 58.1m to 57.4p. Another adverse factor was the high price of the milk used to make cheese, he said.

Unigate Dairies increased

despite turnover down 29m to £56m.

Profits from Wimanton, the motor dealer, jumped 51 per cent to £15.9m. Approximately half of the increase derived from acquisitions made during the year, Mr Hodson said.

Gilspur, which combines the company's exhibition and engineering activities, increased profits to £9.7m (£5.9m). Mr Hodson said that over 100 companies had expressed an interest in the engineering business put up for sale last month. They made around £2m last year and a sale is expected "within the next month or so."

Unigate Dairies increased

activities generated £4.1m (£2.2m) and income from related companies was £4.4m (£3.4m). Interest payable declined to £7.4m (£12m).

Tax for the year was £35.5m (£28.1m). Earnings per share were 30.8p, against 24.6p.

Capital expenditure for

expansionary projects was £89.6m (£22.8m), out of a total of £122.9m (£75.9m). Acquisitions had contributed to a further £76.5m (£41.6m). Net debt gearing was 18.3 per cent at the year end, down from 19.1 per cent.

The board recommended a final dividend of 7p (6.25p), making 11.5p (9.7p) for the year.

See Lex

Premier Oil doubles profits to £8.6m

By Lucy Kellaway

Premier Consolidated Oilfields, the independent oil company, yesterday announced doubled for the year to March, despite the fall in the oil price.

Profits before tax rose from £4.4m to £8.6m (£2.8m). Mr Roland Shaw, chairman of Premier, said that the results were "enormously encouraging" and justified the purchase last year of Burmah Oil's oil and gas interests.

However, he said that even if the company had not made the acquisition it still would have avoided making a loss for the year.

Next year he said that profits would be further boosted by a full 12 months' production from the Thistle field in the North Sea and from higher production from the onshore Wytch Farm oil field.

In the course of the year, Premier drilled 20 wells, which resulted in six discoveries in Trinidad. The company also discovered oil in Block 22/2 in the North Sea. Mr Shaw said yesterday that, although the latest well drilled off the block was disappointing, the company was still pressing ahead with two further wells and remained optimistic about the prospects.

He said that Premier's major exploration interests overseas were in Papua New Guinea and offshore Thailand, close to a recent discovery by Shell.

COMMENT

Five years of steeply-ascending earnings per share have evidently not exhausted the market's appetite for more good news from Bradstock. A prospective multiple of 17.5 leaves it still clear of bigger and more conspicuous rivals in the sector. True, that should firm, the dollar might not

Bradstock rises 45% to £3.5m

BY NICK MUNKE

Bradstock, insurance broking group, pushed pre-tax profits up 45 per cent to £3.5m in the first half of 1987 and yesterday declared an interim dividend up 27 per cent at 14p.

The results showed a jump of a little less than 41 per cent in the group's brokerage income, which reached £6.6m in the six months to March 31. Fifty-three per cent of Bradstock's brokerage is in reinsurance, while the remainder comes from direct insurance business.

The group's shares gained 18p to close at 302p last night.

Mr David Bradstock, group chairman, said it would be difficult to sustain Bradstock's growth in brokerage income in the second half, but he was confident that the full year's results would show satisfactory progress.

Bradstock obtained a Stock Exchange listing in June 1985 as the holding company for a

group of insurance and reinsurance broking companies operating mainly in the UK and the US.

Their specialisations include UK professional indemnity insurance and North American aviation and marine reinsurance.

Expenses grew 37 per cent in the first half to £3.5m, leaving an operating profit of £2.7m (£1.65m). Before net investment income of £803,000 (£584,000), after-tax profits were £1.9m (£1.05m). Earnings per share jumped 56 per cent to 9.3p.

COMMENT

Five years of steeply-ascending earnings per share have evidently not exhausted the market's appetite for more good news from Bradstock. A prospective multiple of 17.5 leaves it still clear of bigger and more conspicuous rivals in the sector. True, that should firm, the dollar might not

Egerton buys US aggregate business

BY NICKI TAIT

Egerton Trust, the former Caparo Properties, the main interest of which are in nursing homes and sheltered housing for the elderly, yesterday announced further expansion in the US with the \$29.3m (£17.52m) acquisition of a Massachusetts-based aggregates business.

Egerton Corp, an old-established family-owned company, is involved in ready-mixed

concrete and gravel extraction, mainly around Worcester, in the Boston hinterland. In 1986 it made an operating profit of £4.3m and pre-tax surplus of £4.8m, on sales of £39.4m.

The company owns about 850 acres of mineral-bearing land and some 120 houses of its own, considered to be suitable for future residential, commercial and industrial development.

Egerton said its Net assets had a value of £16.1m at end-1986, including £4.6m in cash.

Egerton said that these were substantially undervalued.

Preliminary revaluation suggested that the present figure was not less than the purchase consideration.

Egerton, which is following recent moves into the US aggregates market by substantially-larger UK building companies like C. H. Beazer and Tarmac, said the acquisition would expand its stock of development land and complement its existing US activities.

The company intends to centre its US expansion in New

England and under Mr Frank Sanderson, chairman, a former chairman of Bovis, made its first move with a \$12.4m deal which included land and properties in Vermont and Massachusetts last December.

The price will be satisfied by staggered cash payments, \$1m on completion, \$6m after two years and \$8m after four years.

Management has agreed to stay with the business and there is a clause of one-quarter of pre-tax profit in four years to end-1990 if, in total, top \$10m.

To pay for the acquisition, Egerton is raising \$10m via a placing of 5.8m shares at 18p.

Existing shareholders are offered first refusal on these shares on a two-for-seven basis.

Directors, family and associated interests, which own 67 per cent of Egerton, have undertaken to take up 18.2 per cent of the placing, so that their stake will probably be diluted to about 40 per cent.

Yesterday, Egerton shares

jumped 7p to 213p.

The group's expansion into the US market has been furthered by the opening of four new Athena galleries, bringing the operating total to seven. If the Athena formula succeeds, the group envisions a much broader penetration into the US.

Capital spending forecasts for the year were raised £2m to £3m and Pentos has established an Athena subsidiary in Singapore. Athena stores-in-store now operate in Singapore and Hong Kong.

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The problem with potatoes have, if nothing else, demonstrated the benefits of broadening the base of the business in the volatile food market.

Margins have mustered some improvement in the opening

weeks of the second half of the year.

The City expects profits of

£2.25m for the full year.

Unigate pulls further ahead

(And profits pass the £100 million mark)

In recent years, Unigate has built up a record of high performance - and 1986/1987 was no exception.

Thanks largely to strong gains in an increasingly health-conscious market by products like St. Ivel's Gold, Shape and Real, and by our poultry products, we increased food sales and profits substantially.

Unigate Dairies (again, thanks in part to investment in healthier low-fat milks) also grew very satisfactorily.

Our Wincanton motor and transport businesses accelerated briskly.

And Giltspur's exhibition service activities showed strong progress, too.

Our International division's results were adversely affected by the fall in the US dollar, but we're happy to say that the current year's trading prospects are already looking distinctly brighter.

The overall result was, once again, record profits (up 26% to £104.7 million) and record earnings per share (up 24% to 30.6p).

Our return on trading capital improved from 23.5% to 28.3%, putting us even further in the forefront of UK industry. And even after capital expenditure of £93 million (£40 million of it for expansion) cash inflow from operations remained impressive.

For full details of the year's progress, please send the coupon for a copy of our newly-published Annual Report.

It will show you just how strongly the tide is running in Unigate's favour these days.

Unigate

Staying ahead
in food, transport and
industrial services

100

If you would like a copy of the 1987 Annual Report, please write to: Public Affairs Department, Unigate PLC, Unigate House, Western Avenue, London W3 0SH.

Name: _____

Address: _____

Postcode: _____

FT 10/8

UK COMPANY NEWS

ICI to buy Belgian seed company for £100m

By William Dawkins in Brussels

Imperial Chemical Industries of the US is expected to complete by the end of this week its takeover of Société Exportation de Semences, the leading Belgian seed breeding company.

The British chemicals giant is negotiating for full control of SES and not just 50 per cent stake as thought earlier, industry experts said yesterday. Both shareholders, Ferusel, the Italian agro-industrial group and Raffinerie Trellemondo, Belgium's largest sugar refiner, have agreed in principle to sell the 50 per cent which they each own. The purchase price is thought to be in the region of £100m.

SES, one of Europe's top seed producers, has developed a fungus resistant strain of sugar beet and one of Europe's most popular strains of soya seed. Negotiations are thought to have opened with ICI two or three months ago, though ICI executives in Brussels refused to comment on any aspect of the takeover.

Glaxo for New York

Glaxo Holdings announced that its application for a listing on the New York Stock Exchange of its outstanding ordinary shares in the form of American Depository Receipts (ADRs), has been approved and that trading of ADRs commences today.

United/Exetel

Exetel shareholders are choosing cash by a wide margin over shares in United Newspapers, the publishing group which this week succeeded in its £230m takeover bid.

The 48p cash alternative has been accepted on behalf of more than 80 per cent of shares so far. The United share offer was worth 479p yesterday.

Wardle Storeys' deal

Wardle Storeys has sold the military trainer and air launcher businesses which were previously part of GQ Defence Equipment at Godalming, Surrey, to Ferranti. These businesses formed part of the RFD Group, which was acquired by Wardle Storeys in June 1986, and currently employs about 50 people. Turnover is approaching £5m per annum.

The three product ranges included in the sale are air defence tactical training theatres, Marksmen small arms training systems and air launchers.

Western Motor

Western Motor Holdings has agreed to buy Penta, a Reading-based retail motor trader, for around £13.5m. Some £7m of cash element will be funded via a rights

Purchases boost Siebe to £62m

BY CLAY HARRIS

Siebe will soon be on the acquisition trail again. Mr Barrie Stephens, chief executive, said yesterday that the controls, engineering and safety equipment group planned to spend at least £150m this year.

This would follow a £390m US buying spree in 1986-87, which has put Siebe in the position to expect sales this year of £1.1bn, more than half from its controls division.

Siebe yesterday reported pre-tax profits of £62.1m for the year to April. This is nearly 50 per cent higher than the 1985-86 figure of £43.2m, which was restated to reflect Siebe's change this year to using average rather than year-end values for currency translation.

On unchanged policy, profits would have been nearly £2m lower at £60.2m. Currently translation is especially important because more than 70 per cent of its turnover and profits are generated outside

the UK. Turnover increased to £675m from £371m (restated from £272m).

Siebe's three US acquisitions lost no time in adding to profits. Robertshaw Controls, specialising in heat-control systems, contributed £18.1m in six months. Ranco, its low-temperature counterpart, brought in more than £2.4m in its first two months.

H. Salisbury, market leader in high-voltage protection equipment, reported profits of £410,000 in three months.

Existing businesses also advanced. The original Siebe safety equipment operation and Tecalemit garage equipment company increased profits by 10.5 per cent to £25.6m.

ComAir, the compressed air division bought from IC Gas, contributed £15.8m against £9.4m in eight months of 1985-86. Deutsche Tecalemit's first

against £450,000 in four months last time.

"We're looking in essence for the high profitmakers with good after-sales and spare parts potential," Mr Stephens said. Despite gearing to 128 per cent, Siebe would not be seeking any additional equity capital until it was ready to announce its acquisition.

Turnover was an £10.5m extra ordinary charge, announced at the interim stage, arising from Siebe's unsuccessful contested bid for APV, the UK process equipment company.

Earnings per share advanced to 65.4p (£5.4p, restated from 54.4p to reflect the accounting policy change and rights issue). The final dividend of 10.57p (8.4p) will make a total of 15.26p (13.48p), a 13 per cent increase.

● **comment**

Lightning rarely strikes twice in the same place. Barrie

Stephens still cannot believe Siebe's fortune in picking up both Robertshaw and Ranco in the space of weeks, to create the basis of a world-beating controls group. But Siebe would be well advised not to push its luck too far. Its shares are notoriously vulnerable to the paperissuing machine. The £3 fall in the price of Elvix yesterday is not so much a reflection of such doubts, however, as reaction to a handful of forecasts which overshot even a result boosted by the accounting change. Currencies remain a considerable cloud for a company which finds hedging too much trouble. Siebe's shopping expedition was uncommonly successful but now it needs time to finish unpacking and get everything in working order. It should have no difficulty of achieving £100m pre-tax, where a p/e of 14 makes the shares look enticing.

McLeod Russel hit by strong pound

McLeod Russel, which announced in April that it was merging 80 per cent of its Indian tea interests with Mendip, a consortium of European investors, yesterday revealed a £60,000 downturn in pre-tax profits to £5.68m for the half year to end-March.

The directors blamed the strength of sterling against the currencies of the countries in which it operated for some £26.6m of the shortfall following transaction.

The group pointed out that crops of plantation companies were seasonal and therefore figures for the opening half year should not be taken as an indication of the likely outcome for the year as a whole.

The group's activities other than its Indian interests, have been transferred to a newly-created holding company. Consideration for the 80 per cent tea interests will be £13.6m cash.

An interim dividend of 3p (2.475p adjusted) is paid in October following reorganisation. Half year turnover totalled £12.47m (same).

Wardell Roberts up

Wardell Roberts, the Dublin-based USM quoted tea, coffee and starch distributor, increased its pre-tax profits from £11.1m to £11.5m (£1.38m) in the year to March 31, 1987, and the total dividend is raised from 1.67p to 2.3p net with a final of 1.4p.

Stated earnings per share rose from 64p to 75p, an increase of 14 per cent.

The directors said the results were brought about by an improvement in margins, together with a tight control of overheads. The marginal decline in turnover — down from £17.85m to £16.9m — was largely accounted for by the substantial drop in the price of tea during the year.

The proceeds of the issue will be used to make acquisitions. The board announced that United Guarantee had entered into agreement to

Net asset value up 60% at New Throgmorton

BY NIKKI TAIT

The New Throgmorton Trust, one of the split-level investment trusts, yesterday reported a 56.8 per cent increase in the net asset value of its capital shares during the year to end-March, at 247.7p.

The final dividend on the income shares increases from 2.1p to 3.35p, making a total for the year of 4.6p, 37.5 per cent higher than in 1985-86. The capital shares added 7p to 137p on the news, while the income

shares gained 8p to 93p.

Yesterday New Throgmorton's managers said the results reflected the company's emphasis on "recovery" situations. Its consistent investment philosophy since it converted to a split-level trust five years ago. Its largest holdings currently include Atlantic Computer, London Evode STC and United Newspapers. Its investments are predominantly UK-based.

ILG announced its stake last month and said it represented a "trade investment", but did not rule out predatory intentions longer-term. Yesterday, it said that this position had not changed. Asked whether further stake-building might be in view, ILG would only comment, "We are looking at the situation with interest."

Owners, meanwhile, said there had been no formal contact between the two groups, and that the situation over Tjaerhovs — with which it announced discussions about a possible "association" — was unchanged, with a statement likely in due course.

The directors intend to split the existing shares, which are traded on the over-the-counter market, into 21 shares to increase their marketability. And it is intended to make an application for a quotation on the Third Market.

Directors added that the present year had started well in both the racing and breeding divisions.

Utd Guarantee rights

United Guarantee (Holdings) is to raise £2.54m net through a rights issue of 6,491,627 new ordinary 5p shares at 45p each on the basis of 1 new share for every four held on May 29 1987.

The proceeds of the issue will be used to make acquisitions. The board announced that United Guarantee had entered into agreement to

acquire Interlite Linear Controls and Textiles from the Talbot Group for a consideration of £1.25m.

The acquisition is to be financed by the issue of 2,727,777 United shares at 45p each to Talbot which has appointed National Investment Group, underwriters to the rights issue, as its agent to offer £6,665.60 of the consideration shares to existing shareholders pro rata to existing holdings at 45p each. NGI has agreed to place the shares with institutional clients at 45p each subject to the offer to shareholders.

United Guarantee (Holdings) is to change its name to United Guarantee.

Revenue after taxation was 19 per cent higher at £1.06m (£884,516).

The board is recommending a one-for-one capitalisation issue.

Intl. Leisure lifts stake in Owners Abroad

BY NICKI TAIT

Shares in Owners Abroad, the tour operator and aircraft seats contractor, added another 3.5p to £33.50 yesterday on news that the larger International Leisure Group, headed by Mr Harry Goodman, had raised its stake from 6.8 per cent to 9.2 per cent.

ILG announced its stake last month and said it represented a "trade investment", but did not rule out predatory intentions longer-term. Yesterday, it said that this position had not changed. Asked whether further stake-building might be in view, ILG would only comment, "We are looking at the situation with interest."

Owners, meanwhile, said there had been no formal contact between the two groups, and that the situation over Tjaerhovs — with which it announced discussions about a possible "association" — was unchanged, with a statement likely in due course.

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Directors added that the present year had started well in both the racing and breeding divisions.

The annual dividend for the year to April 30 rose by 11 per cent from 21.5p to 24.5p, making a total of 2.03p, compared with 1.83p in 1986. Earnings per share lifted from 1.93p to 2.31p.

Revenue after taxation was 19 per cent higher at £1.06m (£884,516).

The board is recommending a one-for-one capitalisation issue.

F & C Alliance

F & C Alliance Investment, the small company specialist investment trust of the Foreign and Colonial Management Group, reported a net asset value for April 30 up 21 per cent from 14.24p to 17.49p.

The annual dividend for the year to April 30 rose by 11 per cent from 21.5p to 24.5p, making a total of 2.03p, compared with 1.83p in 1986. Earnings per share lifted from 1.93p to 2.31p.

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issues. +On capital increased by rights and/or acquisition issues. †USM stock +Unquoted stock. ‡Third market. §Irish pence throughout.

Brookville admits breaking the Code

By Philip Cogan

Brookville Securities, the private company bidding for building group J. Jarvis, yesterday admitted it had inadvertently broken the Takeover Code and would now, at the request of the Panel, reduce its stake to 29.89 per cent.

Jarvis' advisers, Bainwright Benson, has alleged two breaches of the code: that Brookville had failed to provide information that it had sufficient resources to satisfy full acceptance of the offer; and that the offer should have been conditional on 50 per cent acceptance.

Brookville's 27.5m bid was triggered after it bought 3.45 per cent of Jarvis last week, carrying its stake to 32.76 per cent above the Takeover Code's 29.1 per cent limit.

Brookville's advisers, PK English Trust, yesterday said it had satisfied itself that the company had the resources to meet the £7.50 per share cash offer, and altered the terms of the offer to require a 50 per cent acceptance level.

Nash Inds midway rise

PRE-TAX profits at Nash Industries, the packaging, engineering and construction group increased from £56,000 to £74,000 in the six months to March 31, 1987. Turnover was slightly lower at £31.9m against £32.3m.

Mr John Nash, the chairman, said the interim results were all generated from the group's existing subsidiaries.

Stated earnings per 25p share climbed from 1.3p to 4.3p. The interim dividend is doubled to 1p net on the enlarged share capital.

Plaxtons doubled

Plaxton (GB), coachbody builder, produced a 98 per cent boost in interim profits to £123,000 on turnover up from £12,240 to £18.18m.

Earnings per share rose from 0.4p to 0.9p, and the interim dividend was unchanged at 1.5p.

Mr John Pepper, chairman, said the results for the 26 weeks to March 29 reflected another moderate performance, again mainly due to losses in luxury coachbuilding.

Kynoch warning

G. G. Kynoch, the Scottish woollen cloth manufacturer, increased its pre-tax profit from £5,638 to £5,740 in the half year to February 28 1987. Turnover for the period was up from £1.83m to £1.85m.

Mr G. D. Hay, the chairman, said the current strength of sterling, particularly against the dollar, had produced a slow-down.

After tax of £8,433 (£6,752) and preference dividend paying of turnover from export markets, affecting the second half of the year, there was a loss of 2.2p (2.5p) per share. The interim dividend is raised from 0.5p to 1p to reduce disparity between payments.

Regalian more than doubles to £8.2m

Regalian Properties, the residential developer which has specialised in the renewal of former public housing, yesterday announced a 125 per cent increase in its 1986-87 pre-tax profits and more than doubled its dividend.

But on the market, the shares moved up only slightly, gaining 1p to 264p, suggesting that the profit increase had been fully anticipated in the price.

Pre-tax profits in the year to last April were £8.2m compared with £3.6m in the previous year, on a turnover up from £21.1m to £27.2m.

The directors declared a final dividend of 1.375p a share, bringing total payments for the year to £1.955p, against payments of 0.954p for 1985-86.

Earnings per share moved from 3.35p to 3.9, although there was during the year a right issue and two vendor placings that together raised some £80m.

Mr David Goldstone, the managing director, said the company's development programme, which should produce a turnover of £22.5m in the year to April 1988, was now fully funded. He undertook that there would be no share issues that would dilute earnings growth per share.

● **comment**

A combination of developments coming on stream, and a

buoyant house market, especially in the south east, helped to swell Regalian's margins, so that in the south east it has exceeded its 20 per cent target. In the provinces it has achieved sales around that figure although having to work harder for it. Sales are coming on which point to a further increase in profits this year, although it seems unlikely that they will be doubled for the second year running. For 1987-88 there should be a further fillip from the Bankside office development on the south of the Thames, which will hit the London market before the rush of other developers' projects arrive. But the company will probably need to produce around £14m pre-tax to keep earnings per share at current levels, because the paper will be in for a full year and not, as in the year past, for just part of it. Some City estimates are for 1987-88 pre-tax profits of around £15m to give an eps of 11.3p. This would put the shares on a prospective p/e of 22, about double that of other housebuilders. With a development programme that is putting in new houses and less on refurbishment, the company's rating may change

UK COMPANY NEWS

SHARES BOOSTED BY BETTER-THAN-EXPECTED RESULTS

N. Brown surges 51% to £9.2m

By ALICE RAWSTHORN

N. Brown Group, the mail order and financial services group, yesterday watched its shares rise by 15p to 620p when it surpassed the City's expectations by a 51 per cent increase in 1986-87 pre-tax profits to £9.2m.

Mr David Alliance, chairman, whose family holds a controlling interest in the group, said that it was committed to pursuing growth both organically and by acquisition.

Traditionally Brown has been a mail-order company, but during its last financial year it diversified into insurance broking and fund management with the acquisitions of Morfitt & Turnbull and Hammond House Investments respectively.

Mail order dominated this set of results, however, with

Morfitt contributing just £800,000 for its first seven months.

Mail order is still swamped by the J. D. Williams business, which produces a direct catalogue for older working class women with weight problems.

Brown has introduced two new catalogues — Comfortably Yours and New Horizons — both of which are now trading profitably and should contribute in the present financial year.

Brown began a mail order pilot scheme in conjunction with Marks and Spencer last autumn. This scheme is still a small-scale project and it will be decided later this year whether to develop it further.

In January to February 28 group turnover increased to £73.4m (£57.4m). Earnings per share rose to 22.9p (14.5p). The

board proposes to pay a final dividend of 5.25p making 7.5p (5.6p) for the full year.

Since the year end Brown has diversified into property services with the acquisition of Dunlop Heywood, a firm of commercial chartered surveyors.

The group intends to expand Dunlop, which has offices in London and Manchester, into a national network.

Mr Alliance said that Brown was now scouting about for acquisition opportunities within its established spheres of mail order, financial and property services.

• comment

For years Brown has thrived in the fashion conscious mail order industry by being as unfashionable as can be. It specialises in selling clothes to

the CEDE women who are too old, too poor and too plump for its more fashionable competitors to bother with; and has nurtured a very lucrative market.

This year it will glean growth from other areas with the first contribution from its new catalogues and the full fruits of its expansion into finance and property. With these acquisitions Brown has not only moved into new markets, but should balance its books by countering cash-hungry mail order with cash-rich financial services.

The shares have soared in recent years — anyone who invested £1,000 in 1977 would hold £60,000 of shares today — but projected profits of £13m and a prospective p/e of 20.5 suggest there is more growth to come.

Continuous Stationery in profit

By Philip Coggan

Continuous Stationery bounced back into the black yesterday, announcing preliminary pre-tax profits of £300,000 after two years of losses.

The company has been transformed in the past year after the Lansdown family, managers of the company for over a century, sold its 61.6 per cent holding. Mr Bill Eastwood, formerly managing director of the J. B. Eastwood poultry company, became chairman and since then the group has expanded rapidly via acquisition.

During the year, the company acquired Paperweight, T. Blackburn (Printers), and Carwin (Business Forms), the latter two results being included on a merger accounting basis.

As a result, the previous year's figures have been restated from a £132,000 loss to a £38,000 profit.

Newly acquired subsidiaries made a pre-tax profit of £220,000, but this was reduced by a loss in the original business of £26,000.

Turnover was up at £7.71m from a restated £7.16m and after taxation of £455,000 (£24,500), earnings per share were up sharply at 4.96p (0.43p).

The final dividend is set at 1.5p (0.45p) making a total of 5.5p (5.3p) per share.

British Benzol hits £8m via a Powerscreen boost

British Benzol, enlarged via the acquisition of Powerscreen last November, increased its profits sharply in 1986-87 and is returning to the dividend list for the first time since 1980.

Profits for the group, formerly a small fuel business heavily dependent on the declining coke market and now a world leader in the manufacture and distribution of mobile screening equipment following the £25m acquisition, rose from an adjusted £5.85m to £8.04m pre-tax.

The results for the year to March 31 last were struck on a merger accounting basis and included 15 month figures of Powerscreen.

In effect, the acquisition was a reverse takeover and Powerscreen now contributes some 80 per cent of group profits.

Commenting on the results Mr Patrick Dougan, chief executive, said: "The combination of a rationalised Benzol with the positive cash flow, product development and marketing and distribution strengths of Powerscreen will lead to future good earnings and progressive dividend growth."

For 1986-87 shareholders are to receive 3p net dividend per 10p share from earnings of 6.8p (5.8p). Last October, at the time of the proposed offer for Powerscreen, the directors forecast a dividend of not less than 3p positive — this company

now has 10 petrol filling stations to augment its bulk distribution business and prospects for the current year were described as excellent.

• comment

British Benzol has become a very badly-named company since the acquisition of Powerscreen last autumn in what was essentially a reverse takeover. This, perhaps along with recent memories of a chequered past, accounts for a rather lowly prospective p/e of 10 on the shares at 125p based on analysts' forecasts of £10.5m pre-tax profits.

Benzol's new management has paid off £2.8m of debt since February and is sitting on £3m in bank deposits. It has a worldwide product distribution network for a range of mobile screening machines that have only limited competition and an intro to markets ranging from gravel sorting to the processing of sewage.

The directors said that the market for screening apparatus was continuing to swing towards mobile equipment and that new opportunities were being constantly researched.

At the present time Powerscreen's sales were running at record levels and the directors were confident that this progress could be maintained.

Brown Lennox, a manufacturer and distributor of static and mobile crushing equipment acquired by British Benzol for £1.5m in February, was developing encouragingly. The JC Abbotts' fuel distribution activities made a useful contribution to profits and was also cash positive — this company

Osborne & Little below expectations

By Philip Coggan
Starting costs in the US restricted growth at Osborne & Little, the wallpaper and fabric designer, last year leaving pre-tax profits below market forecasts at £143m.

An extraordinary debit of £165,000 was taken to reflect the costs of opening the New York showroom, and profits were further restricted by £150,000 of US operating losses. But Sir Peter Osborne, the chairman, said that the US operations, which generally carry higher margins, should show modest profits this year with a moderate contribution expected next year.

Last year, US sales totalled \$430,000, of which 85 per cent occurred in the second half and the group now has 3,000 American account customers.

Despite the US costs, pre-tax profits in the year ended March 31 still showed a 23.4 per cent increase from the previous year's £2.2m, on turnover up 35.5 per cent at £8.58m (£6.32m).

After tax of £812,000 (\$461,000), earnings per share were 20 pence, 20 per cent higher at 13.12p (10.94p). The final dividend is being set at 2.6p ("nil," making a total of 5.5p (3p)).

Prontaprint falls 74% after subsidiary losses

A SUBSIDIARY's trading losses and higher marketing expenditure ate into profits at Prontaprint Holdings, the US-quoted franchiser of high-speed print shops, fall by 74 per cent to £213,000 pre-tax for the year to March 27.

Turnover fell from £2.76m to £2.54m after two disposals and the lower level of franchise fees received, said Mr Edwin Thirlwell, chairman.

The £65,000 trading losses of Fudge Kitchen, the group's specialist confectionary retailer, pulled profits down, and closure costs of £363,000 for the offshoot were shown as an extraordinary item.

Marketing costs in the UK had been abnormally high, he said, partly because of the television advertising campaign in April and May of 1986.

Earnings per share fell from 7.7p to 2.3p. The directors maintained the interim dividend at 1p but will not be recommending a final — shareholders received a total of 2.5p previously.

The group's strategy for improving future results includes developing the profitable Prontaprint core business, and launching an aggressive franchise recruitment campaign in the UK and abroad to improve the sale of franchises in the current financial year.

"The directors are confident that these actions coupled with intensified sales activities in conjunction with our licensees, will improve performance," said Mr Thirlwell.

Sales by franchisees in the current financial year were ahead of the comparable period last year, and the directors expected to see a substantial improvement in profits.

Overseas development continued and the group is now operating in 10 countries. The total of 455 units includes 65 new shops opened in the year. Pilot units have also been opened in Holland and Italy.

The group's new corporate identity had been further

Atkins electronic problems hit shares

Atkins Brothers (Hosiery) left the market disappointed yesterday with pre-tax profits for the year ended March 31 emerging just £54,000 up at £1.16m. The shares closed down 18p at 232p.

At the half way stage, pre-tax profits were more than doubled to £458,000 and turnover was ahead by over 51.2 per cent. For the full year turnover increased by 29.4m to £19.8m. In November, however, the company disposed of its loss-making knitwear division and the directors said that the benefits would not be felt until the current year.

They said that during July and August 1986 it became evident that budgets prepared for the 1986-87 year, prepared for electronics businesses a few months previously, would not be met. Management and structural changes which had been and were continuing to be carried out to rectify the situation had serious profit ramifications in the short term.

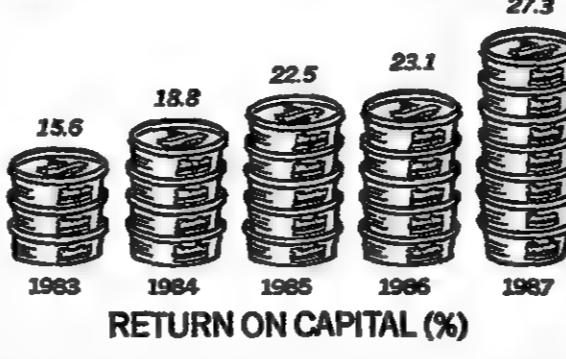
Demand across the whole range of textile products and services continued to be strong, with the hosiery division in particular, experiencing another very successful year.

The directors said that the current year's trading had commenced satisfactorily with the first two months' results ahead of last year.

METAL BOX SHAPING THE FUTURE

At Metal Box we have accelerated the development of our business and we're shaping the future.

- Profit before tax up 25%
- Earnings per share up 20%
- Dividend for the year up 21%



RETURN ON CAPITAL (%)

During the year we continued our drive into new packaging technologies with a £15 million expansion in facilities to produce the Lamipac high barrier plastic food container and the Lamicon multi-layered squeezable sauce bottle in the UK.



The joint venture with Alcoa, Genesis Packaging Systems, is making good progress in the USA.



We recently acquired five companies which add to existing operations in plastics packaging in the UK, and in security printing and advanced conveyor systems in the USA.

The acquisition of Rudco Industries and Favorite Check Printers will double the size of Clarke Checks Inc., which now ranks among the largest security printers in the USA.

Stelrad's UK and European central heating businesses achieved outstanding results from their modern facilities.

Commitment to investment in research and development remains high with expenditure across the Group of £20 million for the year.

Year in brief	1987 £ million	1986 £ million
Turnover	1,137.7	1,114.3
Trading profit	101.5	85.4
Rationalisation costs	(5.1)	—
Interest (net)	(14.2)	(19.6)
Profit before taxation	82.2	65.8
Net borrowings	27.3	45.5
Earnings per 25p share	21.2p	17.6p
Dividend - net	5.75p	4.75p
Return on Capital employed	27.3%	23.1%

Abridged figures from the 1987 Annual Report.

To further strengthen our operations we shall continue to acquire businesses which bring us new markets or technical skills or to which we can bring our expertise. Further benefits from this firm foundation will be seen in future results.

For a copy of the Metal Box Annual Report, please fill in the coupon and address it to The Company Secretary.

M.B. Metal Box p.l.c.

Tel (0734) 581177

Queens House, Forbury Road, Reading RG1 3JH.

Name	5
Address	8
Tel:	

To the Company Secretary

The Report will be available from June 29th 1987.

Opening up the future

FT

BANCO LATINOAMERICANO DE EXPORTACIONES, S.A.

US\$32,000 FLOATING RATE

NOTES DUE 1991

WITH WARRANTS TO PURCHASE

3,000,000 SHARES OF

CUMULATIVE PARTICIPATING PREFERRED STOCK

In accordance with the provisions of the Notes, notice is hereby given, that for the six months interest Period from June 10 to December 10, 1987, the notes will carry an interest rate of 9% per annum.

The amount payable on December 10, 1987 against Coupon No. 3 will be US\$425.73 for Bearer Notes of US\$1,000 principal amount, US\$425.73 for Bearer Notes of US\$10,000 principal amount, US\$425.73 for Bearer Notes of US\$100,000 principal amount.

The dividend is a total of 0.75p (0.715p) with a recommended final of 0.58p (0.534p).

YEARLYINGS — The interest rate for this week's issue of local authority bonds is 9 per cent, unchanged from last week, this compares with 9% per cent a year ago. The bonds are issued at par and are redeemable on June 15 1988. A full list of issues will be published in tomorrow's edition.</

TECHNOLOGY

EUROPEAN Silicon Structures (ES2), an iconoclastic venture, will later this month take delivery of one of the keys to its future—a Perkin-Elmer Aebel 150, the last word in commercially available electron beam lithography equipment.

Costing a cool \$4.5m, the Aebel 150 will make possible ES2's principal business objective: to supply its customers with silicon chips tailored to their exact specifications in substantially less time and at a greatly reduced cost compared with traditional custom design techniques.

It aims to reduce the cost of fully customised chips—the secret, many would argue, of successful niche marketing—from hundreds of thousands of dollars to a few thousand dollars.

In fact, it is meeting that objective already. A special service to entrepreneurs allows them five designs at about £2,000 each. Universities can design a wafer with up to 28 different designs on it for £10,000.

The Perkin-Elmer machine will be installed in ES2's semiconductor processing plant nearing completion at Rousset, Aix-en-Provence, in France. The first silicon samples should start to flow from there towards the end of this year.

Until then, demand for silicon products is being met from the US, through the use of Exel's fabrication facility in San Jose, California. The first Aebel 150 was installed there by ES2 engineers last year.

ES2's co-chairmen, Mr Robert Helkes and Mr Robb Wilmot writing in the 1986 annual report, concluded: "Within one year of operation, the temporary use of an existing fabrication facility in San Jose has allowed us to prove conclusively the effectiveness of E-beam fabrication."

ES2's business case, first set out in detail in 1985, rests on three main arguments:

- Direct-write electron beam lithography is an economic method of manufacturing small volumes (less than 5,000 units) of chips designed to a customer's precise specification. Research suggested that 80 per cent of all custom circuits are produced in these small volumes.

- Custom chip designs can be produced effectively and economically using the latest computer-aided design techniques.

- A European-funded and staffed semiconductor venture can hold its own with the best US and Japanese silicon houses.

Three years on, ES2 has gone a long way down the road to proving the soundness of



Robb Wilmot, co-chairman of ES2, foresees a time when any manufacturer will be able to design a custom chip for less than the cost of a second-hand car.

ES2 moves bespoke chips towards off-the-peg prices

The young European company is already changing the face of the world semiconductor business, reports Alan Cane

these arguments. At the time, however, they seemed closer to heresy.

First, electron beam lithography seemed a long way from use as a production tool. Integrated circuits are traditionally manufactured by depositing a layer of metal on a silicon wafer, coating it with a material which can be activated by light ("resist") and projecting an image of the circuit pattern on to the resist. When the resist is washed off, the circuit pattern will remain in metal on the silicon surface ready for an insulating layer of silicon to be deposited on top.

Direct-write electron beam lithography takes the place of the photographic projection technique. The electron beam

itself is used to write on the wafer surface, giving much improved resolution and the ability to cram more parts onto a single chip.

Early machines were slow, however, and the chief use of electron beam was for cutting "masks," circuit patterns through which light was projected on to the wafers.

IBM, with a proprietary E-beam machine design, has been using the direct-write technique for some years, but the Aebel 150 is the first commercially available equipment to offer production-level speeds.

It can process up to 30 100 mm-diameter wafers an hour, equivalent to 1,000 or more individual chips.

E-beam production technology is valuable chiefly

because it reduces the time taken to make project masks and offers high resolution, but it cannot help cut down the time spent baking the chips or treating them with etching chemicals.

The chief weapon in the company's drive to cut semiconductor costs is computer-aided circuit design. The name of the technique is "silicon compilation." A silicon compiler is a piece of software which can take English-like descriptions of what a chip is expected to do and transform them automatically into circuit designs.

It is, therefore, a step beyond gate-array techniques, where a final customising layer or two of metal is added to a basic chip design, or semi-custom (cell library) methods where predriven electronic circuits are stored in a computer memory ready to be called into place to complete a finished design.

ES2 has just completed the takeover of Lattice Logic, a UK company, based in Edinburgh, which is a world leader in silicon compilers. It aims to provide customers with high-performance workstations coupled with its specialised software.

The customer should then be able, given a little hand-holding, to design his own chip from scratch ready for manufacture in ES2's E-beam facility.

The logic behind this approach is a belief that demand for customer-specific integrated circuits (CSICs)—the more user ASIC, application specific integrated circuit, refers to semi-custom products as well) will grow quickly until it approaches 50 per cent of the market for silicon chips.

The evidence is that the company is right. Of all ASIC designs in 1986, CSICs are expected to represent 30 per cent with ES2's share of the market topping 20 per cent.

What is remarkable about ES2 is the amount that has been achieved in a relatively short time. Customers who have been supplied with chips range from British Aerospace and GEC to a small Scottish security company, Raamid, making secure postal boxes for the Middle East. According to Mr Rod Attwool, director for northern Europe, every chip the company has fabricated has worked first time.

ES2 is changing the face of the custom chip business. Its advertising reflects the change from esoteric, high ticket business to standard service complete with discounts and special promotional offers. Mr Wilmot foresees the time when any manufacturer will be able to design a custom chip, adding value to his product, for less than the cost of a second-hand car.

ROBOTS that could do a variety of jobs on building sites are the target of a research programme involving a group of leading Japanese construction companies.

The aim of the project, which is co-ordinated by the systems science institute at Waseda University in Tokyo, is to come up with a blueprint for a series of flexible machines which could do work such as assembling steel beams, laying bricks and pouring concrete.

The computer-controlled machines would obtain information about their surroundings through television cameras and other sensors. In this way,

WORTH WATCHING

Edited by Geoffrey Charlish

Kodak homes in on electronic images

FOLLOWING ITS announcement a year ago of Megaphone, a filmless still camera for industrial and professional purposes, Eastman Kodak has revealed a range of products that allow still colour video images to be stored on miniature floppy disks, sent over phone lines and printed out in colour. Each of the disks hold 25 images and the multi-disk recorder can store 1,500 pictures.

Mr E. K. Paxton, manager of Kodak's electronic photography division sees a "multi-billion dollar" business developing in this area. But so far Kodak has said little about its intentions in the consumer electronic photography market.

Australian designs for UK circuits

AUSTRALIAN CHIP technology is making its appearance in the UK via the London-based Integrated Circuit Design Centre. The Centre is the European arm of Integrated Silicon Design, which was set up in 1984 to exploit research at the University of

Adelaide. Products and services to be offered include very large scale integration (VLSI) design software, custom design and some seminars on VLSI and gallium arsenide technology.

tronics R&D expenditure was also up, Boeing's by 85 per cent for example, and Apple Computer's by 75 per cent (\$22,800 per employee).

The list of top spenders, however, remained much the same: General Motors (\$4.2bn), IBM (\$22,800 per employee), AT&T (\$22,800) and General Electric (\$1.3bn), followed by Dow, Post, Eastman Kodak, United Technologies, Hewlett-Packard and Digital Equipment.

How PC users can line up a job

FOR PERSONAL computer (PC) users, a new way of applying for jobs is emerging from Microlink, the Stockport, UK, electronic mail service.

Initially, the job hunter compiles the relevant personal information on his PC and sends it over Microlink to Central CV Register, a Swindon company working in association with Microlink. Central CV processes a professional curriculum vitae and will store it locally in its computer from which it can be updated as necessary. The company will then telex it to employers of the subscriber's choice and provide the subscriber with paper copies.

The service is aimed initially at those interested in technology and managerial appointments. The Swindon company has applied for a licence to start an employment agency. This will enable it to find roles for clients by dealing with employers.

Divergent views of Britain's telecoms

TWO RATHER different views of the effect so far of telecoms liberalisation in the UK have surfaced recently.

A report from Ovum, the UK market research company, looks at various countries. It finds that the end of the telecoms monopoly in the UK is bringing faster change, re-



for building products, heat exchange, drinks dispense, fluid power, special-purpose valves, general engineering, refined and wrought metals, MM plc, Birmingham, England

duced long distance call charges and business phone services like Centrex from British Telecom's competitor Mercury. (In Centrex, each user has a direct line to the exchange instead of a switchboard extension.) The report, "Telecommunications: the opportunities of competition," is generally bullish, asserting that the long accepted notion of telecoms as a natural monopoly no longer holds true "and are now outweighed by the advantages of competition."

The view of the UK's telecommunications Users' Association is a little different in the spring edition of its journal, Chairman Bill Mieran writes: "Regrettably, Mercury has not become the dynamic force we expected. They seem to have noticed the end of the monopoly with increased levels not that different from BT. The pace of BT improvement in service seems to have slowed and in some cases regressed." Mr Mieran thinks there should be more independent services like that in Hull.

A survey of 200 top UK user companies conducted by National Utility Services and quoted by the TUA Journal shows that 63 per cent think BT's services have either deteriorated or failed to improve since privatisation, while 32 per cent think pricing policy is unfair.

CONTACTS:

Ovum: London, 837 4851; TUA: London, 833 7228; Microlink: UK, 081 456 4332; Kodak: UK, 01 942 8112; Technical Information: US, (201) 438 4774; Integrated Circuit Design Centre: London, 081 3644; Aircel: UK, 0773 768382.

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FT LAW REPORTS

Laytime runs despite the fog

**BULK TRANSPORT GROUP
SHIPPING CO v SEACRYSTAL
SHIPPING LTD**

Court of Appeal (Lord Justice Lloyd, Lord Justice Glidewell and Sir John Megaw): May 15 1987.

A SHIP'S right under a berth charter to give notice of readiness to load "whether in berth or not," arises as soon as she arrives in port and is ready to load, in the same way as under a port charter; and the ship has "arrived" if she has reached a place within the port where she is at the immediate and effective disposition of the charterers, irrespective of whether she is unable to reach an available berth due to fog.

The Court of Appeal to hold when allowing an appeal by Seacystal Shipping Ltd, owners of the Kykion, from Mr Justice Webster's decision that the charterers Bulk Transport Group Shipping Co Ltd, were not liable for demurrage in respect of delay in reaching berth due to fog.

LORD JUSTICE LLOYD said that the Kykion was chartered on the General Box lay-out form to load a cargo of steel in Italy for discharge in the US Gulf.

She arrived at Houston on December 17, 1984. A berth was available for her but she could not proceed to it by reason of fog. As a result of the fog the pilot station was closed. She gave notice of readiness as soon as she arrived, on December 17.

The owners said laytime began to run the same day. If berth or not. Ex hypothesi,

they were right they were entitled to \$30,455 demurrage. The charterers said the owners were not entitled to give notice of readiness until the vessel berthed on December 19, or perhaps when she had left her anchorage on her way to berth.

If they were right no demurrage was due.

The charter provided that time was to commence within specified hours after notice of readiness to load was given "time to count . . . when [whether in berth or not]."

It was common ground that the contractual destination was the discharging berth. In other words, it was a berth charter rather than a port charter.

The arbitrator held that the effect of "whether in berth or not" was to make it which would otherwise have been a berth charter into a port charter. He went on to hold that time started to run on December 17.

Mr Justice Webster took a different view on both points.

As to the first point he held that the shipowners' primary obligation was to reach the contractual destination, namely the berth; and that "whether in berth or not" did not override that obligation—the charter remained a berth charter.

He said that "whether in berth or not" meant that notice of readiness could be given and time start to run when a vessel within the named port waiting for a berth to become available. Here the vessel was not waiting for a berth to become available. She was waiting for the fog to clear.

There was nothing in the wording of the provision which limited its operation to such a case. The wording was quite general. Notice of readiness might be given whether in general. Notice of readiness might be given whether in

therefore, notice of readiness might be given before the vessel had reached its contractual destination.

Some limit must, of course, be placed on the provision. Nobody suggested that notice of readiness could be given while the vessel was still at sea.

If a limit were to be placed on the clause, it was better that it should be by reference to the place at which notice of readiness might be given, rather than the reason why the vessel was unable to proceed to berth.

Certainty was of great importance. The traditional view of "whether in berth or not" had always been that it enabled a valid notice of readiness to be given as soon as the vessel had arrived in port, provided the other conditions of valid notice were satisfied.

The traditional view was preferable as a matter of construction and afforded a greater degree of certainty in practice.

"Whether in berth or not" enabled valid notice of readiness to be given once the vessel had arrived in port, even though the reason she was prevented from proceeding further was not unavailability of a berth, but bad weather.

In practical terms the effect of "whether in berth or not" was to turn a berth charter into a port charter.

The conditions which must be fulfilled before a vessel was entitled to give notice of readiness in a port charter were well-established.

First, she must have arrived at the place within the port where she was at the immediate and effective disposition of the charterers. Second, she must be ready, so far as she was concerned, to load or discharge cargo. She need not be absolutely ready, but she must be capable of being made ready by the time her cargo gear was needed.

It was not suggested that the second condition was not fulfilled in the present case, or that the vessel was not ready in herself. The suggestion was that the first condition was not fulfilled.

Mr Eder for the charterers argued that the vessel could not, as a matter of common sense, be said to be at the immediate and effective disposition of the charterers if she was unable to proceed by reason of fog.

The majority House of Lords decision in the *Aetos* [1961] AC 135 approved the so-called "Parker test" for an arrived ship in a port charter, namely that the vessel must have reached that part of the port known as the "commercial area" where a ship could be loaded when a berth was available, albeit she would not be loaded until one was available.

In the *Johanna Oldendorff* [1974] AC 476, 533 the House of Lords overruled the *Aetos*.

For the Parker test it sub-

sstituted what became known as the "Reid test"—before a ship could be said to have arrived at port "she must, if she can and proceed immediately to a berth, have reached a position within the port where she is at the immediate and effective disposition of the charterer. If she is at a place where waiting ships usually lie she will be in such a position."

The effect of substituting the Reid test was to extend the distance from the actual loading or discharging spot at which the ship could be said to have arrived, though she must still be within the legal limits of the port. (See the *Morothus Ensign* [1978] AC 1.)

When the Parker test prevailed it was never suggested that the weather was a relevant factor. Once a ship was anchored in the commercial area and ready in herself, she was entitled to give notice of readiness, even if she was unable to proceed to berth by reason of bad weather.

The Reid test was not intended to introduce a new factor. There was nothing to suggest that if the ship was where waiting ships usually lay she might nevertheless not be at the immediate and effective disposition of the charterers because of the weather.

It was conceded by Mr Eder that a vessel could be at the immediate and effective disposition of the charterers despite a temporary obstruction in the fairway preventing her getting into berth when vacant.

There was no difference in principle between a temporary obstruction and a permanent obstruction in the fairway preventing her getting into berth when vacant.

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COMMODITIES AND AGRICULTURE

Protection attacked at Food Council

DELEGATES TO a meeting of the United Nations' World Food Council said the US, the EC and Japan had damaged the economies of poorer nations through protectionist agricultural policies, reports Reuter from Peking.

They said over-production had pushed food prices down, hurting the export trades of less developed countries and indirectly fostering hunger and malnutrition.

The Australian delegate unveiled a plan to cut record food stockpiles and liberalise agricultural trade. He said the US, the EC and Japan practised 80 per cent of the protectionism in the Organization for Economic Co-operation and development.

"Strategies must be deployed to bolster western nations' political discipline," said Mr Geoffrey Miller, the Secretary of Australia's Department of Primary Industry and Canadian Wheat Board Minister of State Mr Charles Mayer called current world food trade "the greatest and most tragic paradox in agricultural history. A world where 500m human beings are undernourished while food production and stocks have grown to record levels."

Indian cotton

INDIA'S COTTON crop in the current season totals 9.5m bales of 170 kgs each, down 2m from the record 11.5m in 1985/86, an official of the East India Cotton Association said yesterday, reports Reuter from Bombay.

EICA president Mr C. Mirani told a meeting of traders that dry weather in some cotton-growing states and reduction of the area under cotton cultivation has resulted in lower output this year. He said unprofitable raw cotton prices led a fall in the area under cultivation to 6.92 million hectares in 1986/87 from 7.36m the year before.

Pakistan wheat

PAKISTAN'S wheat crop, hit by unusual rains and hailstorms last month, is expected to be 12.13m tonnes, against a target of 14.7m, a Government official said, reports Reuter from Islamabad.

Parliamentary Secretary for Food and Agriculture Mr Sardique Kanju told the National Assembly damage to the crop in the main growing province of Punjab was 21 per cent.

Japanese rice

Mr Mutsumi Kato, Japan's Agriculture Minister, said he would refuse to discuss setting Japan's rice market to the US, according to Ministry officials, reports Reuter from Tokyo.

"There is no official request for such talks by the US. But even if there were, I would refuse to join in," the officials quoted him as saying.

Gulf Aluminium plan advances

BY ANGELA DIXON IN DUBAI

A \$12m project to build an aluminium smelter in the tiny emirate of Umm al Quwain moved a step closer this week when the emirate's ruler, Sheikh Rahaid al Mualla, gave his assurance that gas supply would be provided. Although gas is abundant in the region its supply has been the main question mark hanging over the project.

The Government of Umm al Quwain—part of the United Arab Emirates federation—will take 30 per cent of the voting equity of \$150m. The capital of the company will be raised from \$35m to \$300m.

These developments were announced after a board meeting of the new company by Mr Peter Brauner, the entrepreneur who has already succeeded in organising two aluminium pro-

jects in the Gulf—one in Bahrain and one in Dubai.

Players in the Umm al Quwain project so far include four engineering companies engaged as contractors—Palfour Beatty, Brown and Root, the West German Ferrostat, and Hawker Siddeley. Engineering design is almost complete, and the project is set to reach "contract effectiveness" by the end of November.

Everbright Industrial Company and National Minerals and Metals Import and Export Corporation, both of China, have agreed jointly to purchase 75,000 tonnes per annum of ingot on a 12-year take-or-pay basis.

In addition a joint venture between Furukawa of Japan and Southwire of the US has

undertaken to purchase 120,000 tonnes per annum and Austria Metal AG, 25,000 tonnes per annum in the form of billet, rolling slab and other upstream products.

The Arab Banking Corporation has expressed an interest, according to Mr Brauner, in underwriting a large part of the preferred stock and in providing banking management.

Lloyds Bank International has prepared a funding scheme for work-in-progress, while Standard Chartered Merchant Bank will act as financial adviser to the project.

Other participants in the project include Aluminium Company of America, for technology provision; W. S. Atkins, as verifying engineers, and Widnall and Trollope, quantity surveyors.

LONDON MARKETS

COCOA VALUES came under renewed pressure on the London futures market yesterday, reflecting sterling strength against the dollar, reports from the precious metals, silver and platinum futures all rallied towards the close on short-covering, reports Drexel Burnham Lambert.

Early trading in local selling

eased prices but local short-covering touched off commission house stops as the markets recovered before the final wave of buying took prices back to the highs. Copper futures traded narrowly for most of the day before speculative buying emerged towards the close. Crude oil futures were more active than oil, though in the main activity continued to be dominated by locals although the prices were noted as sellers of the July/August switch and, once trade support was evident, tending to follow the dollar, though in sugar, trade support was responsible for a slight rally. In cotton futures follow-through commission house selling eased prices before trade buying (on a scale as well as price fix basis) saw prices recover as the market closed higher on the day. The meats were weak, cattle futures opened lower but were recovered, hog futures were under pressure for most of the day while pork bellies steadily in response to firm cash prices. Wheat futures rallied in quiet trading on concerns over upcoming rains in the harvesting areas, new crop corn futures eased for the same reason, while the soyabean complex featured two-sided trading, cash demand steady old crop, the weather easing new crop contracts.

MAIN PRICE CHANGES

INDICES			
REUTERS			
June 9 / June 8 Month ago Year ago			
1603.9	1603.8	—	—
(Base: September 18 1981 = 100)			

DOW JONES			
June / June 8 Month ago Year ago			
3000	3000	—	—
8 June 8	4	Month ago	Year ago
1603.8	—	—	—
(Base: December 31 1987 = 100)			

US MARKETS

HEATING OIL

THE US DOLLAR continued to dominate the precious metals. Yesterday, as the gold, silver and platinum futures all rallied towards the close on short-covering, reports Drexel Burnham Lambert.

Early trading in local selling

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fore trade buying (on a scale

as well as price fix basis) saw

prices recover as the market

closed higher on the day. The

meats were weak, cattle

futures opened lower but were

recovered, hog futures were

under pressure for most of

the day while pork bellies

stepped steadily in response to

firm cash prices. Wheat futures

rallied in quiet trading on

concerns over upcoming rains

in the harvesting areas, new

crop corn futures eased for

the same reason, while the

soyabean complex featured

two-sided trading, cash de-

mand steady old crop, the

weather easing new crop

contracts.

CHICAGO

HEATING OIL

London futures, cents/US gallon

ORANGE JUICE

15,000 lbs, cents/lb

PLATINUM

5 Troy oz, \$/troy oz

SILVER

5,000 troy oz, cents/troy oz

SUGAR WORLD

"T" 112,000 lbs, cents/lb

CLOTHES

40,000 lbs, cents/lb

LIVE CATTLE

40,000 lbs, cents/lb

LIVE HOGS

30,000 lbs, cents/lb

NEW YORK

40,000 lbs, cents/lb

SILVER

5,000 troy oz, cents/troy oz

SILVER

5,000 troy oz, cents/troy oz

SILVER

5,000 troy oz, cents/troy oz

COPPER

37,500 lbs, cents/lb

COPPER

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Opinion polls boost sterling

STERLING IMPROVED in currency markets yesterday, following another encouraging opinion poll for the Conservative party ahead of tomorrow's general election. The latest poll gave Mrs Thatcher a 13 point lead over the Labour party and encouraged further investment in sterling.

The pound closed at \$1.6815 up from \$1.6398 and DM 2.9750 from DM 2.9275. It was also higher against the yen - Yen 238.75 from Yen 235.0 and SFr 24.625 from SFr 24. Against the French franc it finished at FF 9.9475 from FF 9.8225. On Bank of England figures, the dollar's exchange rate index rose to 72.3 from 72.8 at the opening and 72.7 on Monday night.

The dollar showed a small decline as dealers re-assessed the prospects of a successful outcome to the Vaeclarum Conference by Mr James Baker, US Treasury Secretary, not to expect any fresh initiative tended to undermine confidence and with US trade figures for April due for release on Friday the market retained its bearish view.

An agreement by the finance ministers of the seven leading nations to strengthen the coordination of their economic policies without establishing a framework if there were not achieved appeared to have little impact on currency traders.

The US trade deficit is expected to be around \$16bn compared with \$15.6bn in March and while a figure below this would help to underpin the US unit, a higher number would create further downward pressure.

IN NEW YORK

	Last	Previous Close
Spot	1.6810-1.6820	1.6395-1.6495
1 month	1.625-1.626	1.625-1.626
3 months	1.625-1.625	1.625-1.625
12 months	1.615-1.620	1.610-1.620

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

	Last	Previous
5.00	72.8	72.8
10.00	72.8	72.8
11.00	73.0	72.8
12.00	72.8	72.8
2.00	72.8	72.8
3.00	72.8	72.8
4.00	72.8	72.8

Changes are for ECe, therefore positive change denotes a weak currency.

Adjustment calculated by Financial Times.

POUND SPOT- FORWARD AGAINST THE POUND					
	Day's spread	Close	One month	3 months	6 months
US	1.6410-1.6420	1.6305-1.6305	1.625-1.626	1.620-1.621	1.615-1.616
Canada	2.2079-2.2330	2.2250-2.2330	2.205-2.206	2.200-2.201	2.195-2.196
Netherlands	3.328-3.336	3.328-3.336	3.325-3.326	3.320-3.321	3.315-3.316
Denmark	1.1118-1.1123	1.1185-1.1190	1.118-1.1185	1.118-1.1185	1.118-1.1185
Ireland	1.0205-1.0215	1.0205-1.0215	1.0205-1.0215	1.0205-1.0215	1.0205-1.0215
W. Germany	2.955-2.964	2.955-2.964	2.955-2.964	2.955-2.964	2.955-2.964
Portugal	2.025-2.026	2.025-2.026	2.025-2.026	2.025-2.026	2.025-2.026
Spain	2.025-2.026	2.025-2.026	2.025-2.026	2.025-2.026	2.025-2.026
Austria	20.77-20.98	20.95-20.98	20.95-20.98	20.95-20.98	20.95-20.98
Switzerland	1.455-1.470	1.455-1.470	1.455-1.470	1.455-1.470	1.455-1.470
Belgium	1.1115-1.1120	1.1115-1.1120	1.1115-1.1120	1.1115-1.1120	1.1115-1.1120
Italy	11.00-11.12	11.10-11.12	11.10-11.12	11.10-11.12	11.10-11.12
Norway	1.1115-1.1123	1.1115-1.1123	1.1115-1.1123	1.1115-1.1123	1.1115-1.1123
France	9.85-9.96	9.84-9.95	9.84-9.95	9.84-9.95	9.84-9.95
Sweden	10.20-10.25	10.20-10.25	10.20-10.25	10.20-10.25	10.20-10.25
Denmark	2.45-2.50	2.45-2.50	2.45-2.50	2.45-2.50	2.45-2.50
Australia	2.45-2.50	2.45-2.50	2.45-2.50	2.45-2.50	2.45-2.50
Japan	1.1115-1.1120	1.1115-1.1120	1.1115-1.1120	1.1115-1.1120	1.1115-1.1120
UK	1.6810-1.6820	1.6810-1.6820	1.6810-1.6820	1.6810-1.6820	1.6810-1.6820
US	1.6410-1.6420	1.6410-1.6420	1.6410-1.6420	1.6410-1.6420	1.6410-1.6420
Canada	2.2079-2.2330	2.2250-2.2330	2.205-2.206	2.200-2.201	2.195-2.196
Netherlands	3.328-3.336	3.328-3.336	3.325-3.326	3.320-3.321	3.315-3.316
Denmark	1.1115-1.1123	1.1185-1.1190	1.118-1.1185	1.118-1.1185	1.118-1.1185
Ireland	1.0205-1.0215	1.0205-1.0215	1.0205-1.0215	1.0205-1.0215	1.0205-1.0215
W. Germany	2.955-2.964	2.955-2.964	2.955-2.964	2.955-2.964	2.955-2.964
Portugal	2.025-2.026	2.025-2.026	2.025-2.026	2.025-2.026	2.025-2.026
Spain	2.025-2.026	2.025-2.026	2.025-2.026	2.025-2.026	2.025-2.026
Austria	20.77-20.98	20.95-20.98	20.95-20.98	20.95-20.98	20.95-20.98
Switzerland	1.455-1.470	1.455-1.470	1.455-1.470	1.455-1.470	1.455-1.470
Belgium	1.1115-1.1120	1.1115-1.1120	1.1115-1.1120	1.1115-1.1120	1.1115-1.1120
Italy	11.00-11.12	11.10-11.12	11.10-11.12	11.10-11.12	11.10-11.12
Norway	1.1115-1.1123	1.1115-1.1123	1.1115-1.1123	1.1115-1.1123	1.1115-1.1123
France	9.85-9.96	9.84-9.95	9.84-9.95	9.84-9.95	9.84-9.95
Sweden	10.20-10.25	10.20-10.25	10.20-10.25	10.20-10.25	10.20-10.25
Denmark	2.45-2.50	2.45-2.50	2.45-2.50	2.45-2.50	2.45-2.50
Australia	2.45-2.50	2.45-2.50	2.45-2.50	2.45-2.50	2.45-2.50
Japan	1.1115-1.1120	1.1115-1.1120	1.1115-1.1120	1.1115-1.1120	1.1115-1.1120
UK	1.6810-1.6820	1.6810-1.6820	1.6810-1.6820	1.6810-1.6820	1.6810-1.6820
US	1.6410-1.6420	1.6410-1.6420	1.6410-1.6420	1.6410-1.6420	1.6410-1.6420
Canada	2.2079-2.2330	2.2250-2.2330	2.205-2.206	2.200-2.201	2.195-2.196
Netherlands	3.328-3.336	3.328-3.336	3.325-3.326	3.320-3.321	3.315-3.316
Denmark	1.1115-1.1123	1.1185-1.1190	1.118-1.1185	1.118-1.1185	1.118-1.1185
Ireland	1.0205-1.0215	1.0205-1.0215	1.0205-1.0215	1.0205-1.0215	1.0205-1.0215
W. Germany	2.955-2.964	2.955-2.964	2.955-2.964	2.955-2.964	2.955-2.964
Portugal	2.025-2.026	2.025-2.026	2.025-2.026	2.025-2.026	2.025-2.026
Spain	2.025-2.026	2.025-2.026	2.025-2.026	2.025-2.026	2.025-2.026
Austria	20.77-20.98	20.95-20.98	20.95-20.98	20.95-20.98	20.95-20.98
Switzerland	1.455-1.470	1.455-1.470	1.455-1.470	1.455-1.470	1.455-1.470
Belgium	1.1115-1.1120	1.1115-1.1120	1.1115-1.1120	1.1115-1.1120	1.1115-1.1120
Italy	11.00-11.12	11.10-11.12	11.10-11.12	11.10-11.12	11.10-11.12
Norway	1.1115-1.1123	1.1115-1.1123	1.1115-1.1123	1.1115-1.1123	1.1115-1.1123
France	9.85-9.96	9.84-9.95	9.84-9.95	9.84-9.95	9.84-9.95
Sweden	10.20-10.25	10.20-10.25	10.20-10.25	10.20-10.25	10.20-10.25
Denmark	2.45-2.50	2.45-2.50	2.45-2.50	2.45-2.50	2.45-2.50
Australia	2.45-2.50	2.45-2.50	2.45-2.50	2.45-2.50	2.45-2.50
Japan	1.1115-1.1120	1.1115-1.1120	1.1115-1.1120	1.1115-1.1120	1.1115-1.1120
UK	1.6810-1.6820	1.6810-1.6820	1.6810-1.6820	1.6810-1.6820	1.6810-1.6820
US	1.6410-1.6420	1.6410-1.6420	1.6410-1.6420	1.6410-1.6420	1.6410-1.6420
Canada	2.2079-2.2330	2.2250-2.2330	2.205-2.206	2.200-2.201	2.195-2.196
Netherlands	3.328-3.336	3.328-3.336	3.325-3.326	3.320-3.321	3.315-3.316
Denmark	1.1115-1.1123	1.1			

WORLD MARKETS

FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS

	MONDAY JUNE 8 1987				FRIDAY JUNE 5 1987				DOLLAR INDEX		
	US Dollar Index	Day's Change	Pound Sterling Index	Local Currency Index	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1987 High	1987 Low	Year Ago (approx.)
Australia (94)	133.23	+0.0	120.61	92.51	123.97	133.34	121.20	124.05	140.95	99.92	90.69
Austria (74)	127.74	+0.0	79.36	82.51	2.27	127.70	82.51	101.62	85.94	84.29	84.29
Belgium (67)	126.60	+0.7	105.47	107.54	4.40	125.82	107.54	123.62	96.19	76.94	76.94
Canada (129)	126.61	+0.1	114.52	123.08	2.41	126.42	114.72	122.99	136.17	100.08	97.85
Denmark (39)	118.52	+0.5	107.21	109.45	2.21	118.73	107.21	107.07	98.18	91.85	91.85
France (122)	109.41	+0.2	94.97	97.47	2.45	108.87	94.96	106.57	112.92	92.59	88.89
West Germany (90)	121.72	+0.2	122.51	125.57	2.17	120.76	82.50	105.37	120.33	81.00	82.67
Hong Kong (45)	116.74	+0.1	105.60	117.00	2.88	116.66	106.04	116.92	116.74	96.99	97.74
Ireland (18)	127.62	-0.8	115.44	121.30	3.57	128.69	116.98	122.77	131.88	95.50	82.01
Italy (76)	100.21	+1.0	90.64	97.81	1.83	99.18	90.64	97.25	104.25	80.31	80.31
Japan (458)	155.82	+1.0	140.95	142.25	1.7	154.29	140.95	142.25	172.28	100.00	97.85
Malaysia (36)	171.42	+1.2	154.46	164.46	2.30	172.21	156.54	164.56	172.55	98.24	75.44
Mexico (14)	125.24	+0.2	189.36	194.23	0.75	205.25	186.57	208.02	209.34	97.72	43.46
Netherlands (38)	116.49	+0.6	105.37	108.06	4.08	115.80	102.21	107.98	120.14	95.65	88.92
New Zealand (27)	95.54	+0.9	86.43	87.34	3.05	94.69	86.07	86.88	100.59	83.95	83.95
Norway (24)	140.00	+0.6	126.99	128.99	1.97	139.45	126.99	128.78	144.47	92.29	77.75
Singapore (27)	144.47	+0.0	130.68	132.45	1.75	142.45	130.68	132.29	142.22	98.00	75.24
South Africa (61)	122.72	+0.1	104.57	117.79	3.45	157.77	145.41	116.93	121.31	100.00	82.09
Spain (125)	122.72	+0.1	101.96	107.13	3.78	121.80	102.54	102.02	121.31	97.05	82.17
Sweden (33)	113.12	+0.5	102.32	105.33	2.18	122.59	102.35	102.34	124.68	90.25	89.23
Switzerland (51)	93.58	+0.2	84.65	87.05	1.97	93.42	84.92	87.05	104.05	92.53	81.77
United Kingdom (337)	145.54	+2.4	131.65	131.65	3.20	144.91	131.72	131.72	146.66	95.65	97.22
USA (56)	121.53	+1.1	109.94	121.53	2.97	120.26	107.32	120.26	124.06	100.00	100.37
The World Index (2417)	132.41	+0.9	119.77	125.52	2.00	131.29	116.34	124.72	134.11	100.00	89.29

Base values: Dec 31, 1986 = 100
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Today's prices unavailable

EUROPEAN OPTIONS EXCHANGE

Series	Aug 87		Nov 87		Feb 88		Stock
	Vol.	Last	Vol.	Last	Vol.	Last	
GOLD C	5420	15	42.50	—	—	—	343.50
GOLD C	5480	26	10.50	—	—	—	—
GOLD C	5500	28	5.40	15	15.85	19.2	24.50
GOLD P	5390	205	0.50	10	10.50	—	—
GOLD P	5490	320	3.50	50	33.50	—	—
Jan 87							
SILVER C	5850	71	9	11	48	50	110
SILVER C	5900	26	4.70	12	6.00	6.00	100
SILVER P	5720	26	1.70	12	2.00	2.00	100
SILVER P	5730	41	1.70	12	2.00	2.00	100
Sep 87							
F1200	1200	15	0.85	2	4.60	4.60	100
F1205	1205	15	0.85	2	4.60	4.60	100
F1210	1210	15	0.85	2	4.60	4.60	100
F1215	1215	15	0.85	2	4.60	4.60	100
F1220	1220	15	0.85	2	4.60	4.60	100
F1225	1225	15	0.85	2	4.60	4.60	100
F1230	1230	15	0.85	2	4.60	4.60	100
F1235	1235	15	0.85	2	4.60	4.60	100
F1240	1240	15	0.85	2	4.60	4.60	100
F1245	1245	15	0.85	2	4.60	4.60	100
F1250	1250	15	0.85	2	4.60	4.60	100
F1255	1255	15	0.85	2	4.60	4.60	100
F1260	1260	15	0.85	2	4.60	4.60	100
F1265	1265	15	0.85	2	4.60	4.60	100
F1270	1270	15	0.85	2	4.60	4.60	100
F1275	1275	15	0.85	2	4.60	4.60	100
F1280	1280	15	0.85	2	4.60	4.60	100
F1285	1285	15	0.85	2	4.60	4.60	100
F1290	1290	15	0.85	2	4.60	4.60	100
F1295	1295	15	0.85	2	4.60	4.60	100
F1300	1300	15	0.85	2	4.60	4.60	100
F1305	1305	15	0.85	2	4.60	4.60	100
F1310	1310	15	0.85	2	4.60	4.60	100
F1315	1315	15	0.85	2	4.60	4.60	100
F1320	1320	15	0.85	2	4.60	4.60	100
F1325	1325	15	0.85	2	4.60	4.60	100
F1330	1330	15	0.85	2	4.60	4.60	100
F1335	1335	15	0.85	2	4.60	4.60	100
F1340	1340	15	0.85	2	4.60	4.60	100
F1345	1345	15	0.85	2	4.60	4.60	100
F1350	1350	15	0.85	2	4.60	4.60	100
F1355	1355	15	0.85	2	4.60	4.60	100
F1360	1360	15	0.85	2	4.60	4.60	100
F1365	1365	15	0.85	2	4.60	4.60	100
F1370	1370	15	0.85	2	4.60	4.60	100
F1375	1375	15	0.85				

FT UNIT TRUST INFORMATION SERVICE

July 1st

Prudential Fund Managers Ltd (c)		
SS Claymore Ltd	02-250 2008	01-470 3377
American Growth	1201	1202
Corporate Fund	1203	1204
Income & Growth	1205	1206
International Income	1207	1208
Accumulation Fund	1209	1210
Corporate Income Fund	1211	1212
European Income	1213	1214
Global Income Fund	1215	1216
Corporate Bond Fund	1217	1218
Income Bond Fund	1219	1220
Corporate Bond Fund	1221	1222
Corporate Bond Fund	1223	1224
Corporate Bond Fund	1225	1226
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Corporate Bond Fund	1301	1302
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Corporate Bond Fund		

UNIT TRUST INFORMATION SERVICE

UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

LONDON STOCK EXCHANGE

Account Dealing Dates
Option
*First Declara- Last Account
Deals tions Dealings Day

Jun 1 Jun 11 Jun 12 Jun 22
Jun 15 Jun 25 Jun 26 July 6
Jun 29 July 9 July 10 July 20

*New time dealings may take place from 9.00 am two business days earlier.

The UK stock market moved up strongly to new peaks yesterday as a strong pound and bond market also responded to indications in the latest Marplan opinion poll that the Government is making progress in its negotiations with opposition parties ahead of Polling Day, now only 24 hours away.

Equity turnover increased, albeit by a modest amount, in terms of reported SEAG bargains. Institutional demand was somewhat selective, with the foreign funds restricting their interest to the long-favoured multinationals listed.

While it was the UK opinion poll factors that provided most of the impetus, London also benefited from the overnight strength of the New York market.

The FT-SE 100 index soared by 41 points at best before closing off the top at 2,265.2, a new all-time high and a net gain on the day of 36.8 points. Also at a new peak was the Ordinary, with a 3.1 rise to 1,761.3.

Among the election-influenced stocks, there was a sharp rise in British Gas as the second share payment fell due, and in British Telecom and British Airways. A dull exception, however, was Saatchi & Saatchi after press comment suggested Conservative Party dissatisfaction with the agency's handling of the election campaign.

Among the international stars, the outstanding feature was Glaxo, which soared fresh ahead of today's listing on New York's Big Board. Glaxo is well-known to be favoured by Japanese funds, but foreign interest was moderate yesterday.

Also strong again was Fisons, on the back of last week's circular from Nomura Securities. Fisons, Bechtel, with trading figures due this week, BAT Industries, Bass, Unilever and Grand Metropolitan, all moved up on good institutional interest.

However, the return of the pound to the psychologically significant \$1.65 mark discouraged some export stocks, notably Imperial Chemical Industries and Jaguar.

Government bonds had a very good day, with the buying strength enabling the authorities to activate the 2003-06 tap stock on two occasions at successive prices of £30 1/2 and £30 1/4 — and leaving the market convinced that the stock will next be sold at £30 1/2.

Long-dated gilts closed just over a point higher, bringing yields down to 8.7 per cent. Both foreign and domestic funds bought UK gilts yesterday.

Becham, the pharmaceutical giant, attracted revived support and the 555p, more than recovered Monday's decline of 7; the preliminary figures are scheduled for tomorrow with leading brokers

anticipating taxable profits in the £340m-£350m range.

Securities house Morgan Grenfell issued a "buy" recommendation, with the sales director of the group's European anti-heart attack drug is currently "underestimated," and reckon that the product would achieve worldwide sales of \$350m by 1992.

The clearing banks staged a strong advance and shrugged off the recent effects of the downside pressure on the prices of the short-term debt with the news that BankAmerica had moved to make a \$1.1bn provision against debts and taken a \$1.1bn loss in its second quarter failed to disturb the big four where NatWest advanced 14 to 622p, Lloyds 8 to 540p and Barclays 6 to 545p. Midland were the only laggard, the shares backtracking from the 608p peak reached on to end the day little changed at 535p. TSB were said to have attracted renewed buying interest from the US and edged up to 532p.

Merchant banks were highlighted by J. Rothschild Holdings, which spirited 9 to 194p following aggressive buying by a leading market maker, Kleinwort Benson, 6 to 486p.

Insurance broker Broadstock Group jumped 16 to 202p reflecting the positive lead of Bid talk kept Hogg Robinson up 10 51p on the boil, but a switch left Sedgwick 5 off at 290p and Willis Faber 8 higher at 458p.

Breweries gained ground across a broad front. Allied-Lyons led the way, rising 15 to 433p as the market digested a plethora of analysts' notes emanating from last week's Hirsh Walker excursion. Bass closed 18 to the good at 862p, while Whitbread, 10 to 282p, reflected 10 aircraft 250p gains to 280p, helped by reports that the group is set to purchase Schenley, the American distributor of Guinness' Dewar and Gordon's brands. Regionals were again in demand with Wolverhampton and Dudley 10 up at 373p. Buckley's advanced 4 more to 146p — a two-day gain of 16p — following confirmation that Bestwood has disposed of its 27.57 per cent stake.

Leading Buildings, having marked time on Monday, moved ahead strongly as buyers made their presence felt. Blue Circle, boosted by a broker's lunch and option activity, forged ahead to close 33 higher at 510p. Redland attracted institutional support following a broker's recommendation and rose 18 to 540p, while BREX (trading options) closed 23 higher at 808p. BTR 145p shares were in demand ahead of the preliminary figures due towards the end of the month and finished 24 to 241p in the wake of the sale for 222m of its white goods division to Sweden's Electrolux.

MK Electric gained 10 to a 1887 high of 482p ahead of the preliminary results expected on June 24. Sunleigh picked up 31/2 to 422p in belated response to a

broker's visit to the company. Rawlinson gained 7 to 95p following good figures.

ICL were held in check by currency influences and settled a shade off at 114p. Elsewhere in the Chemicals sector, Adient Colgate 10 advanced 290p to 210p, while GKN 10 to 234p. Wicks, 10 higher at 210p and TI which spirited 11 to 360p. Hawker Siddeley rose 6 to 524p.

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All the leading retailers drew substantial strength from the recently announced 3.6 per cent rise in retail sales during April, but W. H. Smith were outstanding and moved up 16 to 371p ahead of the meeting today between the company and analysts. Bass rose 8 to 269p. Marks & Spencer 14 to 260p. Brown's 25 up at 630p following preliminary results at the top end of market expectations. Hartree leapt 25 to 365p.

Poll-sensitive British Telecom moved from strength to strength following the 13 per cent lead given to the Tories over the Labour Party; heavy domestic buying of Telecom spurred the shares on to an eventual closing level of 3384p, a net gain of 71/2p. Late selling left Amstrad 14 to 188p.

Other leading electricals showed similar strength with rises in the region of 4 or 40 pence to 228p, 269p, 289p, 290p. Thorn EMI advanced 24 to 241p in the wake of the sale for 222m of its white goods division to Sweden's Electrolux.

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Dale, while Mellerware, which were required on Monday following the refinancing deal, dipped 11 to 99p.

A general and spirited advance by the engineering leaders following the latest election indications and double figure rises came to GKN 10 to 234p. Wicks, 10 higher at 210p and TI which spirited 11 to 360p. Hawker Siddeley rose 6 to 524p.

Wesland were well supported and moved up 5 to 140p ahead of Thursday's interim results.

Market suggestions that the Japanese could turn buyers of the stock if the Election outcome favours the Conservatives prompted speculative demand for Tescos which moved up 16 to 368p. Recently-overlooked Argyll Group rose 16 to 470p, while DSC again responded to Press-inspired speculative demand to close another 30 to the good at 360p.

"Shall operation" hopes in the wake of the agreed offer of 125p per share from Clitheroe and partners acting in concert, including the Local London Group, prompted a sharp gain in Marlin Developments which soared 63 to 183p. Brent Walker rose 12 to 286p while British, the subject of UK buying, firmed 7 to 265p. Premer Consolidated added 31/2 to 50p reflecting the better-than-expected annual results and proposed one-for-10 scrip issue.

Gold mining shares were largely overlooked in London yesterday as the pre-election boom in equities attracted investors' attention. Traders said that Cape and Continental institutions were "buyers for choice."

Pilkington, the full-year figures expected today, advanced 26 to 900p, with most estimates concentrated around the 2500p level forecast by the company at the time of the election. BTR Siebe, the Windsor-based engineering and safety products group, dipped to 211p as the market discounted the almost-doubled preliminary profits.

A welter of favourable comment in the wake of the annual figures lifted NMC 7 to 216p, while DSC again responded to Press-inspired speculative demand to close another 30 to the good at 360p.

Business among energy stocks expanded dramatically, BP, with some 12m shares traded, closed a shade dearer at 358p, while British Gas, boosted by the opinion polls giving the Tories a commanding lead, gained 10 to 185p, with 48m shares changing hands. Enterprise Oil were in demand amid vaguer acquisition rumours and closed 61 to 212p, while British, the subject of UK buying, firmed 7 to 265p. Premer Consolidated added 31/2 to 50p reflecting the better-than-expected annual results and proposed one-for-10 scrip issue.

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Lucas Industries attracted support on news of the company's disposal plans and settled 16 higher at 655p. Lex Service firmed 4 to 442p reflecting the cur-

rent strength of US semi-conductor stocks, but Western Motor closed 2 cheaper at 343p, following details of a 27p right issue launched by the car parts firm.

British Gas attracted 2,700 calls and 3,522 puts, while a rather more evenly-balanced business saw British Telecom record 6,502 calls and 5,147 puts. Dealers also reported substantial activity in Barclays Bank, Sears, and Gullane.

Press comment suggesting that City rents are set to fall as demand slackens prompted initial hesitancy among the Property leaders. Subsequently, however, buyers moved in with some force and prices started useful rises by the close. Elsewhere, Midland Bank and NatWest rose 12 and 13p, while York Mount rose 12 to 242p, while York Mount put on 7 to 73p after further consideration of the results.

Proceedings among Textiles were featured by Atkins Brothers (Hosiery) which dipped 18 to 292p reflecting disappointment with the marginal growth in preliminary profits.

Investment trusts had a quiet session. The main feature was the return of dealings in Cambrian & General Securities, after the share suspension last November in the wake of the insider trading charges against Ivan Boesky, the New York arbitrageur who then controlled Cambrian.

Shares in Cambrian returned to open at 125p-130p, and rose into selling — "steady but not massive" to quote the right issue launchers. The shares closed 10 to 128p, while the general trend, from 11 to 144p. Outside the Windsor-based engineering and safety products group, dipped to 211p as the market discounted the almost-doubled preliminary profits.

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Total contracts transacted in trader options amounted to 85,292 — made up of 60,801 calls and 24,491 puts — the highest for over a month. The upturn in demand for London equities filtered through to encompass most of the traded option list, but "electronic issues" still did not attract much interest.

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Norfolk Capital, Kalex, Storaengard, Baglan, Property, Humberstone, Ryan International, Control Securities, Premier Consolidated, British Dredging, British Gas, Glaxo, Rolls-Royce, Amber Day, Leisure, A. Russell, GEC, Hawley, Alexander Holdings, Kenmare, Badco Resources, BSA, IBC, Stanley Miller, United Guarantee, Botaprint, BET, J. Brown, Headlam Sims, M. Dert, Palma, Arrows, Hillside, NMC, F. C. Liley, Airspray, Astra Holdings, Abaco, Maries Peat, Mountaineering, Pembridge, F. J. Peck, J. Fenner, Falcon Industries, Company, Hadlow, Shoreditch, Edmund Holdings, Manson Trust, Plessey, Boots, Cadbury Schweppes, Renishaw, Marshall洛xley, Mercury Securities, Ayrshire Metals, Bejam, Blacks Leisure and Stoddard A. Putts Pearson, Benbow. No doubles were reported.

TRADING VOLUME IN MAJOR STOCKS

The following is based on trading volume for Alpha securities dealt through the SEAG system yesterday until 5 pm.

Stock	Volume 000's	Closing Day's	Stock	Volume 000's	Closing Day's
ASDA-MFI	12,900	178	Ladbrokes	913	432
Allied Lyons	4,700	439	Land Securities	2,000	320
Amstrad	13,000	142	Legal & General	1,300	147
Argyll Group	3,000	173	Lombard	754	240
Assoc. Brit. Foods	139	56	MEPC	917	470
BAT	3,800	604	Mitsubishi & Co.	526	250
BET	1,600	257	Mitsubishi Bank	1,200	265
B.P.	1,700	274	Next	1,200	565
BPS Inds	748	845	Nextel	2,500	329
BTC	788	303	Nextel Int'l	775	467
BTR	2,200	326	Reuter	653	749
B.T.	2,000	312	RICOH	470	200
B.W.	2,000	312	Ricoh Bros.	2,700	900
Beecham	827	992	RITZ	5,100	208
Big Circle	5,100	555	Royal Bank of Scotland	1,200	130
Brown & Root	1,200	210	Royal Ordnance	1,400	545
Brit. Airways	17,900	165	RHM	1,800	322
Brit. Aero	2,400	574	Rocket & Col	239	315
Brit. & Conn.	1,800	463	Rothschild	1,200	

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 49

FINANCIAL TIMES

WORLD STOCK MARKETS

Banks unruffled by latest loan loss provisions

WALL STREET

EQUITY PRICES lost all direction on Wall Street yesterday despite a lively start to trading in the morning, as US bond and currency markets continued their downward drift, writes Anatole Kalitsky in New York.

The troubles at Bank of America had no appreciable impact on the market and even bank shares remained almost motionless throughout the day.

Strong words on currency stability from the economic summit in Venice were backed up in Washington by Mr Manuel Johnson, vice chairman of the Federal Reserve Board, testifying before the Congress. But while the promises helped to put a floor under the dollar and the bond market, the US currency had nevertheless fallen by more than one per cent and nearly 1% p.m. by late afternoon. The benchmark Treasury long bond moved down in sympathy by nearly half a point.

These confusing signals left equity investors to concentrate on spe-

Saudi Arabia's new share trading floor has closed after less than a month, Page 30

cial situations and churning their portfolios. This activity generated a respectable volume of 15m shares on the Big Board. The Dow Jones industrial average closed 1.06 up at 2350.12, having moved within a 5 point range of the previous night's close throughout the day.

Blue chips were narrowly mixed, with IBM down 1% to \$153.7, while Digital Equipment rose \$2 to \$168.6. General Motors was down 5% to \$86.4, against Ford's rise of 5% to \$84.9. Merck rose 5% to \$153.9 and American Express improved 5% to \$34.5.

Investors in bank shares proved totally indifferent to the news of BankAmerica's \$1.1bn in Third World debt provisions and the projected loss of \$1bn in the current quarter.

While most other bank managers were praised for realism and managed to raise their stock prices by following the lead set by Citicorp last month, there was a widespread market view that investors might take fright if BankAmerica cut even deeper into its already thin equity base.

In the event, the bull and bear viewpoints offset each other and BankAmerica fell only 5% to \$11.1.

SOUTH AFRICA

EARLY DEMAND for gold shares subsided in Johannesburg as investors awaited signals from the Venice summit, leaving prices slightly lower. The gold index lost 4 to 2,069.

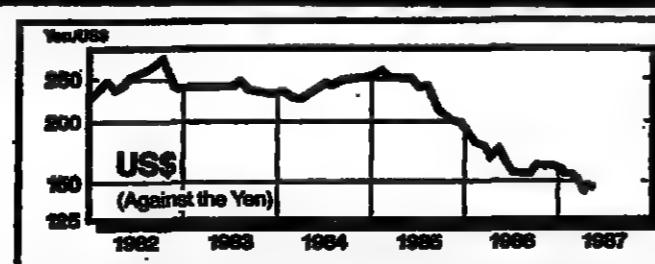
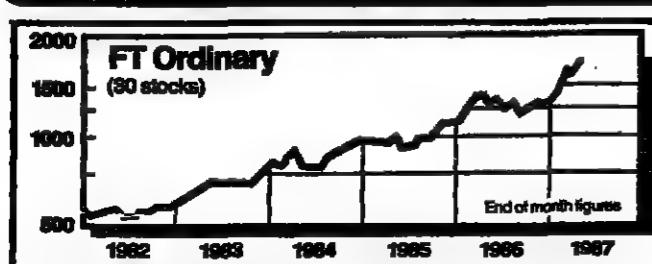
Randfontein continued its slide, losing R3 to R42. Vaal Reefs shed R1 to R44, and Freegold was 50 cents down at R53.50. Grootvlei, however, firmed 10 cents to R17.00.

among the few advancing shares in the sector.

Diamond De Beers followed weaker golds with a 35 cent drop to R38.65. Rustenburg platinum was also off by 25 cents at R55.

Mining financials Anglo American and Gencor each managed a 23-cent rise to R60 and R57.75, respectively.

KEY MARKET MONITORS



STOCK MARKET INDICES

	June 9	Previous Year ago
DJ Industries	2,352.7	2,351.84
DJ Transport	1,013.34	1,001.42
DJ Utilities	201.18	201.08
S&P Comp.	297.28	285.72

LONDON FT

Ord 1,761.3 1,772.2 1,214.4

SE 100 2,265.2 2,228.4 1,804.60

A All-shares 1,124.19 1,103.39 785.22

A 500 1,260.28 1,241.40 876.40

Gold miners 388.7 385.5 203.0

A Long Off 87.5 85.5 9.14

World Act. Ind. 131.29 131.45 50.25

(June 9)

TOKYO

Nikkei 25,579.69 25,523.68 17,008.3

Tokyo SE 2,190.01 2,165.28 1,782.23

AUSTRALIA

All Ord. 1,761.5 closed 1,220.2

Metal & Min. 1,075.0 closed 530.2

ASIAHTRIA

Credit Aktien 185.99 closed 244.88

BELGIAN SE

4,580.70 closed 3,580.80

CANADA

Toronto

Met & Min. 2,881.0 2,849.6 2,204

Composita 3,717.9 3,729.3 3,054.7

Montreal

Portfolio 1,857.85 1,882.38 1,552.63

DENMARK SE

n/a closed 229.76

FRANCE

CAC Gen 414.20 closed 343.0

Ind. Tendance 102.70 closed 81.73

London poll-vaults to new high

THE LATEST election campaign opinion poll and a strong overnight showing by Wall Street swept London share prices to record levels as sterling and the bond market also soared.

The Marplan poll showed the Conservatives maintaining their lead over the opposition parties in advance of election day, now only 24 hours away.

It sent the FT-SE 100 index soaring by 41 points at best before it closed at an all-time high of 2,265.2, up 38.8 on the day. The FT Ordinary index was also at a new peak of 1,761.3, a rise of 94.1.

Share turnover increased, though modestly. Institutional demand was selective as foreign funds restricted themselves to long-favoured multinational issues.



which surged again in advance of today's listing on New York's Big Board. Glaxo, up 5% at £17.5, is known to be favoured by Japanese funds, but foreign interest was moderate yesterday.

Also strong were Fisons, up 5p at 38p, Beecham 11p higher at 555p, and Unilever, ahead by 4% at £32.4.

However, sterling's strength discouraged a few export stocks notably ICI, off 4% at £14.4, and British Aerospace, down 1p at 576p.

Among election-sensitive stocks, British Gas rose sharply by 6p to 181p as the second payment for the recently privatised issue fell due. British Telecom was up 7.4p to 335.4p and British Airways gained 6p to 165p.

In the international sector, the outstanding feature was Glaxo,

UK punters grab new issue by the neck

By Alice Rawsthorn in London

"WE LIVE in a 'get rich quick' society. I am not sure I approve. But if there is easy money to be had - I want some," said Fred as he perused the scrum of investors queuing yesterday in the London rain for applications to buy shares in Tie Back, a chain of necktie shops.

Like most people waiting to file last minute applications Fred, a messenger for a City of London stockbroker, plans to sell his shares for a quick profit after trading begins next Tuesday. He has been speculating on new issues for seven years and uses the money to augment his income.

"How do you think I can afford these threads?" bragged a sharp-suited bank clerk who has "made a few thousand pounds" by speculating on new issues since the Jaguar privatisation three years ago. His companion was also a devotee of stock market debacles.

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SECTION III

FINANCIAL TIMES SURVEY

B&Q Mass-market retailing could end up being dominated by 20 or so super shopkeepers. Takeovers look set to continue, market niches are being eagerly sought and exploited and money is being poured by the sector's moguls into bright new designs for their outlets. Meanwhile, the independents are having to fight for their lives. Christopher Parkes reports.

Restless and growth hungry

THE EFFECTS of the plague of takeovers and mergers which has changed the face of the British retailing industry over the past five years have spread far beyond the narrow alleys of the City of London. They are now evident in the changing shopping environment along every high street in every out-of-town location and alongside every ring road in the country.

Since 1983 there have been some 20 major takeovers, worth about £5.5bn. One result has been the promotion of retailing to the premier league of British industry. At the last count, 10 retailers were listed among the top 100 UK companies ranked by turnover.

The number seems certain to grow as the takeover process continues. However, spending on acquisitions pales when compared with the investment the shopkeeper moguls are pouring into their businesses.

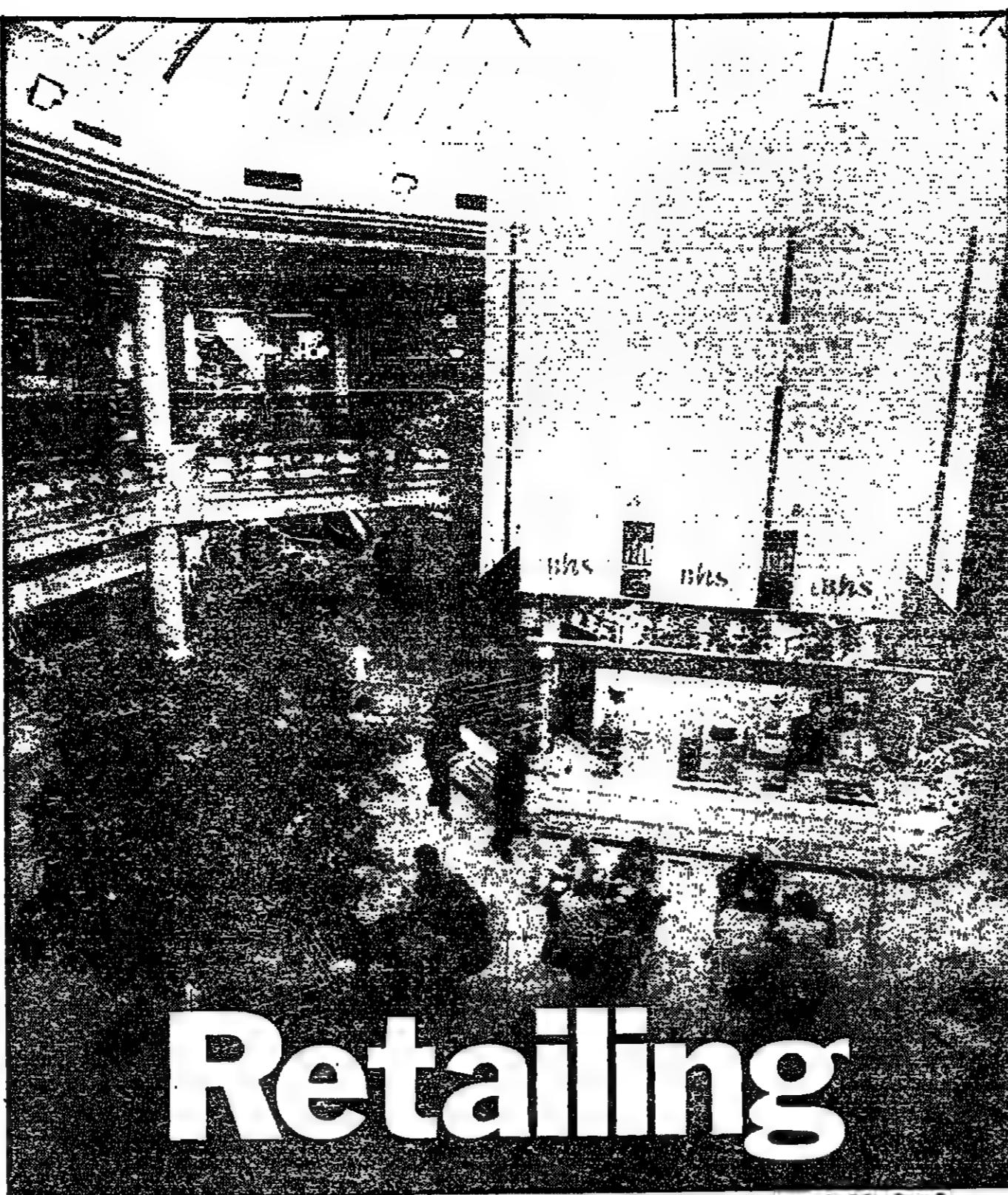
According to Mr Geoffrey Mulcahy, chief executive of Woolworth Holdings, the Woolworth, B&Q and Comet group, the new breed of retailers is investing

some £3bn a year in its businesses. Spending projects range from refurbishment and image-building to wholesale restructuring of existing businesses and the conjuring up of new ones.

Woolworth itself typifies the restless, growth-hungry nature of the new-look retailing industry. Teased on the takeover battlefield in a bitter struggle with Dixons a year ago, it emerged from the fray in aggressive mood, expanding on all fronts—especially the bottom line. Announcing its results in March, which included a 40 per cent increase in pre-tax profits, the group provided plenty of evidence that it was putting its newly-developed muscle to good use:

- The B & Q do-it-yourself warehouse business is opening new stores at the rate of 30 a year;
- Comet's electrical stores, opening at a similar rate, have been given new management and a style to compare with the successful formula developed by Dixons Group;

Retailing



MetroCentre, Gateshead: the biggest shopping centre in the country. But is it wise to permit out-of-town expansion? See Page 3.

• The Woolworth variety chain has been completely revamped and is redefining its role as the group's high street flagship.

This pattern of rapid organic growth and dramatic internal change is common in all the major groups and in all sectors.

The Woolworth policy also encompasses a relatively new strategy which is being

developed vigorously throughout the industry. Mr Mulcahy calls it "retail specialism." City wordamists prefer "segmentation."

Increasingly, highly-specialised, precisely-targeted retailing concepts are being spun off from the multiple chains. They are either logical extensions of existing businesses, or entirely

new ventures which fit in owned retail, pools and mail order broadly with the parent group's style.

Marks & Spencer has established a chain of furnishing satellites, and is dabbling cautiously with seven stores selling sports equipment—an extrapolation from its leisure wear and skiing clothes business.

Littlewoods, the privately-

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in-store bakeries during 1986 alone.

Ironmongers are also under pressure from the DIY superstores. Mr Nigel Whitaker, chairman of the 200-strong B&Q chain, reckons that by 1990 some 60 per cent of the market will be controlled by the multichain.

However, smaller operators are fighting back. The grocery trade, the first to suffer the impact of supermarket-style retailing, has developed a core of resistant independents and small specialist groups. So-called voluntary groups like Spar, which groups some 2,600 retail outlets and 11 wholesalers, are showing increasing confidence.

Many are opening early and closing late, offering the personal service supermarkets cannot match, and selling products like newspapers.

Mr John Irish, chairman and managing director, readily admits that Spar was tainted by the negative image of the run-of-the-mill local shop's small range of low quality goods at high prices.

However, the group is investigating training, spreading merchandising skills, and offering alternatives to owners who open late and adopt the group's new standards—about 100 a year are ejected from the group.

To those who suggest that process is slow, he retorts that it took Tesco six years to win a position and esteem comparable with Sainsbury's.

Mr Irish presents Spar as the biggest and most successful of the convenience operations.

The convenience shop is an idea imported from the US which has yet to find its true form in the British market.

Others, like W.H. Cullen, formerly an old-fashioned up-market grocery business, are seeking specialist niches in the dormitory territories in and around London.

Most intriguing is the recent decision made by the UK by Circle K of the US, one of the biggest convenience store specialists in the world. Buying 84 shops in the Sainsbury chain gave it a firm base, which the company says, could be expanded to 500 outlets over the next five years.

However, there are suspicions that this base is already being eroded. Many supermarkets already open early and close at around 9pm, and the inevitable

Continued on page 6

And what, precisely, does the Board intend to do about shop theft?

"As your Managing Director, I'm not talking about 'shrinkage', 'shop theft' or 'pillaging'. I'm talking about daylight robbery. Stealing is hitting our bottom-line. We must address this problem as a management priority..."

"I'm the Textile Director... I would like to position more of my leading lines near the entrances—but I know we'd be running a risk. With present security systems, I simply cannot afford to take that gamble. Consequently, I'm forced to reduce my yield per square foot..."

...It's an unhappy compromise."

"I'm the Financial Director... and I'm responsible for controlling the company's cash flow. But how can I be expected to contain expenditure given shrinkage accounts for too much of our profit?"

"I'm the Operations Director... responsible for Security—we've tried the current crop of security systems and they simply don't work well enough. Retail security desperately needs a new initiative... a new profit protector... and it needs it NOW!"



There is a new weapon in the war against shop theft.

It's called Colortag®.

DEMOTIVATION: Colortag® works on the principle that, if you remove the value of a stolen garment, you instantly remove the motive for stealing it. In two seconds flat this device can be attached to virtually any article of clothing or textile merchandise.

Once fitted Colortag® can only be opened with a special, patented air key. If any shoplifter steals a garment and attempts to force it open,

the Colortag® will shatter and spray him and the merchandise with indelible dye. All stolen goods will be rendered worthless...that's the ingenious sting in the tail for all shoplifters.

CUT THEFT FREQUENCY LOSSES BY 86% Within 2 months of introducing this new "PROFIT PROTECTOR", Sweden's largest department store had saved enough to recover its entire Colortag® investment. Within 2 years, shop theft losses had plummeted by over 86%. It has been a similar story in other parts of Europe.

Shoplifters have got the message—don't mess with Colortag®.

BHS LEADS THE WAY

BHS will be putting this PROFIT PROTECTOR

on trial in the Home Counties. Remember Colortag® means • No expensive installation • No costly maintenance • No security cameras • No alarms • No false alarms • No violence at the hands of shoplifters • and no loss of 'People Time' either. Colortag® actually frees security staff to concentrate on other areas of risk.

No wonder, BHS is leading the way!

Take a closer look at Colortag® on STAND 105 at SHOPEX, OLYMPIA. Alternatively, clip the coupon and send it to the address below or telephone our Action Line—Dorking (0306) 76741.

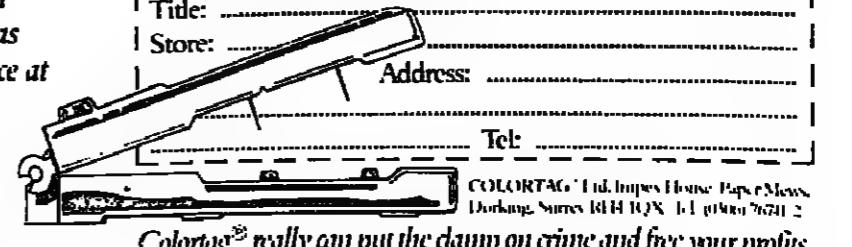
Name: _____

Title: _____

Store: _____

Address: _____

Tel: _____



Colortag® really can put the damp on crime and free your profits.

COLORTAG Ltd, Impex House, Parkside, Dorking, Surrey RH10 1JX. Tel: 0306 76741.

RETAILING 2

Home shopping**Some prefer it out in the cold**

RETAILER of the year, Mr Gerald Ratner, has a clear view of the British shopper's environmental preferences. "People like to be shopped around," he said recently.

A strong supporter of the high street—as well he might be with almost 1,000 jewellery outlets trading at record levels—he believes consumers enjoy the jostling bustle of Saturday shopping.

However, the boom in spacious, one-stop, out-of-town superstores suggest that some prefer a more leisurely pace, and there is a growing belief that many would prefer to do their shopping without leaving the fireside.

Mail order, for example, is regaining favour after a slack spell in the early 80s. Littlewoods has already nudged the business into the electronic age by introducing the telephone ordering service.

More recently it has stepped up its involvement in home shopping with ShopTV which uses the TV set, courtesy of British Telecom's Prestel service, as a display and information medium.

Prestel has offered teleshopping facilities since 1978, but success has been limited

because most of its subscribers are business concerns.

New companies are springing up regularly to try their hand in exploiting the capacity offered by cable television and satellite broadcasting.

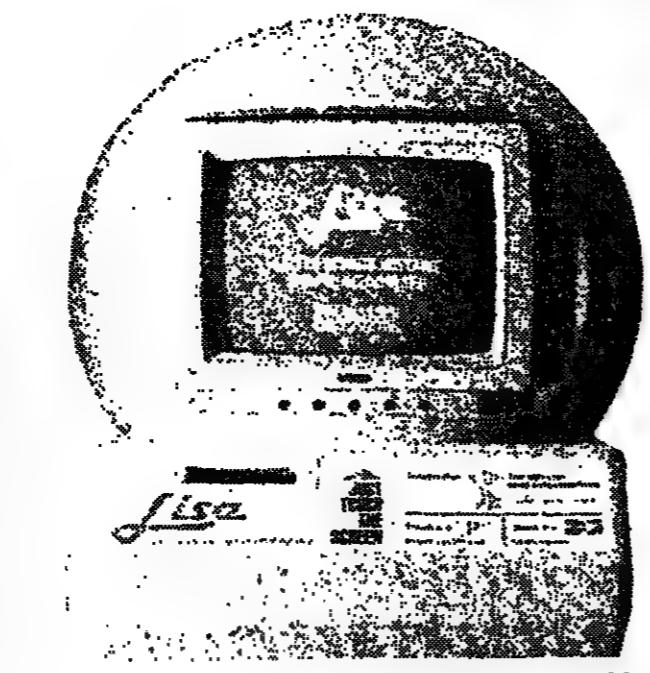
They seem undeterred by the slow progress of cabling companies, which have so far connected only about 200,000 households in the UK.

One of the latest, Space-Shopping, proposes offering a regular programme across Europe in which the sales pitch for goods ranging from domestic know-how to technical packages, is interspersed with chat-show interludes.

The convenience of the technique is appealing—the viewer looks, listens, phones, recites a credit card number, and takes prompt delivery.

The durability of the approach is less certain. In the US, the most heavily cabled country in the world, a recent surge in the popularity of sales-cum-chat has been followed by a rapid tailing off and consolidation among the companies concerned.

There are many reasons for the stop-start nature of UK ventures and one prominent among them are extrapolations on Mr Ratner's theory that



A precursor to home shopping? Littlewoods' Shopping Adviser

people enjoy the burly bustle of traditional shopping.

According to a recent study by Ogilvy and Mather, the advertising agency, the use of Prestel and similar links for buying theatre tickets, booking hotels and purchasing other services can be expected to grow.

Travel agents—already heavily computerised and largely dependent on Prestel links—can also be expected to plug in increasingly.

However, the report says,

home shopping for goods presents some difficulties. "Shopping for non-essentials is becoming a leisure activity in its own right, and is likely to continue to be so," the report says.

Since items like clothing need to be tried for size, match and style, first-hand shopping is likely to remain the norm for most people.

Joint author of the report, Mr Alan Wolfe, suggests consumer durables may offer more promise. The most important factors determining the purchase of a washing machine, for example, can be adequately described on screen.

Some manufacturers, besieged by retailers' demands for ever bigger orders and ever lower prices, are known to be investigating the possibility of going over the shopkeepers' heads and offering direct supplies of their products through the TV or interactive video stands in shopping malls.

But established retailers themselves seem most likely to make the move. As Mr Wolfe says, once their stores are computerised, it would be relatively easy and cheap to offer home-shopping.

Customers would pay for the convenience through higher prices, while costs per sale need not be higher than in the shop—particularly if the shoppers proved willing briefly to brave the crush and collect their basket of groceries or new hi-fi themselves.

Christopher Parkes



There's a growing belief that many would prefer fireside shopping



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Debit cards**Retailers play a good hand**

"CONNECT" which was almost a term of abuse in retailing circles only a few weeks ago, is now the symbol of the bright future of electronic cashless shopping from which retailers stand to gain much.

Connect is the name of Barclays Bank's new debit card, the first in a generation of cards which pave the way for cashless shopping. The lead-up to its launch on June 3 was surrounded with much controversy.

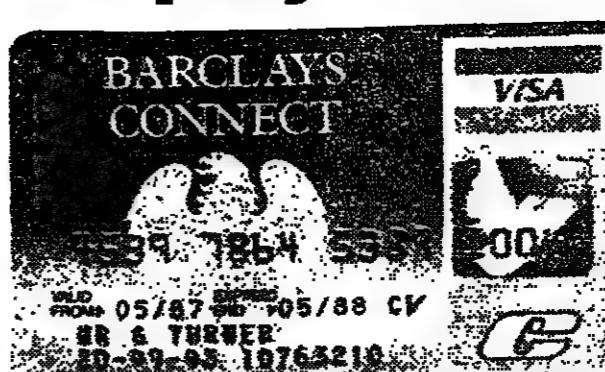
Connect looks like an ordinary credit card, but the difference is that purchases made with it will be debited directly to customer's current account—after two or three days, in the same way as a cheque. With credit cards, cardholders get a bill at the end of the month after a short period of interest-free credit. They pay interest on whatever amount they then fail to pay.

Retailers were originally furious about Connect, because Barclays had chosen to launch it under the Visa brand name and was saying that they would have to pay the same charges as they pay for credit cards. At about 20 per cent of the value of each transaction, these charges are considerably higher than the 10p retailers pay for each cheque transaction.

Since debit cards are designed to replace cheques, retailers felt that they would be paying a similar flat fee. They were also angered by Barclays' attempt to exclude them from the Visa network if they refused to accept Connect.

Looking to the future, they say the proposed charging structure for Connect as a dangerous precedent. If they lost this battle with Barclays, they felt that other banks would enforce similarly high percentage fees and the battle over who gained most out of electronic cashless shopping would be lost.

Not surprisingly, they kicked up a tremendous fuss. They threatened to report Barclays to



Connect, from Barclays, is the first in a generation of cards which pave the way for cashless shopping

the Office of Fair Trading for abusing its monopoly position in credit cards and persuaded the National Consumers Council to support their viewpoint.

As a result, on May 27 Barclays backed down. It agreed that there would be a flat fee for Connect, not a percentage one; that the flat fee would be in line with the present cheque costs; that retailers who had originally boycotted Connect would not be charged higher rates; and that in negotiating charges with individual retailers it would not use the threat of expulsion from Visa.

While the battle over Connect has been raging, few more telling steps have been taken towards setting up a nationwide cashless shopping scheme under Eftpos Ltd, the embryonic clearing system owned by the main clearing banks.

Towards the end of last year, Eftpos finally agreed on the broad outlines for a future nationwide system. This will consist of two phases.

In the first phase, to get under way some time in late 1988, all the banks will co-operate on a uniform scheme in three cities. After that, they will be free to choose to continue with the uniform scheme or go their own way provided their cards and terminals can link into the

cards designed to replace cheques and the free negotiation of charges.

The negotiating position of retailers has been considerably strengthened. At the beginning of the whole saga it looked as though Barclays would set a precedent; as the others would follow, the retailers set a precedent. They hope other banks will find it difficult not to negotiate on the same lines.

Now that the battle over Connect has been won, the next step is to take towards setting up a nationwide cashless shopping scheme under Eftpos Ltd, the embryonic clearing system owned by the main clearing banks.

On top of this basic structure, however, there will be the opportunity for the Eftpos system to take non-Eftpos cards. For example, credit cards such as American Express, or even debit cards like Connect, could be used in the system even if they did not carry the Eftpos brand name, provided they fitted the Eftpos specifications.

In that case, the card-issuers would first have to negotiate with Eftpos the cost for using its system. They would also have to negotiate charges with retailers. There is no reason why these charges should be the same as the charges on Eftpos cards.

Hugo Dixon

Electronic point of sale systems, known as Epos, will improve management information and control, reports Alan Cane

Computerising cash tills

WHILE THE glamour and controversies which surround Eftpos hog the headlines, the major retailers are pressing ahead with technology which is less advanced but which promises better returns in the long run—computerised cash tills, otherwise known as electronic point of sale systems, or Epos.

Despite the similarity in the acronyms, Eftpos and Epos have little in common. Eftpos is to do with payments, Epos is all about management information—stock control, cash management and product marketing.

While retailers can mount arguments about the desirability of Eftpos, none of them could argue against improved management and control.

So it is no surprise that a recent survey by ICL, Britain's major computer manufacturer and a leading supplier of Epos equipment, suggested that the number of computerised cash tills would rise six-fold over the next seven years in the UK alone.

Only 58,000 have so far been installed, about 20 per cent of Britain's points of sale in leading retail outlets, the survey said. It went on to predict the number would rise to 410,000 by 1993.

Computerised tills are able to store precise records of all transactions at the point of sale and transmit them automatically to a retailer's main computer centre where they can be analysed rapidly by specialised software.

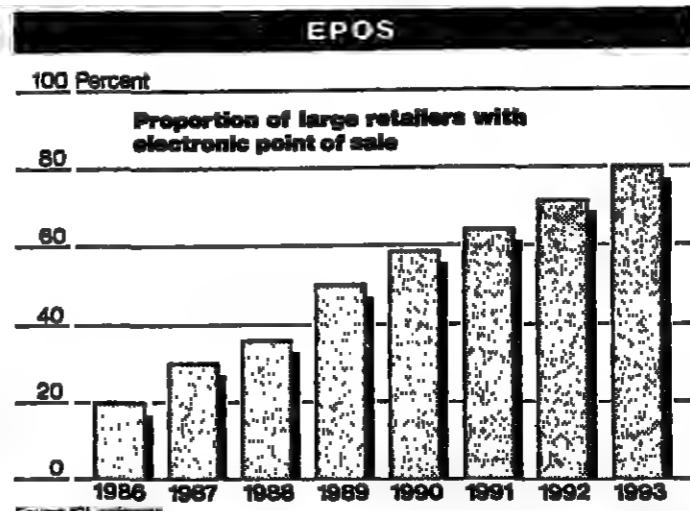
Even a single Epos system can provide a small retailer with valuable stock and marketing information. It is at its most useful, however, in a large organisation carrying many product lines and which is spread out geographically.

Wimpy International, for example, has been using Epos in the UK since 1978 to co-ordinate its fast food counter service operations. Mr Keith Hawkins, its operations development manager, told a recent retailing conference that the company would not open a counter service facility without having an Epos system installed.

Dr Liz Mandeville, a researcher with the Retail Management Development Programme, told the same conference that her own surveys showed that most retailers had few problems with Epos and benefited greatly from its introduction. "The likelihood is that the next few years will see not only a widening but a deepening of the impact of Epos in large companies."

The computerisation of retail operations opens the door to a whole array of technological options. There is considerable interest in speeding up the flow of supermarket check-out queues through the use of scanning equipment able to read information printed as a bar code into the product packaging.

The reason for this renewed interest is a substantial



improvement in the quality of the scanning systems and a big increase in the number of products which carry bar-coded information. Organisations like B&Q and Boots reckon that over 75 per cent of all their products are now coded.

Scanning takes many forms, from slot scanners and light pens to laser guns. The advent of laser scanning, in particular, has raised the accuracy of the procedure to acceptable levels.

The importance of scanning is that, in no extra time, all manner of useful commercial information can be captured and stored in the computer system ready for analysis.

In an "integrated store of the future" the computer software analyses the returns from the company's check-out points and compares it with goods in stock. It draws up, automatically, a proposed order for each branch which is then checked and amended by a senior manager.

The manager may use an expert system to help with this task. This is a piece of computer software which stores the combined expertise of a number of managers and provides apparently reasoned answers to queries. The system will know, for example, that certain kinds of food will be in demand in certain areas of the country at particular times—the Indian and Chinese New Years, for example.

Orders to suppliers would be transmitted electronically using Electronic Data Interchange (EDI) over a Value Added Network (VAN). The essence of EDI is agreed standards of operation: messages sent from, say, a retailer, are received, understood and acted upon by a supplier without doubt or hesitation.

The message from the store reaches the manufacturer where it is processed, again automatically, by the manufacturer's computer, which has on file up-to-date stock levels. Confirmations or amendments are generated and transmitted back to the retailer. This electronic ping-pong goes on until both sides are satisfied.

The despatch day is confirmed, goods moved automa-

tionally and the circle begins all over again.

The individual elements of this idealised picture are all being used in stores somewhere. Over the next few years, these islands of retailing automation will gradually join up to give a fully-integrated system.

What of automation for the customer? Is there a future for teleshopping where all that is needed to select and buy a sofa or the week's groceries is a television set and a keyboard?

The US is already well advanced with a number of trials based on technologies ranging from videotex (similar to the UK's Prestel, Ceefax and Oracle services) to cable television and telephone-based services.

So far the response from customers to most of these innovations has been lukewarm: "Few consumers wake up in the middle of the night in a cold sweat indicating a strong need for an electronic retailing service," observes Dr Wayne Talarayk, Professor of Marketing at Ohio State University.

Like Eftpos, however, such services will make their mark. Progress, though, will be through evolution rather than revolution. The customer always knows best.

Enterprising retail businesses have a partner at Peat Marwick McLintock, accountants and business advisers.

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Out of town

Avoiding an empty heart

PROPERTY DEVELOPER John Hall is the apostle of the out-of-town shopping centre, the man who turned derelict land in the unlikely Gateshead area into the biggest shopping complex in the country. He is the man whose speech is punctuated by comments on changing life-styles, the need to change shopping habits.

The MetroCentre at Gateshead is doing just that, he claims. For him MetroCentre is a symptom of renewal. He believes that retailing can be the catalyst for the reclamation of derelict land, for promoting employment where there are large numbers of jobless. MetroCentre, he has claimed, has mopped up unemployment south of the Tyne.

Using the tax concessions available in enterprise zones has helped him attract top major retailing chains. The

argued that the issue was not one of retail competition. He noted the presence of companies with no prior experience of retailing among the developers. The issue, he said, was one of land use and therefore it required political direction.

The political direction is less than clear on the broad terms of the argument. Mr William Waldegrave, Environment Minister, noted last October that "it is not for land use planning to dictate that any particular kind of development is any particular kind of retailing." Is a Good Thing or a Bad Thing in itself?

Here then is a commercially neutral planning policy, which is developed in two ways. First, planning should be used to generate development. Second,

development must not be in the Green Belt.

Thus, the Government last December told local authorities that any shopping scheme over 250,000 sq ft must be referred to the Department of the Environment. That is a check on out-of-town schemes.

Despite the fact that both these centres are in areas outside the boom region of the south-east, they have started with a high degree of regional consumer interest. This points to the wider phenomenon which has repeatedly been pointed up by analysts—the spread of out-of-town shopping is an inevitable consequence of higher disposable incomes and the retail boom.

But it is not as easy as that. The more the interest in out-of-town shopping has grown, the more anguished has become the debate on its effects on other cities. Is it wise to permit unbridled expansion of retail facilities out of town when the thrust of social policy is to regenerate the inner cities? More crudely, what happens to the in-town property values, what happens to the in-town trade, if huge complexes sprout out-of-town?

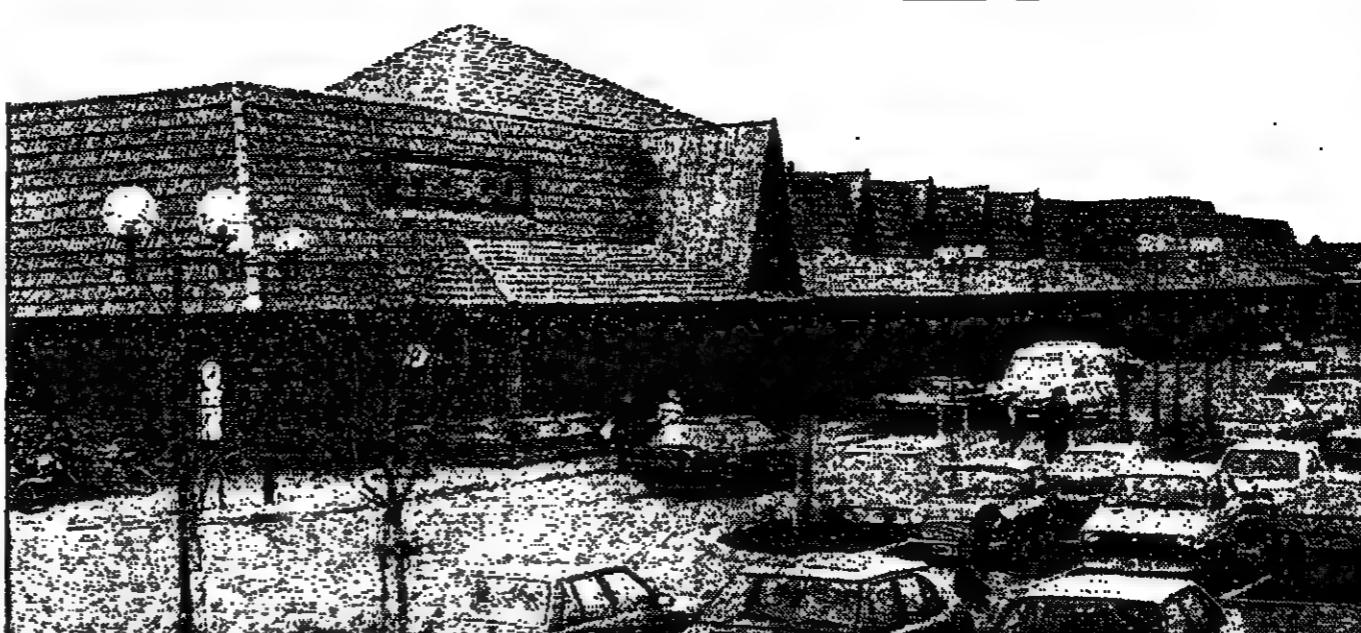
Among the major store groups, Marks & Spencer plays the game both ways. It has stores in Eldon Square, Newcastle and in central Bristol, but this has not stopped it taking part in MetroCentre nor in joining hands with Prudential Assurance for the Cribbs Causeway development in north Avon.

In recent weeks, both Tesco and John Lewis Partnership have come out against encouragement of major out-of-town complexes. Mr Stuart Hampshire, John Lewis director of research and expansion,

argued that the applications show that the retailing boom is nationwide. Edinburgh and Glasgow, West Yorkshire, Teesside, around the London ring, Southampton, Exeter, as well as those in Avon, Manchester and the West Midlands—all are caught in the retail dilemma.

Southampton County Council has given some idea of the scale of the development demand.

"In South Hampshire alone there are currently 15 applications under consideration for out-of-town shopping centres which together total in excess of 3.5m sq ft. To put this figure in context, Southampton city centre currently has 1.5m of retail."



Customers want more than a bootful of shopping and a tankful of petrol: Tesco is testing banking services

Supermarkets

Majors fight for sheer bulk

THE PATTERN for the future structure of food retailing in Britain is well-established. Multiple supermarket companies' market share will probably have advanced further to 60 per cent by the mid 1990s.

However, the survival or at least the continued independence of many smaller, regional multiple chains, is conditioned by similar constraints. The top five companies in the elite multiples sector—Sainsbury, Tesco, Dee, Asda and Argyle—waved its chequebook.

Physical infiltration of their local strongholds by the Sainsburys and Tescos is only the first of the trials facing regional multiples.

The bigger and richer the chain, the more likely it is to be able to assemble all the "tools" to improve profitability and sharpen competitive edge.

A new study from Manchester Business School suggests that 1986 may mark the end of the small shop's decline. "Many

stores, especially corner shops, are in isolated locations and so can always provide 'top-up' service, particularly where opening hours are extended."

Hillards matched these criteria in some style, and yet it still succeeded. It had strong links with its individual customer base, sponsoring communities, despite regular charity events; it was the first supermarket chain to introduce its own credit card; it was a pioneer in fresh foods; and it installed special equipment to handle the

"Unless and until they can centralise their operations and well as lavatories and assume a definite role and restaurants, identity, they will always be at a loss."

Paul Cheeswright

miners' strike, for example—but it had been slow to innovate and had no real answer to mounting competition from invading supermarket operators like Asda.

A dozen supermarkets competing directly with Hillards opened nearby last year, volume sales fell... and Tesco waved its chequebook.

Physical infiltration of their local strongholds by the Sainsburys and Tescos is only the first of the trials facing regional multiples.

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In fourth position comes the introduction of value-added merchandise: including the type of products put through Tesco's latest distribution system.

Sales of foods with some element of "convenience" are growing relatively rapidly, by about 7 per cent a year.

Pre-packed, part-prepared vegetables, skinned chicken breasts, fresh pizzas and similar products are making rapid inroads into supermarket space, displacing packaged groceries and slow-moving, lower margin items.

But the main battle between the majors is still being fought over market share, with the emphasis on sheer bulk. The multiples are progressively closing smaller outlets and building ever-larger stores in carefully selected areas.

According to Messel's, the 11 leading multiple chains had 31.5m sq ft of selling space spread over stores averaging 8,820 sq ft each in 1984/85. By the end of this year, the broker says, total space will have risen to some 44m sq ft, with the average store containing 11,270 sq ft. It calculates that the leaders will add a further 2.8m sq ft of space for a net increase of 95 in the number of stores.

In the last few weeks two leading players have defined clearly their plans for the future.

Argyle declared a target of 350 Safeway stores by 1990. New

Christopher Parkes



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The increasing value of retail sales passing through ICL terminals is not a success story for which we can take all the credit.

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And with technical and business consultancy, training support, unique systems-testing facilities and techniques

that can allow complete systems to be installed without any disruption to trading, customer care is something else we can deliver where the retailer wants it.

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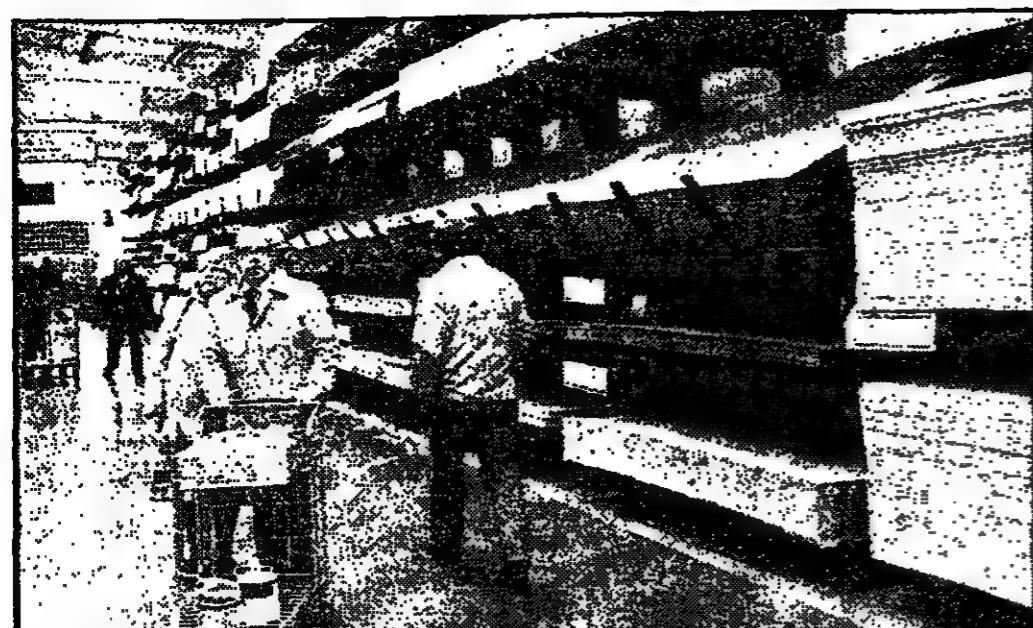
With so much to offer retailers in this country it's not surprising that ICL has won worldwide retail acclaim.

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We should be talking to each other. **ICL**

RETAILING 4



Customers can browse happily among the building supplies and then go for a coffee

Do-it-yourself

A whole family affair

DO-IT-YOURSELF is an ill-defined business. A visitor to one of the looming need-on-the-edge-of-town night markets on display that it involves activities which range from building a fence in the backyard to changing the bed linen.

This blurring is reflected in market researchers' and brokers' analyst studies which put the value of the trade at anything between £2.5bn and £4.5bn a year. It arises from the merchandising tactics of the leading players, which are directed at attracting whole families rather than the person attending to the job in hand.

According to Mr John Jarvis, who runs the Texas Homecare stores, along with the hotels and holidays businesses at Lansdowne's, more than 60 per cent of visits to his stores are made by couples and their children.

The reason, to judge from research by Taylor Nelson, is that women play the dominant role in planning home improvements, while the men tend to be landed with the chore of carrying them out.

Home improvements, in turn, are occupying an increasing amount of family time. A recent review of the business by Polyxen, the Reed International subsidiary, says DIY is now the second most popular leisure activity in Britain - after watching television.

The company paints a rosy picture of the sector, pointing to strong growth over the past few years in items such as paint, wallcoverings, tiles and furniture. However, Polyxen's cheery demeanour belies the condition of the company itself. Along with Crown Paints, it has been put up for sale by its parent group.

The company has suffered, in common with many other established brand suppliers, from the rapid lurches into the DIY retail market by leading multiples like Texas, Woolworth's B&Q business, W. H. Smith's Do It All and Sainsbury's Homebase.

A large part of the market for branded fillers and adhesives has been captured by the retailing group's own-label packs. The multiples have applied basic supermarket principles to their operations and suppliers and the competition have suffered.

Ten years ago there were only 30-odd DIY superstores scattered around the country. There are now 600, and the number is growing quickly. B&Q, the out-of-town market leader with 200 stores, plans to open 20 new outlets this year and relocate a further 11. Mr Jarvis claims Texas is opening one new store every 10 days to increase its current tally of around 150.

Manufacturers have responded by marketing "job packages"—shelving kits which include everything needed, from home security outfits, even DIY double glazing. Major retailers

cent of the market, which will then be worth some £4.5bn. Naturally, he claims, a large proportion of that will tinkle through B&Q checkouts.

All of it will probably be diverted from the tilts of traditional ironmongers and hardware shops, which are already feeling the pinch. Last year, for example, turnover in DIY specialist retailers increased 21 per cent, according to the Economist Intelligence Unit. Sales in hardware stores rose 6 per cent. An indication of the effects can be gathered from the latest Business Monitor figures which registered the disappearance from the high streets of some 10,000 household goods shops and about 3,000 hardware stores between 1982 and 1984.

While the specialist DIY retailing sector is growing rapidly, there is some concern among industry watchers that the market for its offerings is slackening. The 1986 Euromonitor review of the trade said the market had grown only marginally and that future growth would be hard to come by. DIY was failing to take a consistently higher share of overall spending on home improvements.

Manufacturers have responded by marketing "job packages"—shelving kits which include everything needed, from home security outfits, even DIY double glazing. Major retailers

"I don't think war will break out until 1990 at least," Mr Whittaker says. Christopher Parkes

have also joined in. Texas, for example, offers a complete bathroom kit, including bath, basin, lavatory, taps and easy-to-fit plastic plumbing for about £130.

But their main response has been to spread themselves beyond the relatively narrow confines of the specialist DIY market and into home improvement. Mr Jarvis talks of "leisure shoppers" at the Texas stores where the family can browse happily among bags of sand, drill bits, duvet covers, and mini Ideal Home exhibitions, snacking in the cafe and changing their wallpaper and soft furnishings.

From selling flat-pack kitchen units, Mr Jarvis sees a logical progression into stocking hobs, microwaves, dishwashers and extractor hoods to go with them.

Market leader B&Q has adopted different tactics, and is spawning subsidiary retailing businesses almost as quickly as the parent chain spreads across the country. Experimental car parts and service centres tested on B&Q sites, are set to open space under the banner of the Charlie Browns autocentre business bought earlier this year. Mr Whittaker aims to repeat the success of the DIY business in car care and build to a chain of 200 Charlie Browns by 1992. The market is currently worth about £500 million. Like the DIY trade before the multiples arrived, it is highly fragmented, with no single operator commanding more than 5 per cent of sales.

B&Q Homecentre branded furniture stores are also set to break away—probably under a new name. The biggest operators in this market, Harris Queensway and MFI/Allied have only about 10 per cent market share each.

Mr Whittaker aims to win market share by holding full stocks of quality furniture and thus break the usual pattern of buyers having to wait weeks or months for a new dining room suite.

Back in the core DIY business B&Q is consolidating as quickly as it expands. Old stores are being revamped and rebranded. For the future, great efforts are being made to find the right site first time. "It is important that the retailer makes a thorough analysis of available sites," he says.

Some towns and local markets are already saturated with DIY outlets, and "a cataclysmic collision" may occur when two operators try to open up in the same area. However, the independents' market share still offers pickings rich enough for the multiples without their taking one another head-on.

"I don't think war will break out until 1990 at least," Mr Whittaker says. Christopher Parkes

Children

Shops toy with US approach



Toys 'R' Us: the British operation plans five more stores by the autumn

product mix—currently about 80 per cent toys—if he is to spread sales more evenly through the year.

As might be expected, the arrival of the newcomers has increased the pressure on the traditional retailing sector. Many department stores have reduced their toy departments outside the Christmas season and reinforced their clothes displays. Independent toy shops, on the other hand, are going to the wall, unable to compete with the price advantages bulk-bought by the multiples.

Mothercare, the daddy of them all, is also having to respond. With almost 300 outlets, it is established in every major centre. Its reaction to competition was hampered last year by troubles with new distribution arrangements and the introduction of electronic point of sale systems.

However, ranges are being extended to cover older age groups. Vacant niches are being filled with videos, sports equipment and health care. In-store space freed by new warehousing will allow it to introduce the creches and cafes which feature in the competition's shops.

Perhaps to help ease this consternation, the US operation has recently diversified into Kids 'R' Us, that specialise in clothes, and department stores offering the whole range in depth.

Analysts suggest that Mr Rurkin may be obliged to adjust his

stores to 110 and a further 30 are due to open in the next two years. Trading space will have doubled by 1988-89 to some 220,000 sq ft.

Toys 'R' Us is following the middle route between the brash Toys 'R' Us and the original Mothercare, catering for 0-10 year olds in large edge-of-town, shopper-friendly outlets. It plans to open 40 by the end of the year. Toys will take up some 25-30 per cent of the space, clothing 40 per cent, and baby goods most of the balance. Wide aisles for pushchairs, cafes, shoe shops, hairdressers and branded fashion boutiques such as Benetton and Dash have been included to add to the appeal.

The company says the development is a natural progression from the clothing and baby goods business it has developed in its 1,000-plus high street chemists outlets.

Kidstore, the Woolworth's contribution, is a natural extrapolation from its variety store chain which has recently benefited from a drastic range shake-out, code-named Operation Focus, but which is still one of the leading toy retailers in the competition.

It is also very much an experiment, part of a long-range project to wring profits from old Woolworth branches which have lost their wonder.

Mr Malcolm Parkinson, chief executive of F.W. Woolworth, sees across the Boots and Toys 'R' Us store sites approach. He claims the future of the children's market lies in the high street, since the only transport to which 60 per cent of the country's shoppers have access during the week is a push chair or a shopping trolley.

In the first store, just opened in Ealing, west London, 50 per cent of the space is given to clothing and footwear, 25 per cent to toys, and the rest to books, confectionery, stationery and entertainment.

Like the other entrants, Mr Parkinson has heard the distant echoes of the transatlantic baby boom. The 1960s blip in the UK birthrate is about ready to dig up a fresh surge of young Britons into the aisles of the specialist children's retail market.

When that wave is past, the graph is expected to subside to its historically flat or declining profile. Then, perhaps, the retail industry may at last turn its attention to the difficult but growing market among the grey, as demographers are calling to call the older citizens.

More than 20 per cent of the population is already over 60, and Grannycare has still to open its first store.

Christopher Parkes

Mail order

Turning over a new leaf

MAIL ORDER was one of the most dynamic growth sectors of retailing in the 1970s. But its performance has been disappointing in the 1980s—until now.

After years when the mail order business seemed to have lost its way, the major operators have not only significantly improved their operating performance but also moved with the times to embrace the first tentative moves in the UK towards the much-heralded electronic home shopping boom.

Littlewoods, for example, has started a small home shopping experiment via the Prestel Viewdata service but is rather coy about how many subscribers it has.

Home shopping by television is only one of the many changes in mail order in recent years. While traditional catalogue mail order—which will account for sales of about £3.5bn this year—is still the dominant feature of the industry, it has been overtaken by other forms of shopping by post.

The direct response advertisements in the Sunday colour supplements, for example, have emerged as a small, although significant, segment of the market. This has itself developed into small specialist catalogues aimed at the "yuppie" consumers who buy exercise bicycles and silk shirts "off the page" from magazine advertisements.

Moreover, direct mail and telephone marketing are two other techniques used to reach consumers at home to sell them everything from life insurance to cars.

Traditional catalogue mail order, however, grew into prominence as a retail system in the 1960s and 1970s and largely developed as a northern UK phenomenon among the lower socio-economic classes.

It offered the opportunity not only for agents to earn extra income through commissions but also offered credit facilities to customers who had little other access to easy payment schemes.

Although the demographic and geographic profile of mail order spread during the 1970s—into southern England and up the social scale—it was the northern-based customers who were most badly hit by the recession of the early 1980s, who therefore cut back on their catalogue spending.

But mail order also came under pressure from the radical

changes that were taking place in retailing in general in the early 1980s.

The recession and the slowdown in the inflation rate meant that retailers were less able to cover their operating inefficiencies by a hike in prices. Mail order companies had been no different from other retailers in hiding their poor productivity with price rises.

When such a solution was no longer feasible, it cruelly exposed the problems of mail order companies—problems that have taken years to sort out.

But mail order also fell victim to the regeneration of the high street by such retail entrepreneurs as Sir Terence Conran and Sir Ralph Hapton. They not only identified the needs of consumers and met them but also created an attractive and exciting retail environment in which to shop.

Perhaps the biggest change facing mail order, however, was the greater accessibility of credit for many consumers from the stores themselves and the credit card companies. No longer did mail order have the advantage of being the only source of credit for many shoppers.

The consequence between 1980 and 1985, however, was for mail order's share of total retail sales to slip from 4 per cent to 2.7 per cent.

The largest mail order company in the UK is Great Universal Stores, a company that has traditionally kept a low profile in spite of its retailing success.

GUS's market share, according to estimates made by the Economist Intelligence Unit, is some 41 per cent—followed by Littlewoods with 31 per cent and Fisons with 13 per cent.

GUS operates through a number of brand names—such as John England, Marshall Ward, and Kays. Total group sales for the year ending 31 March 1986 were £2.3bn and pre-tax profits were £297.7m.

Over the past few years significant sums have been invested in new warehouses, plant and computerisation to enable GUS to maintain its lead. The firm's success, even without the failure of its attempt to take over the rival Empire stores operation after a Monopolies and Mergers Commission inquiry.

One of the most interesting developments involving GUS centres on its relationship with Sir Philip Harris, chairman of Harris Queensway. Following a complicated deal last year, GUS has a 23 per cent stake in Harris Queensway while Sir Philip has

In-store display

The most significant structural development in the industry over the past year has been the £200m merger between the Next Group and the Galleria mail order company. Next's aim is to offer some of its stylish clothes for men and women through catalogues for those unable to reach its high street shops.

Potentially the most exciting development is Marks & Spencer's interest in mail order. It is already experimenting in a small way with mail order and seems likely to move steadily further into this form of selling.

After the problems of the early 1980s, therefore, the mail order sector looks as though it is moving back into a new growth phase. Euromonitor, the market research company, believes that the move towards more specialist catalogues is broadening demand and attracting both younger and more affluent spending groups.

Home shopping, which grew up largely on its provision of credit to the masses, is likely to find new growth coming from its convenience for those too busy or unwilling to shop in the high streets of the 1990s.

David Churchill

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SECTION IV

FINANCIAL TIMES SURVEY



The economic crisis is widening disparities between the regions, making it more difficult for Prime Minister

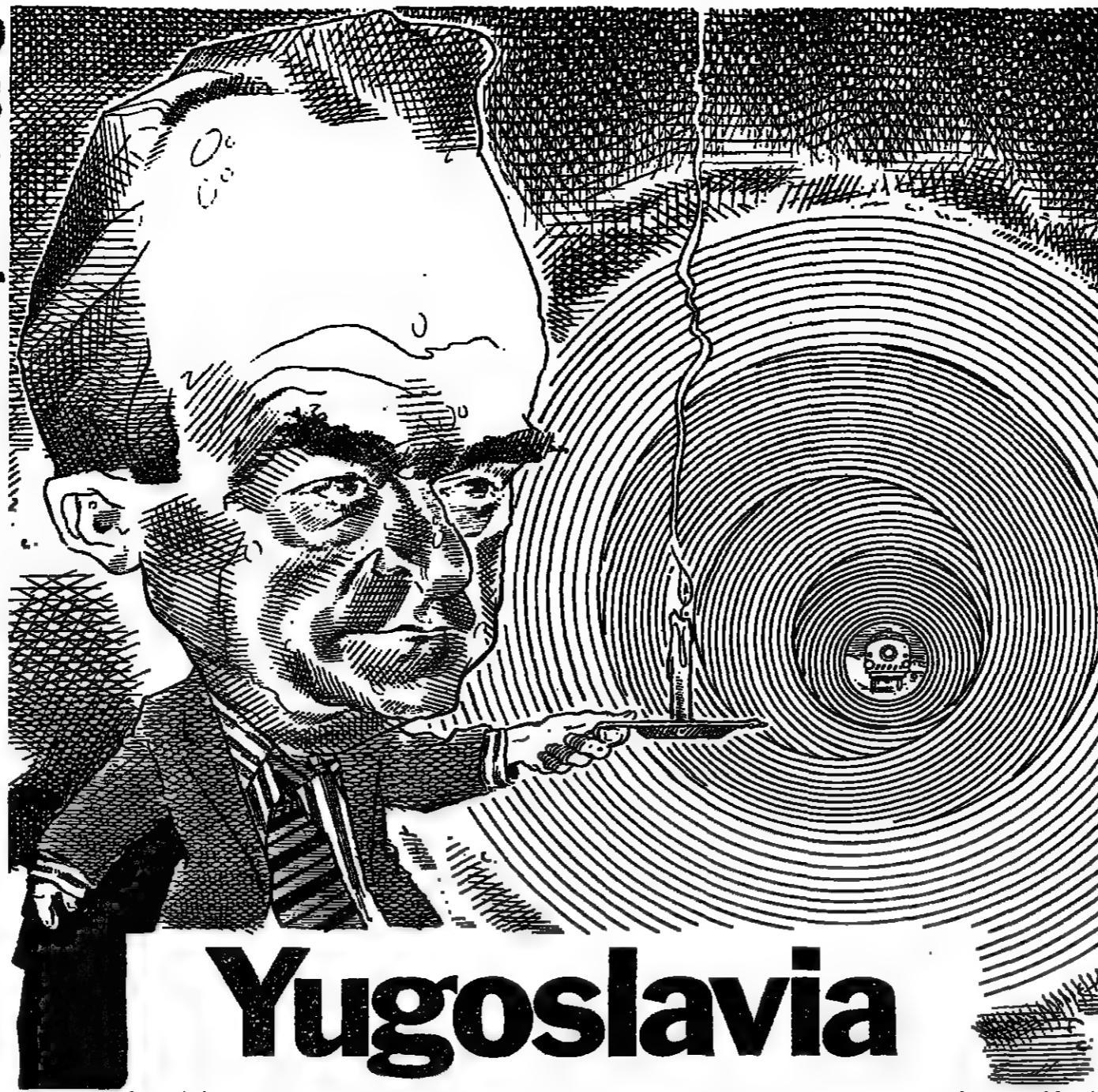
Branko Mikulic to alleviate the political and social tensions building up in the less prosperous areas, says Patrick Blum. Nevertheless the Government is largely sticking to its course and in planning some radical measures, such as a new social compact

Economy on a bumpy track

IT HAS BEEN a difficult year for Yugoslavia and an equally difficult first 12 months for Mr Branko Mikulic, the Prime Minister, who took office in May 1986 amid hopes that he would bring fresh ideas, more efficiency and dynamism to government.

Instead the Government has lost a considerable amount of time and credibility, having been compelled to change economic course within months and to introduce drastic measures to fend off a gathering economic crisis. The measures have led to serious discontent in the country which has experienced an unparalleled wave of strikes that has not entirely subsided and could easily gather momentum again.

Strikes are neither legal nor illegal in Yugoslavia, nor are they unusual, but the scale of the recent unrest sparked off by a government decree rolling back wage increases to their average level in the last quarter of 1986 and in effect imposing a pay freeze by strictly tying pay to productivity surprised the authorities and caused alarm outside Yugoslavia.



Yugoslavia

Most Yugoslavs seem agreed about the seriousness of the crisis and over possible remedies, but here consensus ends as particularist and regional interests have so far combined to stall effective reforms and moves to open the internal market and liberalise the economy.

"What you have is a negative consensus. That is people agree on what they don't want," says Mr. Vladimir Glicorov, an economist and commentator. He argues in favour of a strict anti-inflationary policy, cutting back sharply on budget expenditure and involving some measure of privatisation. That may be too extreme for the Government but it recognises that some strong medicine is needed.

In February Mr. Mikulic warned his compatriots that action not words were now

needed. "It is high time... that we face the truth about our economic situation and replace rhetoric, holding lectures to others and endless debates about the same questions with concrete measures," he said. The message is being hammered home and most Yugoslavs appear prepared if not resigned for things to get worse before they get any better.

There are numerous obstacles in the Government's path. In addition to traditional rivalries between Yugoslavia's six republics and two autonomous provinces and their deep-seated suspicion about the federal authorities in Belgrade, strong disparities between them make it difficult to apply a uniform policy.

Wage controls, for example, have a different effect in Serbia

where the average wage is roughly dinars 150,000 against dinars 200,000 in Slovenia and dinars 90,000 in Macedonia. For the more prosperous and developed northern republic of Slovenia an effective devaluation of the dinar is welcome since it helps its industries to export while for the less developed, poorer and more indebted regions devaluation makes life that much harder.

Similarly, moves to raise interest rates gradually to "real positive" levels pose a more serious danger to the survival of enterprises in the less-developed regions because of their lower efficiency and their greater dependence on financial assistance. Measures to strengthen the market economy threaten the poorest regions which already have the highest

rates of unemployment with yet more job losses.

The economic crisis is clearly exacerbating disparities between the regions fostering new political and social tensions which could in the long term threaten the cohesion of the country. The Government in Belgrade has of late come under increasing and more open criticism from the regions over its handling of the economy, notably the imposition of the pay curbs condemned as high-handed meddling. For its part the Government has warned that it would not tolerate moves that undermine the authority of the federal institutions.

The warning applies as much to Slovenia which has moved far ahead of the rest of the country along the path of political pluralism and economic liberalisation.

Getting around the rules is a traditional and widespread practice in Yugoslavia and to ensure that economic plans are implemented the Government would also like federal powers over economic affairs to be increased and extended, although this is likely to meet resistance from the regions.

The principle of equality between the regions will remain, but officials warn "equality should not be used as an excuse for inefficiency." And it should not be easy for the regions to block decisions.

The constitutional reforms are really political reforms in disguise and although there is no question of allowing the establishment of independent political parties the authorities are considering allowing "political pluralism" within the Socialist alliance, a Communist umbrella organisation which groups together the League of Communists (Communist Party), the trade unions, the socialist youth organisation and other professional, cultural and sports associations.

Such moves are really only a modest reflection of changes that have already taken place in Yugoslav society which is more open than that of any among its Warsaw Pact neighbours. Politicians in the republics or provinces, journalists, professors, students and workers can say aloud what could not be whispered in other socialist countries although taboos remain especially regarding the country's national integrity. Even aspects of non-alignment have been questioned although officials insist that the policy is not up for debate.

Since the death in 1980 of Marshal Josip Broz Tito, Yugoslavia's first Communist ruler, the country has undergone major changes. Not least it is paying the price today for the debts accumulated under Tito during the 1970s. Few people appear to look back with much nostalgia to those days except perhaps for the fact that standards of living appeared more secure then, being maintained artificially high and above the country's real income.

Yugoslavs are awakening up to that fact with a joke that is doing the rounds of Belgrade. "The bad moment comes," it says, "when you realize that the light at the end of the tunnel is in fact the headlight of the train coming towards you."

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 INDUSTRIJA NAFTNE ZAGREB

YUGOSLAVIA 2

The economy and foreign debt burden are the biggest problems confronting Prime Minister Mikulic

Bitter medicine proves difficult for the patient to swallow

SOME YEARS ago a western diplomat compared the Yugoslav economy to the bumble bee which according to the laws of aerodynamics should not be able to fly. Recent developments suggest that the laws are starting to have the upper hand—short of radical change Yugoslavia's national economy may well be slowly grinding to a halt.

Inflation has rocketed, production and exports are stagnating, the trade deficit has soared and the country faces hefty repayments of its foreign debt. Economic measures introduced by the Government of Mr Branko Mikulic to halt inflation, boost exports and reduce consumption have yet to make an impact. In the meantime, the Government has faced an unparalleled wave of labour unrest.

Officials and sections of the business community believe the Government's apparently contradictory strategy of economic intervention combined with the piecemeal introduction of reforms to liberalise and open up the economy to market forces will work and that it has already started to show some results. If only modest ones: wages are being held down more firmly, demand and domestic consumption are falling partly because of rising interest rates and the currency is being gradually devalued to help exports.

Given time and help from Yugoslavia's trading partners and creditors the economy will turn around, they say.

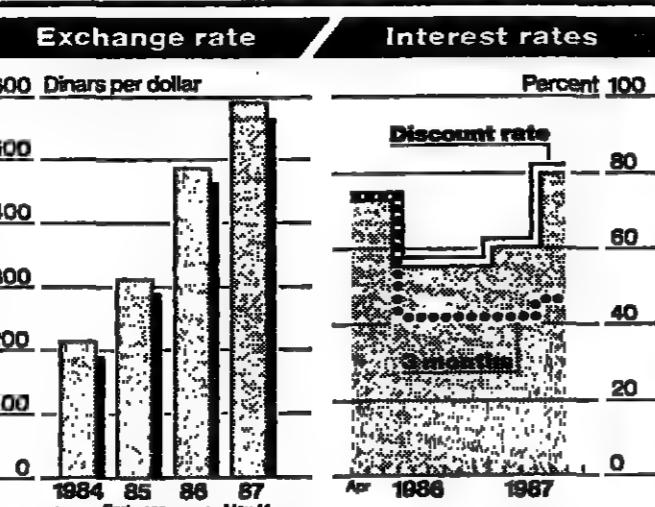
Not everyone is as optimistic. Companies complain that they cannot import essential raw materials or equipment because they have been starved of foreign currency after the introduction of tough new foreign exchange regulations.

Production is stagnating in many sectors and a large number of factories and companies are running below capacity and at a loss. According to Mr Miletic Jelic, deputy president of the Yugoslav Chamber of Economy which represents business, at least 10 per cent of all Yugoslav enterprises are in debt and about half of those may have to be closed down if the new law on bankruptcies which comes into effect on July 1 is strictly implemented.

The law will, for the first time, allow companies to be liquidated on economic grounds but it is thought unlikely to be fully and universally applied. "A few selective closures in each republic and province will

Balance of payments January—December 1986					
	Total	All	Convertible currencies	Total	Per cent change
CURRENT RECEIPTS	19,721	11.3	15,339	16.7	
1 Exports of goods	11,084	4.3	7,249	11.6	
2 Services	4,501	25.7	3,975	26.5	
3 Private transfers	3,951	19.7	3,935	19.8	
4 Interest	185	16.7	180	-17.4	
CURRENT PAYMENTS	18,621	10.2	15,094	17.9	
1 Imports of goods	13,096	7.1	9,739	17.8	
2 Services	1,276	12.6	1,170	11.2	
3 Withdrawals from private currency accounts	2,315	40.2	2,315	40.2	
4 Interest	1,934	2.5	1,870	2.3	
CURRENT BALANCE	+1,100	32.1	245	-28.8	
BALANCE OF VISIBLES	-2,012	25.7	-2,490	40.6	
BALANCE OF INVISIBLES	+3,112	27.9	+2,735	29.3	

Source: National Bank of Yugoslavia



serve as an example and encourage the others to improve their performance," a Belgrade economist says.

The number of workers employed in loss-making companies increased by 14 per cent last year to bring their total number, including those working for state utilities and the railways, to about 594,000. Dr Jelic estimates that between 100,000 and 200,000 workers could lose their jobs under the new bankruptcy law.

The banks which have provided a lifeline that has kept many enterprises afloat find it increasingly difficult to extend new funds to their clients because of government limits restricting credit primarily to companies with a net export performance. The accumulated foreign exchange losses of some

companies have also hit the banks which expect to face a difficult environment for this year and the next.

There is a high degree of uncertainty in the country and it is likely to persist as long as improvements remain tentative and until inflation is brought under control. Retail prices rose by more than 32 per cent last year and have continued to rise this year.

According to figures from the national statistics office, retail prices were up by 31 per cent in the first four months—the equivalent of an annual rate of about 138 per cent.

Inflation was given an additional push by a rush of pay deals struck at the end of the year to pre-empt the expected introduction of tough new government wage controls. Accor-

ding to National Bank statistics in December alone personal incomes rose by 15.5 per cent compared with the previous month, twice the rate of increase recorded in 1985.

Between 1981 and 1985 real incomes had declined by about 25 per cent but they started to rise again along with domestic consumption after the authorities decided to relax price controls to revive domestic demand and encourage growth.

Companies which found it easier and more profitable to sell their goods at home rather than having to struggle through the Government's complicated foreign exchange regulations and face international competition helped to fuel an inflationary spiral which was aggravated by high wage settlements as workers under Yugoslavia's

unique self-management system voted themselves substantial pay rises.

Last year saw an increase in real personal incomes of over 10 per cent at a time when productivity was declining or stagnating. The trade deficit rose by 25.7 per cent to \$20.1bn and the current account ended the year with a \$1.1bn surplus only, thanks to a strong increase in invisible earnings especially from tourism and remittances from citizens abroad.

Prof Lazar Kostic Madzar, from Belgrade University, argues that the Yugoslav last year failed to take advantage of the decline of the dollar, of international interest rates, and of oil and raw material prices. He estimates that these provided a bonus to Yugoslavia worth between \$1bn and \$1.5bn which, he says,

"should have been used to speed up adjustments in the economy."

There is general agreement that Yugoslavia's current economic ills require some tough medicine but underlying institutional and structural weaknesses make remedies difficult to administer. Large disparities of wealth and levels of development between regions, their resistance to interference from the federal authorities in fiscal areas, and lack of financial discipline of businesses with low productivity and low efficiency, the existence of a vast grey economy, all combine to make government efforts to develop a more unified and rational internal market and to modernise industry especially difficult.

Some crucial adjustments have nevertheless begun. Interest rates remain well below inflation but they are gradually edging upwards despite concern from sections of the business community. Many enterprises are heavily indebted and the new rates are "a high and almost intolerable burden for borrowers," says Dr Slobodan Ostojic, vice-president of Udrzbeni Beogradski Banks, a major banking group.

The discount rate was raised on April 1 from 6 per cent to 61 per cent and the rate for six month time deposits and the like-months rate was raised to 46.5 per cent.

Mr Jovan Petrovic, deputy general manager at the National Bank, says that the discount rate will be brought up to around 100 per cent on July 1. Higher interest rates and the

new law on accounting will impose tighter financial discipline on enterprises, he says.

Since the beginning of the year the value of the dinar has been allowed to fall with an effective depreciation of 37.3 per cent (by May 14) against a basket of western currencies. This is expected to help exports although Yugoslav enterprises may still face problems in dealing with denominated markets and in the trade deficit.

The Government is likely to redouble its efforts to build up hard currency exports to help repay the country's foreign debt which stood at \$19.364bn at the end of 1986.

According to the national bank \$704m of principal in the hard currency debt was repaid in the first quarter of this year in addition to \$450m in interest payments.

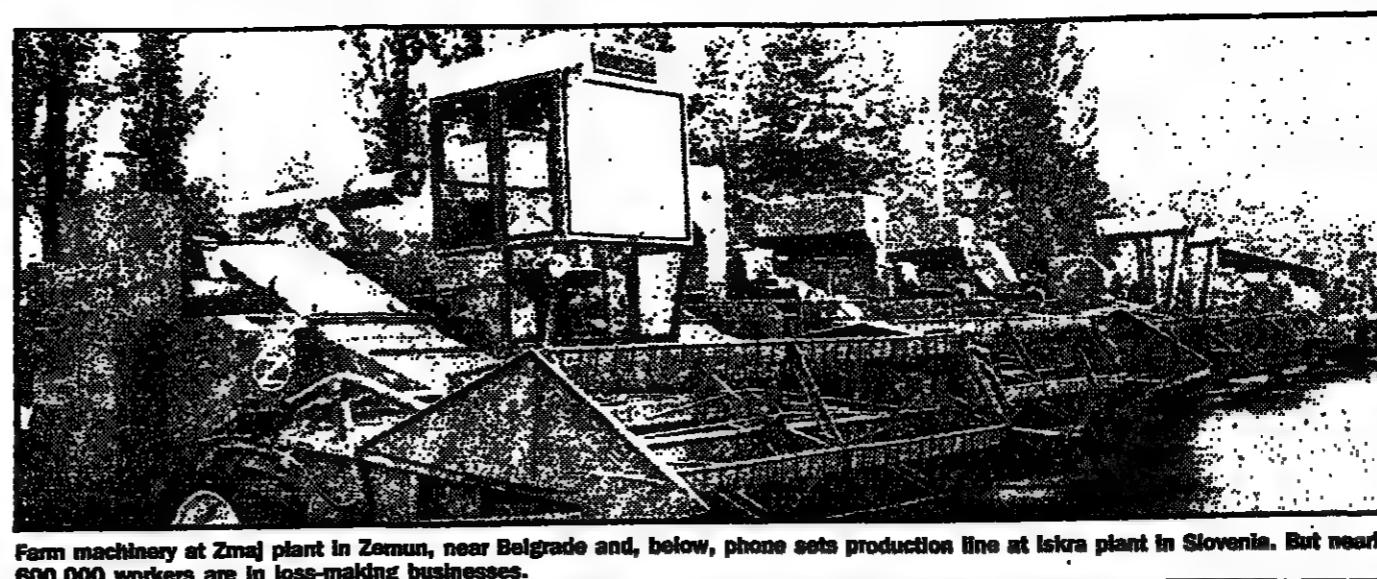
Officials in Belgrade were optimistic that negotiations in Paris in May with government representatives over the second phase of a debt rescheduling agreement covering repayments due between May this year and May 1988 would be completed successfully.

The IMF has been highly critical of the Yugoslav Government's handling of the economy last year and of its failure to implement its declared policies, especially on moving towards real interest rates, a realistic exchange rate and implementing tougher anti-inflationary measures. An IMF mission to Belgrade in February does not appear to have changed its earlier assessment.

Similar reasons prompted the World Bank to refuse to grant a second structural adjustment loan, to follow a \$275m one agreed three years ago. The bank wants the introduction of positive real interest rates, relaxation of price controls and a more liberal, import policy.

Belgrade clearly hopes that economic measures will stand so far as they are and its stated willingness to implement further reforms to improve the economy will mollify its creditors and make easier negotiations with governments and the commercial banks over the country's debt.

Patrick Blum



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- Magnet Wire/duroform, thermodur, plastofix, lacofix
- Micro Conductors
- Cable Accessories
- Connectors and Terminals
- Electric connections, etc.

YUGOSLAVIA 3



Mr Eduard Shevardnadze, Soviet Foreign Minister, visits Belgrade shortly to prepare for the visit of Mr Mikhail Gorbachev, the Soviet leader (right).

Foreign policy

A drive for support in both directions

FACED WITH a worsening economic crisis at home the Yugoslav Government is turning to its friends abroad, East and West, for urgent assistance.

Yugoslavia's position as a neutral and non-aligned state poised between East and West—between Nato and the Warsaw Pact—has enabled it to win advantages from both sides. Yugoslav diplomats argue that it is in everyone's interest for this to continue and they are not afraid of special pleading on the basis of their country's strategic geo-political importance. It would benefit no one, they say, to upset Yugoslavia's delicate balancing act between East and West or to set its internal stability seriously threatened.

Mr Branko Mikulic, the Prime Minister, hammered home that message recently in a letter to foreign ministers of the European Community in an attempt to drum up support for new trading arrangements and financial assistance. The letter spelt out his Government's concern and dissatisfaction with the "stagnation" of co-operation between Yugoslavia and the Community, and with the deteriorating pattern of trade.

He suggested that without an improvement in economic co-operation with the Community Yugoslavia could be forced to rely more heavily on trade and closer co-operation with East bloc countries.

The theory has to be taken with a pinch of salt. If anything, the country's economic crisis has brought it closer to the West which provides welcome debt relief. Current and planned reforms to strengthen the market economy should also encourage closer links with the West, but Mr Mikulic's plea underlines a very real dilemma for the Yugoslav Government.

The severity of the country's economic crisis compels the Government to exploit every possible avenue to increase trade and to keep the wheels of the economy turning. Economic necessity could upset traditional relationships. Officials in Belgrade are anxious to prevent

the balance tipping too heavily to either East or West and they have redoubled their efforts in both directions especially towards the European Community and towards the Soviet Union.

Relations with Moscow are described as "very good" in Belgrade where it is hoped that the reform course and more modern and pragmatic approach adopted by Mr Mikhail Gorbachev, the Soviet leader, will open up opportunities for co-operation.

The Soviet Union is Yugoslavia's largest trading partner and a major supplier of oil, gas and other crucial raw materials. The decline in oil prices and in the value of the dollar has brought a sharp fall in the value of Soviet exports to Yugoslavia leading to a Soviet deficit of over \$1bn in bilateral trade last year.

Yugoslavia would like to maintain trade levels between the two countries through additional Soviet deliveries but this is proving difficult to achieve and Yugoslav diplomats admit that it will not be sufficient to redress the trade imbalance.

The theory has been sporadic concern in Yugoslavia over Bulgaria's treatment of its ethnic Macedonian minority and over Romania's treatment of its Serbo-Croat minority.

The most serious problems have arisen with Albania which Yugoslavia has accused of stirring nationalistic sentiment among the majority ethnic Albanian population of the southern province of Kosovo.

Repeated outbreaks of violence between the Serbian and Montenegrin and Albanian communities or against the local police continue to provide the international community with some of its most intractable problems.

These difficulties did not deter Yugoslavia from suggesting recently the establishment of a conference of the foreign ministers of all the Balkan states to discuss "areas of mutual interest and co-operation". The idea which has yet to be conveyed as a formal proposal to Yugoslavia's neighbours has met with a very positive response, officials say. Skeptics, they say, fail to recognise that "regional co-operation is a sign of the times and is happening everywhere".

Co-operation with countries of the third world remains important for Yugoslavia as a symbol of its attachment to the pursuit of a better world economic order and to the non-aligned movement. "We are very active in the non-aligned movement. There is no question of pulling back. Non-alignment is a strategic part of Yugoslavia's foreign policy," says one official.

Nonetheless, there is some open and more public questioning, some say for the first time in decades, of foreign policy objectives reflecting in part the changed economic and political conditions in Yugoslavia today.

Non-alignment as such has not been questioned but aspects of the policy have been, with suggestions that Yugoslavia should pay more attention to Western Europe and be less lenient towards the activities of some of the members of the non-aligned movement such as Libya.

Questions have been raised in Parliament and in the Press, especially in Slovenia which has been more outspoken than most other republics on many issues, over why Yugoslavia had not re-established diplomatic relations—broken after the 1967 Arab-Israeli war—with Israel since this could give it the opportunity to play a modest intermediary role in the search for peace in the Middle East.

Others have questioned Yugoslavia's participation in the science and technology programmes of the Soviet Union and its allies saying it amounts to joining the Warsaw Pact through the back door. Such questions raise crucial points of policy for Belgrade but whether they will lead to a more fundamental reassessment of policy remains for the time being an open question.

ONE OF THE major bright spots in the otherwise not very bright Yugoslav economic picture is the success so far in boosting exports to industrialised countries this year. In the first four months their value was more than 15 per cent higher than in the same period of last year. Although as the table shows imports from those countries also increased, the ratio of exports to imports improved from 68.7 to 72.7 per cent.

The breakdown of trade figures by countries is available for the first quarter only, but the same table contained in April as well. In percentage terms, the greatest increase of 220 per cent was in exports to Portugal, but values were insignificant \$500,000 and \$1.6m respectively.

The real important increases were in exports to the US, which went up by 29.1 per cent, from \$111.9m to \$144.5m; to Austria (29.6 per cent, or from \$55m to \$71.3m); and to the UK (21.8 per cent, from \$42.1m to \$51.3m).

On the other hand, largest increases were seen with the Federal Republic of Germany (387.3m), although exports there went up by only 14.4 per cent, the US (\$32.6m) and Italy (\$24.3m), exports up 9.8 per cent.

This, especially if the same trends continue, is very important for Yugoslavia, because increasing its hard currency exports and other earnings is the only way for it to achieve simultaneously several vital goals: speed up growth while restructuring and streamlining the economy, service its debt, and possibly borrow fresh money for development projects.

The fact is that industrialised countries are the only ones at present where Yugoslavia can earn more hard currency. Developing countries have been reducing their imports and have slowed down their development programmes, so that there is less scope for Yugoslav exporters and contractors there.

The same is true of some socialist countries where payments in hard currency arrangements with the USSR, Czechoslovakia and East Germany, and hard currency payments of annual trade balances with the rest.

At the same time, industrialised countries are its main suppliers of technology, and almost all of its external debt is owed to them. Thus the foreign exchange Yugoslavia earns in those countries is also spent there either for imports of equipment and other goods or service the debt.

The share of industrialised countries (Organisation for Economic Co-operation and Development) in aggregate Yugoslav trade has been going up. In 1986, their share in exports was 37 per cent, and in imports 48 per cent, compared to 35 and 46 per cent respectively in 1985. In the first four months of this year, the share went up to 49 per cent of exports and 56 per cent of imports.

The main reason why Yugoslav trade with the socialist countries, which are important both as suppliers and markets, has been falling in 1986 is that their share in exports was 51 per cent, in 1985 some 48 per cent, whereas in the first four months of this year it was 35 per cent. Their share in Yugoslav imports fell from slightly less than a third in 1985 and 1986 to 29 per cent in the January-April period of this year.

A Soviet vice premier, Mr Ivan Silayev, recently in Yugoslavia, is trying to resolve the problem of the falling value of Soviet-Yugoslav trade because of cheaper oil, gas and raw materials, which represent by far the largest part of Soviet exports to Yugoslavia, as those exports have much lower values. Yugoslavia has been accumulating large surpluses in trade with the Soviet Union. It would be difficult to buy more there instead of reducing its exports but that is because Soviet

businesses do not have enough exportable goods. Yugoslav companies are interested in, or preparing for exporting them elsewhere.

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For reasons already mentioned, trade with the less-developed countries has also been going down. While exports to them were around 14 to 15 per cent of the total in 1985, 1986 and in the first four months of this year, the shares of imports from them were 21, 19 and 15 per cent respectively.

Such movements produced a slight fall in the total value of Yugoslav exports in the January-April period of this year, and a bigger reduction of imports. Those overall figures,

however, should not be interpreted as meaning that Yugoslav trade has taken a setback. The question to be asked is whether what has been achieved can be sustained throughout the year and possibly improved.

The answer depends mostly on whether Yugoslav manufacturers and exporters will be motivated to increase exports.

At the moment, in most cases, they can fetch higher prices on the domestic market than abroad, in spite of a 37.3 per cent effective depreciation of the dinar between December 31 and May 14, which exceeded relative producer price movements by 5 percentage points, and in spite of the determination of the authorities to continue in that direction.

That in turn depends also on whether domestic demand will effectively be curbed through an incomes policy which will, at the same time, motivate workers to step up production and discourage wage and salary increases not justified by productivity gains, including various budgets, which have

been hitherto feeding inflation, through restraining such things as non-productive investments.

Very important for further export growth would be to resolve the problem of the dinar's relation to the dollar. Unlike South Korea and some other newly-industrialised countries whose currencies are linked to the dollar, Yugoslavia has linked the dinar to a basket of seven currencies of its major trading partners, in which the dollar's weight is some 18 per cent.

At the same time, about half of its trade is denominated in dollars. Last year, the dinar depreciated against the dollar by 46 per cent, while production costs went up by nearly double that rate, so that those selling for dollars incurred heavy losses, and their competitiveness on dollar markets was eroded.

In addition to that, the growth of Yugoslav exports also depends on the international environment, which at the moment is not very favourable, as growing protectionist tendencies in industrialised countries have been hurting Yugoslav products increasingly.

Of particular significance will be the conclusion of a new trade agreement with the European Community. The five year agreement signed some seven years ago has been extended until a new one is negotiated. In Yugoslav opinion, EC members have been less than forthcoming in improving access to Yugoslav goods in their markets.

Yugoslavia would like quotas for all of its industrial products to be abolished.

The president of the European Commission, Mr Jacques Delors, is expected in Belgrade in July. He has been reported as saying that he cannot imagine a deal without negotiations being satisfactorily concluded.

That inspires confidence that the next month or so will see a breakthrough.

Alexander Lebl

Foreign trade

Success in hard currency markets

Yugoslav foreign trade			
US\$bn at current exchange rates	1986*	1987†	Index
Total exports	3,151.3	3,120.4	99.0
Hard currency	2,091.5	2,296.1	108.0
Clearing	1,059.8	824.3	77.8
Industrialised countries	1,337.1	1,540.7	115.2
Developing countries	455.1	477.1	104.8
Socialist countries	1,359.1	1,102.6	81.1
Total imports	4,047.8	3,777.2	93.3
Hard currency	2,826.4	2,814.9	99.6
Clearing	1,221.4	962.3	78.8
Industrialised countries	1,946.5	2,117.5	108.8
Developing countries	954.2	557.1	58.4
Socialist countries	1,147.1	1,102.6	96.1

* January-April
† January-April

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Patrick Blum

YUGOSLAVIA 4

Constitutional reform

Big changes needed to boost economy

TWO YEARS AGO the Yugoslav authorities decided in principle to review and reform the political system to remove obstacles to the development of the market economy and create a favourable environment for it.

As a result, proposals are being prepared to amend and change the constitution of the federation and of the republics and provinces, which will require far-reaching changes in other legislation and regulations.

Last February, the collective heads of state of Yugoslavia, its state presidency, submitted to the parliament a proposal to initiate activities which will lead to constitutional changes. It expressed its view as to the extent of those changes and directions in which they should go, having previously consulted republics and provinces in order to see what would be acceptable to them (any change in the federal constitution requiring unanimous approval by their respective parliaments).

The federal parliament supported the initiative of the state presidency and charged its commission for constitutional affairs to formulate by the end of July of this year proposals for amendments to the constitution.

Expectations of the presidency's initiative fell well short of radical change. Nevertheless, many consider that the 12-year-old present constitution cripples efforts at rational economic behaviour, efficient govern-

ment, fostering of self-management and further democratisation of the country, and are hoping for something substantial.

To begin with, the Presidency proposes better protection of commonly owned property, so that it cannot be misappropriated by anyone, including various governments. In Yugoslavia there is no state property in the sense there is in centrally planned economies. Everything that is not private property belongs to the society as a whole and is managed by those who work with it.)

The Presidency proposes to strengthen the obligation and responsibility of those who work with "societal" property to maintain and increase its real economic value. This will require federal legislation for:

- Defining the rent and monopolistic profit that cannot be distributed among workers but must be used for joint development goals.

- Hitherto widely used compulsory pooling of resources for various projects is to become an exception, and workers are to get back those resources plus indemnity for their use.

- Investments between Yugoslav organisations are to be stimulated by giving partners equal decision-making rights, as well as guaranteeing their indemnity for the use of resources and the return in real value. So far, few organisations have invested in other organisations because they had little influence in what was

going to happen with their resources.

The presidency hopes that the revised constitution will encourage foreign investments in Yugoslav economic organisations and in resources owned by Yugoslav citizens. It is proposing better legal and economic guarantees for private citizens who want to work with their own means; and broader scope for private small businesses, with encouragement for co-operatives, especially farmers'.

Large nationwide technical and technological systems are proposed; while the theoretical obligation for trading organisations to associate with production organisations included in the present constitution but never implemented, is to be abolished.

The planning process is to be rationalised. Joint development plans and programmes are to be introduced for infrastructure. The national plan should become a vehicle of joint economic and development policy and integration on the single Yugoslav market.

In the field of the socio-political system, the Yugoslav Presidency would like the decision-making to become more democratic, rational and simple. The number of issues for which direct decision making by the Federation is referred to as other forms as required should be narrowed down, and the role of the workers' councils should be enhanced. The workers' councils in companies should decide



on a broader range of issues without consensus of basic organisations. Self-management agreements should be binding. The rights and duties of the Federation are a field in which the Presidency would like several changes to be made. The Federation should be strengthened, for common interests to be more efficiently realised so that the single Yugoslav market may function better, and that federal laws may be uniformly applied throughout the country.

Specifically, it should be stipulated that for the single Yugoslav market two additional

things are necessary: unified bases of the tax system, and unified strategy of technological development. Accordingly, the bases of the tax system would be stabilised by federal law. Now, each republic and province is free to decide on taxes, and they are very different from one region to the other. The heralded tax reform will have to wait for the outcome of constitutional revision.

The self-management organisational set-up should not be rigidly stipulated but forms should be made possible which will satisfy rationality and needs of modern development,

capable of rapidly adapting to the requirements of technical and technological change and modern organisation of work. The company or work organisation in the Yugoslav jargon, should become an autonomous economic agent, and not only a loose federation of its parts, the basic organisations of associate labour as a whole.

Public discussion of constitutional changes has not yet started, but limited debate has begun in various bodies and in the media, focusing on such topics as the demand for a third chamber of the Federal parliament in addition to the Federal



The National Assembly, Belgrade, where parliament will have to deal with proposals to change the constitution of the federation and of the republics and provinces.

Chamber and Chamber of Republics and Provinces.

It would be a chamber of associated labour, such as exists in the parliament of republics and provinces, and would be responsible to it, and four years, like the parliament—and not five. The replacement of the collective presidency by a President of the Republic, has also been mooted.

Most Yugoslavs appear to favour a third chamber though political leaderships in some republics and provinces oppose it. The Commission's proposals, due next month, will form the basis of a draft Bill, to be submitted to parliaments of republics and provinces, and published for

safeguarded. The nature of the proposed reforms and their chances of success become apparent. The Commission's proposals, due next month, will form the basis of a draft Bill, to be submitted to parliaments of republics and provinces, and published for

the public debate. Amendments, taking into account suggestions and objections at this stage, will be incorporated into the draft which will need approval by a two-thirds majority in the Federal chamber before being resubmitted to the republics and provinces, finally approved, and declared law. Should they withhold approval, any new initiative would have to wait at least a year.

Alexander Lebedev

Small businesses

Red tape restricts growth

MR FRANC ZIROVNIK is a plastics manufacturer. He has a private factory in a shed behind his home in Pula, at the southern tip of the Istrian peninsula in the Republic of Croatia. He employs nine workers—10 is the maximum permitted under present law—who operate nine moulding machines.

They make plastic packaging which, when he started business in 1971, had mostly to be imported. He was previously an engineer with Tehnmont, in Pula.

His first machine he designed and built himself. His latest, also self-designed, is under construction in the workshop attached to his house. Some of his other eight machines are Italian imports. One was designed by a friend.

The first reason he gives for wanting to strike out on his own is that it is a more creative way of making a living. "In a company, there is always someone over you," he says. "There's also more money this way."

Mr Zirovnik is one of 235,000 self-employed businessmen in Yugoslavia. Many are taxi-drivers, restaurateurs, mechanics, seaside landladies and the like, but because they employ about 125,000 workers. These figures do not include workers in agriculture, where some 85 per cent of the land is privately owned, and compare with public-sector small business employment of 200,000 people in 2,422 companies in 1985.

The Government wants to increase the number of private businesses. They believe that some 50 per cent of the unemployed could be absorbed into an enlarged private sector.

Leading bankers and economists in Belgrade put the encouragement of private business among their top priorities for revitalising the economy. Mr Miletic Jasic, vice president of the Yugoslav Chamber of Commerce, says his organisation has been encouraging some of its bigger members to develop closer relationships with small businesses both in the private and public sectors. The Chamber is arranging a meeting with the Conference of Cities and Communes of Yugoslavia to help this along.

Back in Pula, Mr Zirovnik has an order to make plastic plant trays from a nursery in Zagreb. It does not overstretch his labour resources. He can get by

with his nine workers. There are loopholes in the law he could use; he could employ part-time workers, or he could even take on partners.

One business in Slovenia has eight partners, who are legally entitled to employ 80 workers.

But, right now, he would be content to pass any extra business to one of the 10 or so friends he has in the area in the same business.

The plant tray order came through another Pula-based business, Vodnjanka. It has four divisions: Metalstvo, a metalworking business, based in Vodnjana, an ancient town some

with his nine workers. Basic interest rates are running at around 80 per cent, with an extra 3 per cent for housing, 6 to 8 per cent for net exporters, and 17 per cent for other commercial business being offered by Vodnjanka's local bank, Istarska Osnova Banksa Pula. But, right now, he would be content to pass any extra business to one of the 10 or so friends he has in the area in the same business.

The plant tray order came through another Pula-based business, Vodnjanka. It has four divisions: Metalstvo, a metalworking business, based in Vodnjana, an ancient town some

10 Kilometres north of Pula, from which the company takes its name, and which employs some 50 workers; a construction division, based in Pula, which has 45 to 50 craftsmen—carpenters, electricians, bricklayers and the like, who work as subcontractors, as well as building houses in their own right; a division based in Zagreb, whose main business is the installation of aluminium roofing and siding; and an agency for coordinating and supplying private business.

Vodnjanka's turnover last year was around Dinars 200m, of which some 40 per cent came from private-sector business.

The number of workers and companies in that division depends on the work the company can supply.

Vodnjanka's commission varies from 5 per cent to 50 per cent depending on how much they have to supply in the way of materials and finance.

Finance, of course, is a serious problem for small businesses, which have to cope with over 127 per cent inflation, tight credit and an over-valued

on account before he begins the job, and this money tends to find its way from division to division, helping the cash flow.

He says some 70 per cent of his financing costs are met with Vodnjanka funds, while some 20 per cent of financing comes from commercial banks, and 10 per cent from the Republic of Croatia (over the past two years). He does not receive lower commercial bank interest rates, although some 50 per cent of his production is indirectly exported (through subcontracting work) and some 80 per cent is import substitution.

In the past five years, he says, Vodnjanka has developed some 50 products which were previously imported.

Much of the present labour unrest in Yugoslavia has arisen from workers' dissatisfaction with top-heavy administration.

Vodnjanka employs 25 administrative staff for its 460 to 560 workers. And everyone knows how much everyone else earns. It's a little above the average for the area, says Mr Buzeta.

Modna Tricotaza Arena (Arena Fashion Knitwear) is

in that vein. Arena acts as an outworker for Western European fashion houses. The rest was sold under Arena's own label either domestically or in Eastern Europe.

Arena's workers in Pula have an extremely agreeable environment, light, clean and spacious, with well tended house-plants everywhere. "I want it to be like a family, somewhere people want to go to work," says the director, Mr Ivan Skrjanec.

To maximise profits, and to stop workers feeling that retailers and bankers are living on their labours, Arena is developing its own chain of 32 shops throughout Yugoslavia.

Mr Skrjanec takes a very practical and aggressive line on the economic problems facing Yugoslavia. He quotes Tito: "Much of the law can be changed by laws." He says: "It's not enough just to talk. Things can only change from the bottom up. And this is the only country in the world where we can work this way."

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YUGOSLAVIA 5

Transport and Communications

Poor services push up costs

ONE OF the main bottlenecks in the Yugoslav economy has been its transport and communications system. It has proved less and less capable of satisfying growing demand for its services by local users and by foreigners who find Yugoslavia an important transit country, or who visit it as business or tourists.

Expanding and modernising various transport and communications networks has therefore become the prerequisite for the development of industry, agriculture, tourism and other activities, as well as for increasing foreign exchange earnings.

Because of the inadequate development and inefficiency of various sectors, transport costs' share in production costs has been two to four times higher than in other European countries. That has reduced competitiveness of Yugoslav goods on the world market. Other shortcomings like delays in delivery or poor transport conditions have the same effect.

Foreigners are less inclined to follow such defects. Despite the fact that Yugoslavia has comparative advantages in its geographic position, foreigners have sought alternative routes. Yugoslavia is faced with the realistic threat of becoming an appendix of Europe.

Yugoslav railways have been in bad shape because they never had economic fares and enough funds to maintain tracks and rolling stock. Investing in modernisation has been poor. What resources were available in the post-war period were used to industrialise the country. That was done at the expense of mining, agriculture, forestry and railways.

In that period there was only one significant addition to the railway network, the Belgrade-Bar line. Narrow gauge lines were scrapped, and in some instances (e.g. Slovenski Brod-Karlovac) replaced by normal gauge lines.

One of the greatest efforts was the electrification of trunk lines. The electrification of the last part of the line between

Transport 1986						
Passengers	Railways	Passenger ships	Freight ships	Air transport	Buses	Lorries
Total '000s	131,473	8,059	—	5,847	1,043,289	—
Domestic	129,541	7,931	—	2,705	1,035,192	—
International	1,932	128	—	3,142	8,077	—
Freight ('000s tonnes)						
Total	83,867	—	33,730	43	—	220,268
Domestic	64,953	—	2,256	18	—	225,491
Exportation	7,908	—	1,827	16	—	2,178
Importation	9,483	—	10,003	8	—	1,161
Transit	7,463	—	—	—	278	—
Abroad	—	—	19,644	1	—	180
Freight tonne km (m)						
Total	27,573	—	206,957	111	—	24,371
Domestic	18,443	—	379	7	—	21,305
Exportation	3,024	—	9,227	67	—	1,667
Importation	2,903	—	49,623	24	—	832
Transit	3,203	—	—	—	378	—
Abroad	—	—	147,528	13	—	189



The Belgrade motorway—but only 46 per cent of planned routes have been built

In the field of road transport there have been many unresolved problems. There are too many firms engaged in the sector using small numbers of buses and lorries of all makes and ages, which cannot seriously compete internationally with big transport businesses from western European countries, or from Bulgaria and Hungary.

The whole system of permits for traffic given to foreigners has to be overhauled, to take into account not only the number of lorries but also their weight. Stricter control of weight is also necessary, as what roads there are have been quickly ruined by heavy lorries and trailers.

Recently, ideas were launched to allow foreign firms to build roads in Yugoslavia and employ them for agreed time periods. Although Yugoslav media has been reporting interest shown by some firms, no firm proposals have yet been revealed. Yugoslav authorities do not reject the possibility however.

Building new and modernising existing roads is an urgent matter. They have been used beyond their capability. Many are decrepit, potholes abound and fatal accidents have been numerous. The trunk road has been used by lorries travelling to and from Greece and beyond, the Middle East, by tourists and guest workers. Those who refuse loans or grants for its construction would quickly change their minds if they had to travel on it.

Another transport sector which has been neglected is river navigation. Yugoslavia once had the strongest fleet on the Danube. Today, others have more freight ships and barges. As to passenger ships, Yugoslavia has none. Yet this form of transport is cheapest. In addition to the Danube Yugoslavia has several other navigable rivers and canals, that have fine shipyards for river boat construction.

The merchant fleet has fared better but even there problems abound. The average age of merchant ships is now, after some improvements in recent years, around the world average. Yugoslav maritime exports are among the best and biggest in the world (in 1986, they were the third largest world exporter of ships after Japan and South Korea), but they build very little for the Yugoslav flag. Yugoslavia has yet to develop

integral transport. While in countries like the US, containers originated on the mainland and extended to the sea, in Yugoslavia the process is the reverse of that.

A solution for the rationalisation of transport is sought by establishing regional centres which would concentrate freight from a given territory and allow for rapid handling of transport. A total of 47 such centres has been planned for the country, and the cost effectiveness would be such, advocates of the plan claim, that whatever was invested would be recovered within a few years.

There has been opposition, however, because if that materialises many small towns would lose their railway stations and also jobs, but the idea has been gaining ground.

Air transport is the youngest branch, although the oldest Yugoslav company, Yugoslav Airlines (JAT) just celebrated its 40th anniversary. After some lean years, JAT has been operating successfully since 1985. It has been export-oriented, 88 per cent of its income is in hard currency. Domestic flights have been subsidised from profits made abroad. JAT has been buying Douglas aircraft, bracing itself for the new era of deregulated air traffic in Europe.

Another company, Adriatic Airways from Ljubljana, has been also expanding quickly. Originally a charter company, it is now regular domestic and international flights. Unfortunately, those two cannot find common language, which would be of mutual benefit.

A third company, Aviogenex, within the Genex system which includes the Yagotours tour operator, engages in charter flights only, and some time ago switched from Soviet-made to American airplanes.

Alexander Leibl

Building new and modernising existing roads is an urgent matter. They have been used beyond their capability. Many are decrepit, potholes abound and fatal accidents have been numerous. The trunk road has been used by lorries travelling to and from Greece and beyond, the Middle East, by tourists and guest workers. Those who refuse loans or grants for its construction would quickly change their minds if they had to travel on it.

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Yugoslav scientists have achieved results with superconducting materials at temperatures of -106 deg Celsius, about 10 degrees lower than the best results. The higher the temperature at which superconductors work, the more possible it becomes to develop cheap commercial applications. El Dorado for cryogenics is basically the physics of how materials behave at extremely low temperatures. It is one area in which Yugoslavia is among the top half dozen nations. The practical value of this research would be in the commercial use of superconductors (materials which, at extremely low temperatures, offer no resistance to electricity).

Yugoslav scientists have already invested in high-tech projects, but the new laws on the transfer of technology are expected to make Yugoslavia more attractive, particularly their provisions on the repatriation of profits and on insurance against non-commercial risks.

But Prof Matic is quite aware that nobody from outside Yugoslavia is going to bring development in, and that his country will have to develop high technology of its own. "God helps those who help themselves," he says.

In some areas of biotechnology, Prof Matic says, Yugoslavs can claim to be world leaders.

They have developed a strain of disease-resistant sunflower which has attracted buyers from Japan, the US and Italy. Maize is another crop where biologists have achieved potentially profitable results.

Other priorities for funding are

Technology

Research is fragmented



Mr Slobodan Masic, the outgoing Federal President who gave a warning about developing nuclear technology

computer science, particularly software, computer technology in production control, robotics, telecommunications and new materials.

Yugoslavia is also participating in the Eureka and Comecon programmes. Prof Masic says negotiations have been conducted on some 50 Comecon projects, while agreements have been reached on about 10. With Eureka though, only three projects are being negotiated, he says. He is quite concerned that the Eureka programme is closed, and certainly does not want to see any imbalance in Yugoslavian participation in the two programmes.

In the past, research institutions have been fragmented and disconnected. They have been poorly equipped for research, and the flow of information has been poor.

The

Federal Government has developed a long-term strategy to raise the level of technological ability. That includes providing more funds for research. The exact amount is not yet known, but it should amount to at least the equivalent of \$100m in the first year, according to Prof Bozidar Matic, a member of the Federal Executive Council and president of the federal committee for science and technology, set up on May 15 last year, to co-ordinate development.

But that is only an assessment.

The law on incentives (which should come into effect on July 1) is still being worked out, and he expects this figure to rise.

None of the funds will be drawn from existing federal, republican or provincial research budgets. Two-thirds will come from federal sources funded by the sales tax on oil and oil products. A third will come from the republics and provinces, to be fixed in accordance with their individual social product. It will be extra-budgetary revenue.

Other sources of funds are the enterprises themselves, foreign companies, republicans, governments and the armed forces.

Prof Matic says the strategy for technological development is similar in some ways to the French-sponsored Eureka project. Enterprises or institutes from at least two different republics or provinces have to take part to qualify for federal incentive funds. And the research priorities will be similar.

The ecological impact of projects will be a main consideration for the team of experts who will evaluate individual proposals. The outgoing Federal President, Mr Slobodan Masic, gave a warning in his state of the nation speech last month that no decision on building nuclear power plants or developing nuclear technology could be made before detailed studies had been completed.

Prof Matic also complains that, in the past, some foreign

Part of the function of Prof Matic's committee is to prevent the leakage of information from Comecon project to Eureka ones or vice versa. There is a regulation stipulating that an enterprise participating in Eureka cannot also take part in a similar project organised through Comecon. Yugoslav enterprises, he says, have never figured on the Co-ordinating Committee for Multilateral Export Controls (Cocom) blacklist.

A few foreign companies have already invested in high-tech projects, but the new laws on the transfer of technology are expected to make Yugoslavia more attractive, particularly their provisions on the repatriation of profits and on insurance against non-commercial risks.

But Prof Matic is quite aware that nobody from outside Yugoslavia is going to bring development in, and that his country will have to develop high technology of its own. "God helps those who help themselves," he says.

But the exchange of technology is another matter. "We know we cannot expect to receive knowledge and technology from our partners, but at least we can purchase 50 per cent of our own with them. We think that Yugoslavia's 50 per cent is worth something."

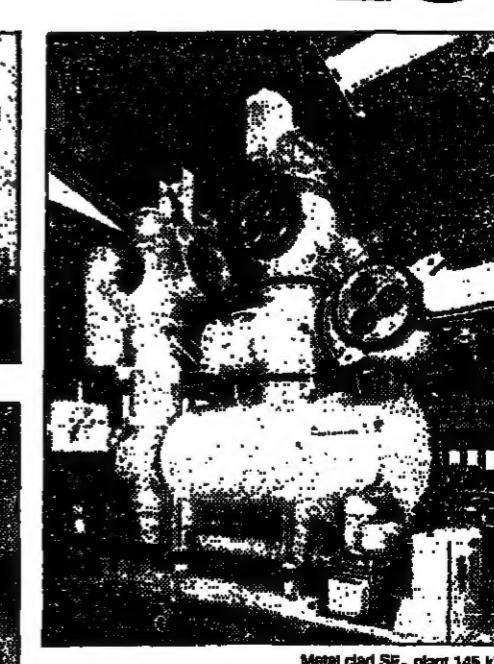
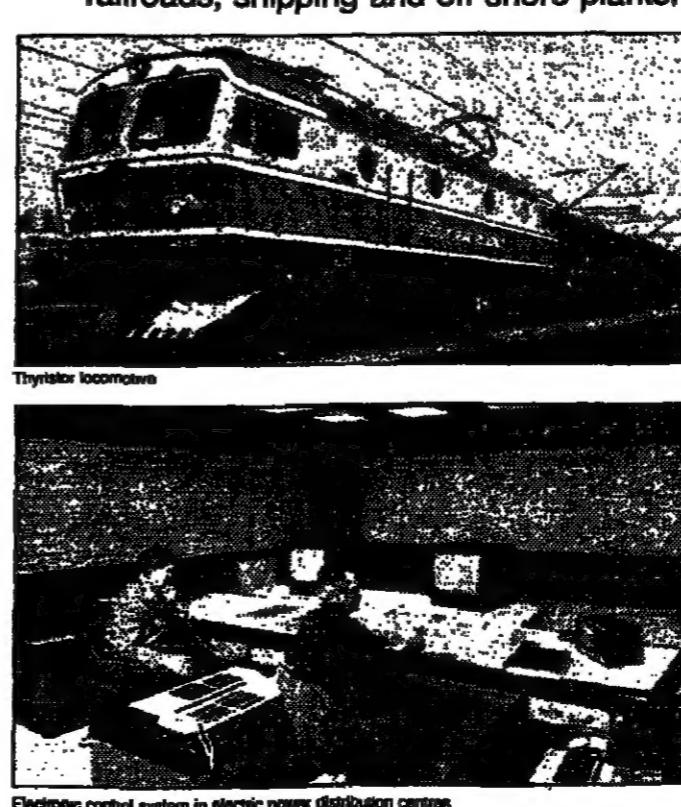
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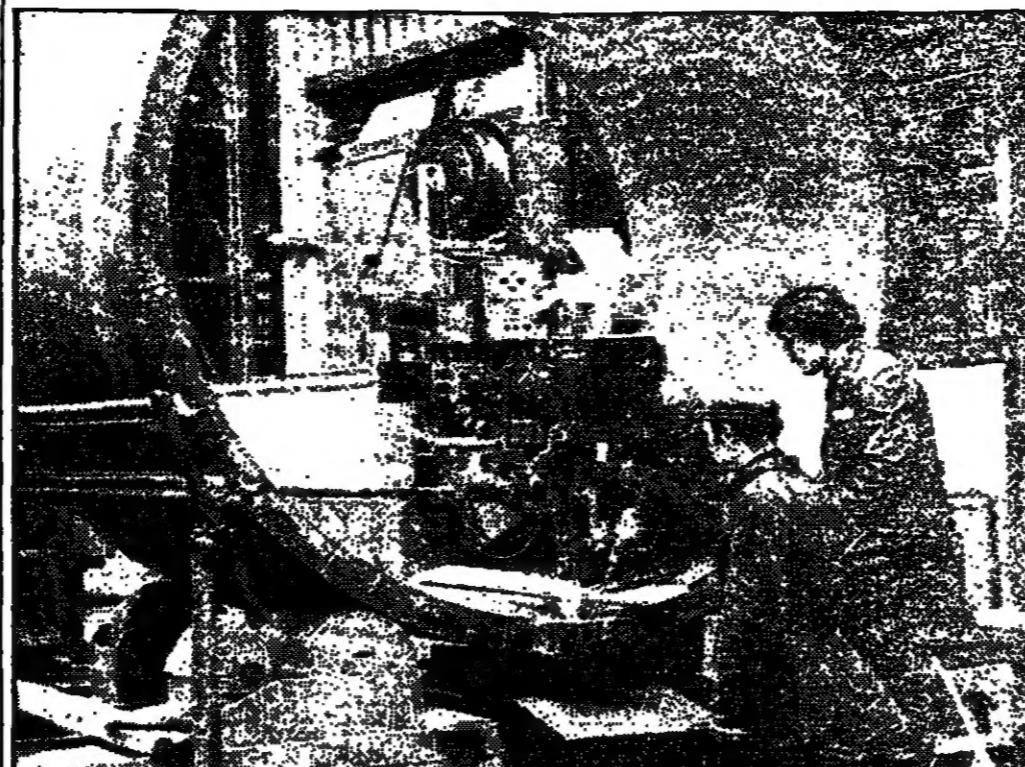
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Metal workers at the Energoinvest plant in Sarajevo. The company is one of the best-known outside Yugoslavia.

Promoting goods and services

Awaiting a free market

YUGOSLAV INDUSTRY has been slow to realise that making products is not enough and that to sell, particularly abroad, where the competition is much stiffer, a little promotion is required.

Yugoslav businessmen who have lived and worked in market economies, have been among the first to appreciate the importance of market research and marketing. So

Marketing has long been a very important subject at Yugoslav Universities. The economic chamber of Yugoslavia founded a Market Research Institute (ZIT) 25 years ago. Within its framework several specialised institutes have been active, including the Centre for Marketing Studies (CEMA) in Zagreb, founded by the economic chamber of Croatia a year before ZIT was established.

Hundreds of university graduates have been trained in marketing and many have earned MA or even PhD degrees, and yet marketing has been overlooked and has had no impact on Yugoslav exports. Very few Yugoslav businesses are known worldwide or in Europe, apart, perhaps, from Elan Ski manufacturers of Begunje in Slovenia. Energoinvest of Sarajevo, which is a conglomerate engaged in metal processing, electrical, oil processing, mining and other industries,

tries, the Genex trading house and shipyards.

The same is true of Yugoslav products. Very few brand names are known abroad. They include Elan Skis, Three Hearts mineral water from Rogoska Slatina, and possibly some wines.

In tourism, only Dubrovnik is a well-known name. Recently people abroad have heard of Sarajevo as the site of the last winter Olympic Games (younger generations do not remember it as the place where the First World War was initiated).

All that is obviously too little for a country with ambitions to win itself a much larger chunk of the world export and tourism markets.

Why has marketing not developed? In the words of Professor Fedor Rocco, the first director of CEMA "...it is a fact that in our economy marketing has been neglected. It is almost non-existent. There are some hybrid forms of placement in which we take something from the distribution theory and policy, something from the communication theory and policy, and least of all from the product theory and policy and the price policy. That, however, taken together, is not marketing, because without a true market there is no true marketing."

In other words, as long as the market, in Yugoslavia, has not won a decisive victory as a concept in policy and practice,

marketing will not play its proper role.

Several Yugoslav businesses have stepped beyond their marketing efforts independently or in combination with foreign marketing agencies. Some have never played a decisive role in Yugoslav banking. Political factors, at local and republic or provincial levels, have always been important in the appointment of bank managers and directors, deciding which projects should have priority funding. Banks have often neglected to assess the feasibility and viability of projects hence the country's pride here of white elephant.

The political factors have their own logic. Budgetary revenues depend heavily on industry and employment levels, regardless of profitability.

As a result each sub-region has its own commercial (called basic), bank, and each republic and autonomous province has its own bank system, the so-called associated bank, comprising a number of commercial banks with very few outside the republic or province. The only exception is the ninth banking system, Jugobanka's, which has members all over Yugoslavia.

The quality of a bank does not always depend on its size, but as a rule most small banks cannot support their clients, especially in their export drive. Clients left free to choose their banks, tend to abandon weak banks in favour of stronger ones.

Other Yugoslav businesses are likely to benefit from that if they start using experienced foreign marketing firms.

The role of marketing will also increase domestically as and when Yugoslavia develops a truly free and competitive market.

Alexander Lebl

Profile: Uljanik

Falling dollar hits profits from ship sales

ULJANIK SHIPYARD in Pula has been building ships for more than 130 years and in a city of only 80,000 people, employs a workforce of 2,000. Its total income last year was Dinars 113.047m (net Dinars 2.014m), compared with Dinars 62.599m in 1985 (net Dinars 2.377m).

The company has three main areas of production, apart from basic ship construction—low-speed and high-speed diesel engines, electrical equipment and general ship equipment. Auxiliary engines are supplied by other Yugoslav companies.

Following delivery last month of the Sarajevo Express, sister ship to the 28,500 dwt Koper Express which today looms over the waterfront in the town, Uljanik has 14 vessels on order. They are two 13,300 dwt car carriers, two 9,800 dwt chemical tankers, three refrigerated cargo ships of 10,600 dwt and six general tankers of 16,200 or 40,200 dwt. Negotiations are under way for three more vessels, including

another container ship of the Koper Express type.

In the mid-1970s, Uljanik was building 270,000 dwt tankers and bulk carriers launching them in sections and joining them astern, but now, says Mr Blaz Rocek, vice-president of the business board, it has to build more sophisticated ships if it is to stay ahead of competition from other shipbuilding nations in the Far East and in particular the South Koreans.

Since the first oil crisis of 1973/74, shipyards in nearly every country have been forced to close. In Yugoslavia, not a single major shipyard has shut its gates and the shipbuilding industry is still Yugoslavia's third-largest exporter. Uljanik earned \$194m in hard currency last year, although this year's figure is expected to be half that.

One problem for Uljanik, as for other export-oriented industries, however, is that exports are denominated in dollars, while the dinar's value is calculated against a basket of currencies. While inflation last year was running at around 82 per cent, the falling value of the dollar resulted in a real dinar/dollar devaluation of only 50 per cent, says Mr Rocek. Uljanik's import costs are payable mainly in European currencies.

One reason for Yugoslavia's success as a ship exporter has been the speed at which it made available to foreign owners. The buyers pay some 20 per cent of the price before taking delivery: 5 per cent at the contract signing, 5 per cent at the keel laying, 5 per cent at launch and 5 per cent on delivery. The rest is financed by commercial banks with 80 per cent of that refinanced through Jugomes.

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Banks

Pressure mounts for radical overhaul

LAST YEAR, the federal government having decided there were too many banks in the country, passed legislation setting a floor on the assets a bank must have in order to continue its activities. The floor was fixed at dinars 6,000m at first (later increased to dinars 3,000m).

Not one bank was closed. Inflation was 92 per cent, and dinars 6,000m (£13.2m) at the beginning of the year equalised dinars 3,160m (£3m) by the end. At present, no bank has any difficulty in meeting legal requirements, especially since local governments found ways of helping "their" banks with any problems.

Thus failed another attempt to rationalise Yugoslav banking. Some have welcomed this, arguing that it was not the Government's place to intervene in a field where economic logic should prevail. However, purely economic factors have never played a decisive role in Yugoslav banking. Political factors, at local and republic or provincial levels, have always been important in the appointment of bank managers and directors, deciding which projects should have priority funding.

Several Yugoslav businesses have stepped beyond their marketing efforts independently or in combination with foreign marketing agencies. Some have never played a decisive role in Yugoslav banking. Political factors, at local and republic or provincial levels, have always been important in the appointment of bank managers and directors, deciding which projects should have priority funding.

Recently, the national bank of Jugoslawia accused commercial banks of having diverted part of the selective credits they received at lower rates for agriculture and export production to other purposes or for having tolerated their clients doing so.

The alleged culprits were publicly identified but in the end nothing happened to them.

They should be allowed to have their own funds. At present, all they have or earn belongs to their founders i.e. various firms, which are really governing them. As they are borrowers from "their" banks, banks in Yugoslavia are in effect governed by their debtors.

They should be allowed to change their role and position. At the moment, it is a department of the Federal Government. It should become a much stronger, independent institution, not necessarily in opposition but at least being able to tell the Parliament its opinion on various matters.

That is not to say that Yugoslav commercial banks are irresponsible or lack discipline: they do the best they can to obey laws and guidelines which are too often unrealistic or downright destructive.

The Government and the National Bank are not always exemplary. At their instigation the parliament voted to limit increases in the money and credit supply in the first quarter of this year to 4.5 and 5.5 per cent respectively over last December.

Actually, both increased several times that when central bankers and the Government realised what damage would be caused by strict adherence to the letter of the law.

National Bank officers explained this by saying that M1 really increased beyond the target but that M2 increased less and that therefore all is as it should be. It remains to be seen how the MPS will react.

The same officers said that targeting money supply should be abandoned and other methods applied, such as lowering or increasing obligatory bank reserves.

Yugoslav commercial banks, like the whole economy, are burdened with many problems. Maturities of their lendings and sources do not match, they have liquidity problems, they have

accumulated huge foreign exchange losses because their clients borrowed abroad and sold foreign currency at a low rate, and have to repay their debts at much higher rates.

Many are now demanding a radical reform of the banking and more generally the financial system. Banks, they say, should finally stop being altruistic institutions and become what banks in market economies are: institutions which invest money for profit, assessing themselves against risks, assessing their clients' creditworthiness, their projects and performance.

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In the overhaul of the banking system, the central bank should also change its role and position. At the moment, it is a department of the Federal Government. It should become a much stronger, independent institution, not necessarily in opposition but at least being able to tell the Parliament its opinion on various matters.

New developments in Yugoslav banking include proposals to allow foreign banks to join local banks to form mixed banks in Yugoslavia. The idea is still undefined and what has been heard is not really very attractive, but the first mixed banking bank may not be too far off.

Banks themselves have been cautiously exploring new grounds, one of the largest, Investbanka of Belgrade, has allocated a modest sum for venture capital. If first results are favourable, the sum will be increased. The same bank has issued first negotiable securities in Yugoslavia, paying above the prevailing interest rates (meanwhile, interest rates have gone up). More innovative ideas will certainly come soon.

Alexander Lebl



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As in all shipbuilding cities, there is a family tradition of working in the shipyard, but Uljanik does have some labour problems. "People don't like working out in the open," says Mr Rocek. "In the winter there's the wind, in the summer it gets too hot." Uljanik has to subcontract most of its painting, although steel priming is still an in-house trade.

Welders are also hard to come by. The Workers' Council is considering a management proposal to offer welders extra wages, but the company attracts workers from all over Yugoslavia — 20 or so are Albanian — and is promoting a scheme to bring engineering students into the company by paying them while they complete their studies.

There is also plans to build under cover. Uljanik had covered yards until the Second World War, when it was used for German submarine repair. The yard was totally destroyed by Allied bombing.

Now the company is talking about building whole sections under cover, complete with equipment, and joining them later.

The self-management system helps to keep Uljanik competitive. If there are problems with delivery, workers can speed up to 20 hours a day, weekend and holidays, making up time. When pay is so closely related to profits, motivation is no problem, and there are no overtime bans.

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